

# Investor Meeting on Financial Results for 1HFY2019

November 20, 2019

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- ◆ A very good morning to you all. I am Tetsuo Ohkubo from SuMi TRUST Holdings.
- ◆ Thank you very much for attending this briefing session today.

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# Definitions of terms in this document

Sumitomo Mitsui Trust Holdings (Consolidated): "Consolidated " or "SuMi TRUST Holdings"

Sumitomo Mitsui Trust Bank (Non-consolidated): "Non-consolidated" or "SuMi TRUST Bank"

Figures before FY2011 in Non-consolidated: CMTB (Non-consolidated) + CMAB (Non-consolidated) + STB (Non-consolidated)

Net income (on consolidated basis): "Net income attributable to owners of the parent"

NPL (Non performing loans): "Problem assets based on the Financial Reconstruction Act"

Accounting for Business combination related to Management Integration

Purchase accounting method: Accounting method for business combination related to management integration

Results of applying purchase accounting method: Amount of effect from purchase accounting method

Financial indices per share

Indices regarding financial information per share such as "Net asset per 1 share," "Dividends per 1 share," are presented assuming that

the consolidation of shares (one (1) share for every ten (10) shares) enacted on October 1, 2016, took place at the beginning of fiscal year ended

March 31, 2016, for consistency purposes.

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# Executive summary of 1HFY2019

As for 1HFY 2019 results, Net business profit and Net income have both exceeded YoY and initial plan. Maintaining stable growth

Net interest income and related profit, Net fees and commissions and related profit both recorded effective increased profit. Non-interest income from corporate client related businesses have grown, tangible progress made in diversification of sources of profit

Retail business model going through transformation to better adapt to diverse needs of each generation in the age of "100-year life"

Maintain and fortify downside risk management for stock price, interest rate and credit risk

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- ◆ Page 1 shows the four key points I would like to discuss today.
- ◆ First, a summary of earnings for the first half of fiscal 2019. We have achieved steady growth with both net business profit before credit costs and net income attributable to owners of the parent increasing year on year, exceeding our forecasts.
- ◆ Second, the details of our first-half earnings. Effective net interest income and related profit and net fees and commissions and related profit have both increased YoY.
- ◆ In addition, we sense that we have made progress on diversifying our sources of revenue with growth in non-interest income through transactions with corporate clients.
- ◆ The third key point is our retail business. As we enter an age of "100-Year Life", an age where more people are likely to live to 100, the needs of each generation are diversifying. We intend to further develop and enhance our business model in order to address those needs more meticulously.
- ◆ And our fourth key point is how we are preparing for downside risks. We plan to strengthen our preparedness for the emergence of risks up ahead, considering the increasing uncertainty including macro environment.
- ◆ Please take a look at page 3.

Summary of results for 1HFY2019

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# Summary of financial results for 1HFY2019

- Net business profit and Net income have both increased YoY. Exceeded initial forecast for the FY, progress rate against full-year forecast at 53% and 59% respectively.
- Effective interest related earnings has increased YoY. Excluding the one-off impact of JTSB (asset administration trust bank) becoming a non-consolidated entity, net fees and commission and related profit have also increased YoY. Progress made in diversification of our profit base, such as increase in non-interest income from our corporate client businesses.
- Return on Shareholders' equity has also improved

<major kpis=""></major>	1 🗆 🗆	Y18 —		1HFY19			FY19			
(Yen l	Ac	tual	Initial plan	Acutal	Change from 1HFY18	Change from initial plan	Plan			
1 Net business profit	14	46.9	140.0	154.1	+7.2	+14.1	290.0			
2 Substantial gross business pro	ofit 3	67.1	360.0	377.0	+9.8	+17.0	740.0			
3 Substantial G&A expenses	(2:	20.2)	(220.0)	(222.8)	(2.6)	(2.8)	(450.0)			
4 Net income		91.5	85.0	106.0	+14.5	+21.0	180.0			
5 Fee income ratio	55	5.7%		53.4%	(2.3%)	(*1)				
6 Overhead ratio	60	0.0%	61.1%	59.1%	(0.9%)	(2.0%)	60.8%			
7 Return on shareholders' equity	8.4	46%		9.32%	+0.86%		Approx. 8%			
8 Common Equity Tier 1 capital ra	tio 11.	78%		12.90%	+1.12%	(*2)				
(*1) 54.0% [(1.7)% YoY] After adjusting for a	non-consoli	dation of JTS	SB (*2) Pro-	forma figure of	1HFY2019 CET	1 Capital Ratio o	n Finalized Basel I	II reform basis	is in the upper 9%	range
<per information="" share=""> 1</per>	IFY18	1HFY19	)	FY1	9	<sh< td=""><td>areholders'</td><td>return&gt;</td><td>FY18</td><td>F</td></sh<>	areholders'	return>	FY18	F
(Yen)	\ctual	Actual	Chan	ge Pla	n Chang	ge			Actual	PI

<per information="" share=""></per>	1HFY18	1HFY19		FY19		<sh< th=""><th>nareholders' return&gt;</th><th>FY18</th><th>FY19</th></sh<>	nareholders' return>	FY18	FY19
(Yen)	Actual	Actual	Change	Plan	Change			Actual	Plan
Earnings per share (EPS)	241	281	+40	478	+20	12	Dividend payout ratio	30.5%	31.2%
Dividend per share (DPS)	65	75	+10	150	+10	13	Total payout ratio	35.7%	Approx. 40%
		0 40			/Re	oference	Shareholder Return Policy	announced on	May 2017)

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(Reference: Shareholder Return Policy: announced on May 2017) While maintaining a consolidated dividend payout ratio of around 30%, we shall aim to gradually raise the total payout ratio to around 40% to enhance shareholder returns over the medium term.

urns over the medium term.

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- ◆ I will not go into much detail about our results, assuming you have all reviewed the numbers, but good progress was made on net business profit and net income, with achievements of 53% and 59% versus the full year budgets respectively.
- ◆ Even though the fee income ratio has declined mainly due to the technical factor of removing JTSB from the scope of consolidation, we saw a growth in non-interest income in categories other than fees. Therefore, the overall non-interest income is growing.
- ◆ We are keeping our full-fiscal 2019 forecasts for both net business profit and net income unchanged since we expect investment trust and insurance sales to remain weak in addition to the considerable uncertainties surrounding the interest rate environment and stock prices.
- Please skip ahead to page 9.

# Overall summary for 1HFY2019 (Progress on Midterm Management Plan)

✓ Fee businesses, loans/investments businesses and expense ratio have made solid progress in line with our Mid Term Management Plan.

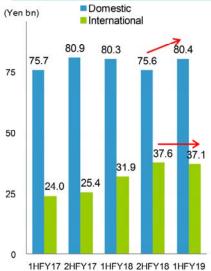
# Fee business Steady increase of fee related income ■ Stable fees (mainly recurring fees) (Yen bn) Other fees 213.4 206.5 210.1 204.8 200 48.6 47.6 44.5 41.8 100 159.8 153.8 159.1 160.2 153.4 0 1HFY17 2HFY17 1HFY18 2HFY18 1HFY19

(\*1) For like-to-like comparison, adjustment of

¥(5)bn made to offset impact of JTSB non-

# Loan/investment business

Effective interest related earnings (\*2) of SuMi TRUST Bank (non-consolidated) against 2HFY18 has increased from domestic operations while international businesses remained flat



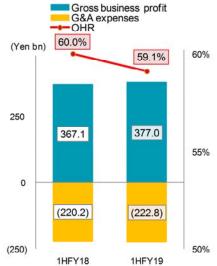
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(\*2) Includes adjustments to Net interest income and related profit in SuMi TRUST Bank, such as adding profit attributable to deployment of surplus foreign currency funds

consolidation attributable to deplot Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved.

Expenses

OHR improved due to increase in gross profit surpassing increase in expenses



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# Initiatives to improve ROE and actual progress made in 1HFY2019

# **ROE** Improvement initiatives

# Achieve efficient return



ROE Improvement
Long term target 10%

# Expand fee businesses

Increase non-capital intensive profit

Improve profitability of loan/investment business

Improve profit per asset balance

# Improve OHR

Improve profit per unit of expenses

# Actual progress made in 1HFY2019

Shareholder ROE

8.46%→9.32% (1HFY18) (1HFY19)

# Achieve efficient return

Total fee income	JPY204.8bn→JPY206.5bn(*1) (1HFY18) (1HFY19)				
Foreign currency loan spread	1.04%→1.07% (Mar. 2019) (Sep. 2019)				
Dometic loan- deposit spread (*2)	0.60%→0.59% (Mar. 2019) (Sep. 2019)				
OHR (Consolidated)	60.0%→59.1% (1HFY18) (1HFY19)				

Efficient use of equity

# Credit portfolio reformation

Improve return on regulatory capital

Reduction of strategic shareholdings

Reduce stock price volatility by hedging

Reduce stress buffer

(\*1) Effective comparison adjusting for JTSB's non-consolidation impact of minus ¥5bn (as of October 1, 2018)

(\*2) Based on average balance for each quarter end Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved.

# Efficient use of equity

# Improve return on regulatory capital

Ratio of Product related (M

29%→29% (Mar. 2019) (Sep. 2019)

# Reduce stress buffer

Reduction of strategic shareholdings JPY99.9bn [Cumulative reduction based on current plan]

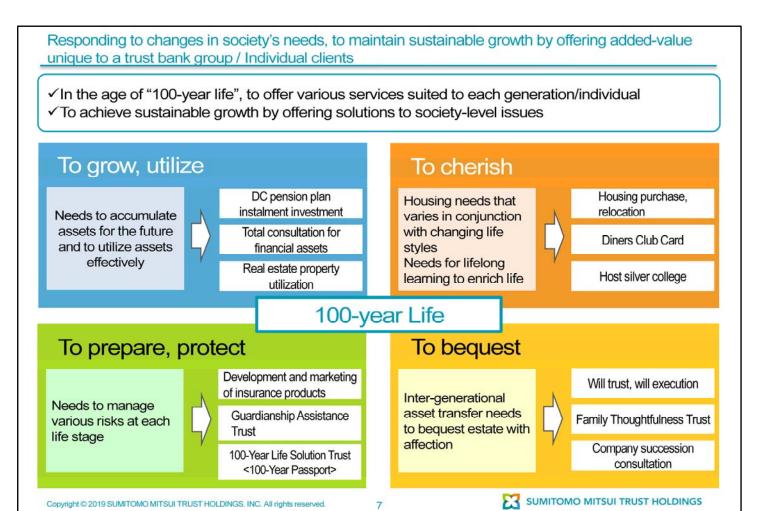
Hedge ratio of strategic shareholdings Approx.80%  $\rightarrow$  Approx.80% (Mar.2019) (Sep.2019)



Business Initiatives for 2HFY2019

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Responding to changes in society's needs, to maintain sustainable growth by offering added-value unique to a trust bank group / Corporate clients

- ✓ Increased needs in areas where we have competitive edge such as non-financial related services
- √ To offer various solutions demanded by our corporate clients as their partner in management to achieve sustainable growth

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# Corporate governance

- ■Strengthen governance
- ■Dialogue with shareholders/investors ■Improve ROE

IR/SR consulting

Corporate Governance Survey

Real estate utilization/divestment

# Work style reform

- ■Devise pension plan with delayed retirement in mind
- ■Strengthen welfare support for employees
- ■Support asset formation of employees

Pension plan consulting

Investment education through DC pension plan

Life plan consultation for employees

# Prolonged super low interest rate

- ■Investment needs
- ■Portfolio optimization
- ■Expand fee businesses to complement loan/ investment business

Various investment opportunities and products

Consulting for risk management and ALM

> Offer specialized trust services

# **ESG**

- ■Sustainability improvement
- ■Fusion of business and ESG activity

Environmentally friendly real estate

**ESG** consulting

Positive impact finance

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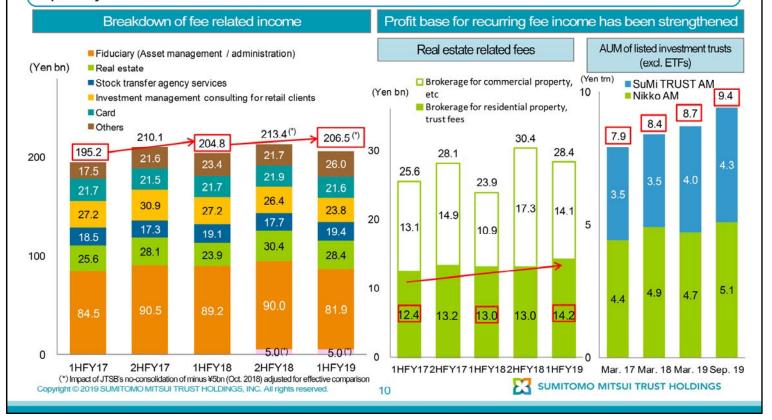
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- ◆ Here is a list of our 5 initiatives for the second half of fiscal 2019.
- ◆ I will discuss the key points to each initiative.
- ◆ Please take a look at page 11.

# Fee business: Overview

- √To pursue sustainable and stable profit growth from diverse income sources
- √To fortify foundations of stable income such as retail real estate brokerage and increase in AUM of publicly offered investment trusts



### Fee business: Investment management consulting/Individuals ✓ Although sales volume decreased, AUM increased due to stable growth of medium/long term investments such as DC ✓ Recurring revenue has contributed to stabilization of revenue Sales Trend Income Sales volume of investment trust (Yen bn) Sales fees of investment trust Recurring revenue (Yen bn) Sales volume of Fund wrap, SMA Sales fees of insurance has been stable Sales volume of insurance Administration fees 918.2 1,000 30.9 818.7 27.2 27.2 26.4 30 692.9 23.8 596.5 577.1 635.3 20 4.3 606.2 6.2 500 4.6 3.1 336.3 423.0 (\*) 10 15.6 15.6 14.7 15.7 98.7 167.0 1120 0 0 17/1H 17/2H 18/1H 18/2H 19/1H 17/1H 17/2H 18/1H 19/1H 18/2H (\*) Including the impact of large allocation transfer from DB to DC (Approx. ¥90bn) Investment trusts/SMA balance Direction of Strategy Investment Trust Initiatives to strengthen services for both investing and protecting/saving needs (Yen trn) Fund wrap, SMA 3.94 3.82 3.72 4 3.49 Strengthen DC Acquire stable/sustainable source of AUM has increased steadily investment trusts AUM growth 3 and instalment Expand stable income investment trusts 2.93 2.89 2.64 2 Equity investment to Cardif Life Strengthen consulting insurance Opened insurance boutique business 0.84 Careful aftersales "100-year Life Assurance Plaza" 0 Mar. 16 Mar. 17 Mar. 18 Mar. 19 Sep. 19 SUMITOMO MITSUI TRUST HOLDINGS Copyright @ 2019 SUMITOMO MITSUI TRUST OLDINGS, INC. All rights rese

- In investment management consulting, we have generated stable income with overall AUM increasing with contributions from DC sales despite the decline in sales of investment trusts, fund wrap products, and insurance to retail clients.
- ◆ In light of the increasingly diversifying needs of each generation, we believe that paying attention to the detailed needs of our clients when offering investment management services to individuals will be of utmost importance.
- ◆ I will discuss this later when I talk about the retail business.
- ◆ Please take a look at page 12.

### Fee business: Asset management (SuMi TRUST AM / Nikko AM) ✓ Steady growth of AUM through expansion of marketing channels in the domestic retail market ✓ Regarding publicly offered investment trusts, achieved No.1 market share in AUM for the first time due to favorable funds inflow Breakdown of AUM Enhancing domestic retail market SuMi TRUST AM (Non investment trust)(\*1) Enhancing marketing channel (SuMi TRUST AM) (Yen SuMi TRUST AM (investment trust) tm) Nikko AM Sales volume of Publicly Offered marketing channel +10% (Distributors) 100 96.6 Investment Trusts +13% 93.8 AUM breakdown (Yen bn) 87.2 (As of Sep. 2019) 140 500 SuMi TRUST AM 80.9 543.7 80 120 136 482 3 16.9 Corporate (DB) 124 32.4 Public (DB) 58.8 100 7.0 300 Other domestic 57.7 1HFY18 Sep. 18 **1HFY19** Sep. 19 2.3 53.8 Overseas 60 1HFY19 Net new listed investment trust Publicly Offered Investment Trusts AUM estment trust 12.8 4.3 subscriptions (\*2) 1.2 Of which DC AUM grew 18% well in excess of Monopoly of top positions 8.5 Financial Institutions (Yen bn market average of +3% 40 400 (Yen trn) No.1 12.8 Indivisuals 5.6 12.3 10 AUM 10.0 2.8 DB 9.5 300 Financial Institutions 2.3 20 3rd 11.1 ETF. MMF 5 9.4 3.0 200 250 100 0 0 Nikko AM SuMi Company A Mar. 17 Mar. 18 Mar. 19 Sep. 19 (\*2) Excluding ETFs TRUST AM Mar 17 Sep. 19

(\*3) Sum of SuMi TRUST AM and NAM SUMITOMO MITSUI TRUST HOLDINGS

Moving on to our asset management business.

(\*1) AM balance of SuMi TRUST Bank is included. Managed by SuMi TRUST bank before Mar. 18

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- ◆ AUM for the Group's two asset management companies now stands at ¥96 trillion.
- Due in part to Nikko Asset management's timely introduction of thematic funds and successful measures in growing Sumitomo Mitsui Trust Asset Management's distributor base, our two asset management firms were ranked first and second in the industry in terms of net subscriptions for publicly offered investment trusts in the first half. And AUM in publicly offered investment trusts for both companies combined at the end of September was the highest in the industry for the first time.

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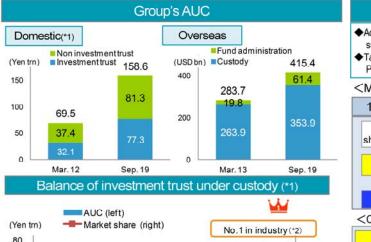
Please skip ahead one page to page 14.

# Fee business: Asset administration (JTC Holdings, Overseas Subsidiaries)

√ To pursue further efficiency and service enhancement leveraging our economies of scale through management integration

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√ To cater to our clients' diverse needs through expansion of product lineup and refinement of our business infrastructure





(\*1) Trust a/c of Su/Ni TRUST Bank (\*2) Estimate from published sources
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# Pursue economies of scale

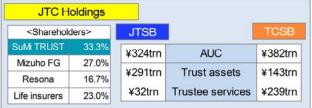
- Achieved management integration of our principal asset administration subsidiaries, JTSB and TCSB(\*3) (October 2018)
- Targeting 2021, plan to merge JTC Holdings and both subsidiaries.
   Pursue efficiency and service sophistication through economies of scale

# <Merger structure>





<Company profile> (\*4)



(\*3) JTSB: Japan Trustee Services Bank, TCSB: Trust & Custody Services Bank (\*4) As of Mar. 2019

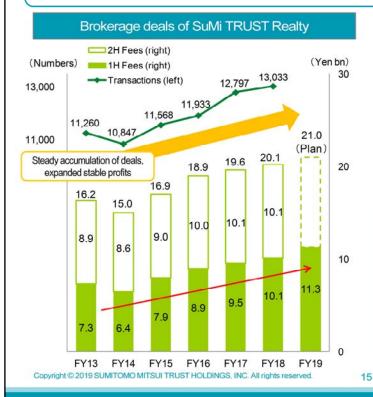
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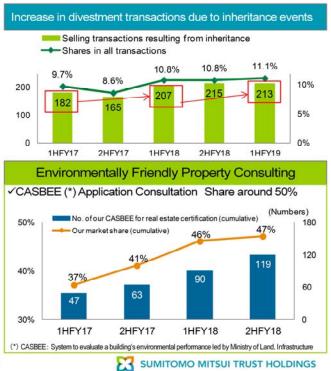
### Fee business: Real estate (Commercial properties) ✓By correctly understanding needs based on market environment, accumulated profits and transactions. Posted record profits for 1H √Tangible progress in strengthening foundations for future profit growth Strategies tactically Cross border transactions Real estate brokerage fees (after merger) capturing the current Captured both investment and divestment market environment needs of inbound investors Brokerage for commercial property Brokerage for residential property 48.0 (Brokerage: Yen bn) (Plan) 46.6 1.47 Outbound Divestments to lock-in profit 1.24 1.0 Inventory adjustment of 0.51 0.30 mid-tier real estate firms 0.0 11.2 1HFY17 2HFY17 1HFY18 2HFY18 1HFY19 Cross border transactions FY18 FY19 FY13 FY17 Alliances with financial institutions Transactions with mid-tier real estate firms Medium/long term business Increase in deal closings due to stronger alliances In addition to strengthening our profit base, capture proposals to corporate clients inventory adjustment needs Transactions (left) ---- Alliances (numbers) Expand business base 220 230 (Brokerage: Yen bn) Buy Sell through alliances 200 7.2 166 136 4.4 5 100 Strategies to expand business base in the future 1HFY17 2HFY17 1HFY18 2HFY18 1HFY19 Sep. 17 Mar. 18 Sep. 18 Mar. 19 SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved.

- Next on our real estate business.
- ◆ First-half profits in the real estate brokerage business for both corporate and individual client transactions achieved the highest track record since management integration.
- ◆ Regarding commercial properties, while large property transactions contributed considerably, we boosted earnings by accurately identifying the timing and needs of clients in transactions such as those with mid-sized real estate companies, cross-border deals, as well as deals to support companies in streamlining their balance sheets.
- ◆ Our information platform is also expanding through successful efforts in strengthening alliances with regional financial institutions.
- ◆ I am sensing sure results starting to materialize in various areas including the retail business space from measures where have sown the seeds and have been developing to date. Details are available on the next page.
- ◆ Please take a look at page 15.

# Fee business: Real estate [Residential properties / Environmentally friendly properties]

- ✓ SuMi TRUST Realty's brokerage fee income posted record profit for 1HFY2019. Foundations has been strengthened such as inheritance related deals
- ✓ Leading the industry in the field of environmentally friendly property





- ◆ As illustrated in the bottom right graph, we are also stepping up our efforts in real estate with a focus on sustainability.
- ◆ We offer consulting to clients on property environmental performance certification and are leading the industry with a cumulative market share of 50% in the number of certification application support cases that lead to government subsidy payments.
- ◆ In addition to helping enhance the value of company-owned properties, more and more transactions that begin with consulting are leading to real estate brokerage through reviews of new asset structures.
- Please take a look at page 16.

### Fee business: Wholesale Asset Management ✓ Contribution to profit of other divisions as catalyst to create opportunity for diverse product and service offerings To offer comprehensive services such as portfolio consultation and introduction of fee business opportunities to regional financial institutions Wholesale AM related profit (\*1) Comprehensive services to regional financial institutions Contribution to other business segments Offer support for overall asset management / Support strengthening of fee businesses admin. to regional financial institutions of regional financial institutions (Profit contribution prospect to other business segments) Other ■ Global markets By utilizing our various functions as a trust bank, support (Yen bn) Wholesale 14.9 enhancement of regional financial institutions' client services Overall investment portfolio 15 Fiduciary/AM consultation Asset management/administration services +36% in 10 2 years Joint operation of AM company, marketing knowhow Risk management support 5 AUM of JV AM companies [Investment / ALM management] 275.9 Sky Ocean Asset Management 300 JP Asset Management 1HFY17 1HFY19 200 110.3 AUM of Wholesale AM related (\*1) AUM of private investment trust/alternative 100 assets for financial institutions (Yen Tm) 10.9 (Yen Tm) 0 10 8.5 +28% in +95% in Mar. 17 Mar. 18 Mar. 19 Sep. 19 4.0 2 years 2vears Real estate solution services 3.0 2.3 5 Solutions for real estate investment management and divestment 2.0 1.0 Inheritance related services 0 0.0 Services related to Will Trust and asset transfer Sep. 17 Sep. 19 Sep.17 Sep.19 (\*) Private investment trusts, alternative funds, loan assets, joint money trusts, structured products, etc. Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved. SUMITOMO MITSUI TRUST HOLDINGS 16

- ◆ Turning now to our wholesale asset management business.
- ◆ AUM for financial and non-profit organizations has increased by 28% in the last two years, while gross profit in related businesses of providing services and products has grown by 36%.
- With regard to the nature of this business with our regional financial institution clients, offerings of comprehensive services are increasing as compared to previous deal-by-deal offerings.
- ◆ More specifically, based on the stronger relationship developed through providing overall portfolio consulting and risk management support, we pursue other opportunities to work together. One example of further deepening the win-win relationship will be where we leverage our expertize in supporting regional financial institutions to enter trust businesses.
- ◆ Please take a look at page 17.

### Fee business: Solutions for corporate clients [Stock transfer agency services] ✓ Corporate clients' needs have expanded into solutions for management issues other than financial services. ✓ In stock transfer agency services, consulting related revenue has increased by offering solutions for governance improvement, leveraging our industry-leading client base No. of listed companies under management (Sep.19) Consulting-related revenue (gross operating profit) SuMi TRUST Growing into source of earnings in light of new corporate needs Our extensive client-base arising from environmental changes Group 1,622 Offering of high value Industry No.1 companies Data from the most client base added solutions 42.5% 2.7 extensive survey of 2 companies Executive compensation Governance survey Japan's biggest survey with FY2018 participating Japan's biggest survey with FY18 participating firms: 659 (executive compensation data for more firms: 1,407 (roughly 40% of all listed companies) than 10,000 people) (Number of participating companies) Others Our client companies (Number of participating companies) FY19 (Plan) FY14 FY15 FY18 Collaboration with Deloitte Tohmatsu Consulting Support to strengthening governance from various angles 1.500 1,407 1,000 Solution for one issue as stepping stone to offer further solutions to 201 continuously support clients from many angles 1.074 500 1,000 Board of Directors' Meeting Consultation for director effectiveness assessment support remuneration 500 FY18 FY19 FY17 CompanyCompanyCompany FY18 FY19 FY17 Consultation for transition to FY17 FY18 B Stock delivery trust Other company company with three committees SuMi TRUST Government research(\*) SuMi TRUST research(FY18,\*) 17 \* The above data based on public data and our survey SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS. INC. All rights reserved.

- ◆ Moving on to our stock transfer agency services business.
- ◆ This business is expanding into areas of higher added value from its traditional domain of administrative services.
- ◆ For example, we leverage our largest-in-the-industry client base to conduct Japan's biggest corporate governance and executive remuneration surveys, and provide information with high added value.
- In our feedback to the participating companies, we highlight the companies' corporate governance issues and propose solutions. These activities are also helping generate revenue from consulting.
- Please take a look at page 19.

(Fee business) Retail business in the age of "100-year life"

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### Retail business: Business model finely tuned to cater to each generations' needs Redefine each generations' needs in the age of "100-year life" and reflect them in our business model Transform and sophisticate our business model prior to implementation of our new Midterm Management Plan to accurately grasp the diverse needs of each generation in the age of "100-year life" Asset formation generation Pre/post retirement generation Seniors Asset accumulation by one's own To prepare, Increased needs for asset Needs to invest retirement allowance To grow" efforts Needs to utilize asset held protect" administration Adequate insurance coverage as and 'To prepare" Review after various life events Desire to hand over estate smoothly when needed Preparation for retirement AM Mortgage Inheritance loans **Enhance** allowance Will re/post retirement Asset formation Seniors generation generation To grow, utilize To prepare, protect Level premium insurance policies Lump-sum payment insurance products Asset Administration Products To bequest 10's 50's 70's 20's 30's 60's Recycle assets to the next generation SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS. INC. All rights reserved 19

- ◆ I will from here, touch upon the evolution and enhancement of our retail business model.
- ◆ In the age of "100-Year Life" where people live for 100 years, we believe the needs of each generation will only diversify further as people embrace different lifestyles.
- ◆ For example), some senior clients may place importance on passing their assets to their children or grandchildren, while others that are alone, or just husband and wife may have needs such as being fully prepared to have enough for his or her future.
- ◆ Therefore, we are working to thoroughly capture and understand the varying needs of each generation and each client to offer in-depth solutions that pay attention to details by fully utilizing the capabilities true only to a trust bank group.
- ◆ Considering that the society is constantly changing, we hope to push ahead with the necessary measures without waiting to incorporate them into our next medium-term business plan.
- ◆ Please take a look at page 20.

### Retail business: Services tailored for the asset accumulation generation (1) [DC] ✓ Support steady asset formation through DC plans. Both plan members and market share steadily increasing ✓ Multi-dimensional services offered for DC plans such as asset management and administration Support asset accumulation through DC plans DC plan members of SuMi TRUST Bank Expanding DC pension market (past 5 years) Investment trust selection rate of DC plan administered High rate of selection through high quality (members Our DB add on tier (\*1) +56% investment education ■ - DB add on tier in mn) Market (Yen trn) ■DB base tier 21% (in 5 years) Avg. of SuMi TRUSTBank administrered --- DB base tier Share ■DC (members 1.5 Of which mandatedafter FY12 100 --- DC in mn) No.1 1.48 71% 10 9.37 19% 60% 1.0 14.5 80 7.89 0.94 48% (Ref.) Market average: 31.0 8 7.16 48% (Mar. 18) 0.5 Mar. 14 Mar. 19 Mar. 14 Mar. 19 60 Various services related to DC plan 6 4.66 AUM of DC plan investment trusts (\*2) SuMi TRUST Bank DC Plan DC Plan 63.0 DC plan design, administration members 40 Management (Yen trn) 4 DC Investment Investment education +53% 53.5 1.5 Trusts AUM 4.09 Market has doubled DC AUM AM subsidiaries Share (SuMi TRUST AM / Nikko AM) No.1 1.0 20 +60% 2 Offer diverse investment products 0.16 0.5 Asset custodian bank Asset 0 Administration 0.0 Mar. 14 Mar 19 Mar. 14 Mar. 19 Administration of trust assets Mar.14

◆ There is a growing need for people in the asset building phase of their lives, mainly aged 30's and 40's to solidly accumulate their assets for the future from an early stage.

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(\*2) Sum of SuMi TRUST AM and Nikko AM

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- ◆ We, SuMi TRUST plan to first address this need by drawing on our longstanding strengths in designing and managing pension schemes to further expand DC plans that enable stable and continuous asset building.
- ◆ The DC market is steadily growing and we lead the way with a market share of 21% based on our 1.48 million DC plan participants.
- ◆ We are known for providing quality investment education to the DC participants and as shown on the top right graph, 71% of their funds is invested in investment trusts.
- ◆ Accordingly, total AUM in DC investment trusts across our Group's two asset management companies is the highest in the industry at some ¥1.3 trillion and we expect this to continue growing in step with the DC market growth.
- ◆ Please take a look at page 21.

(\*1) Include Pension Fund Association

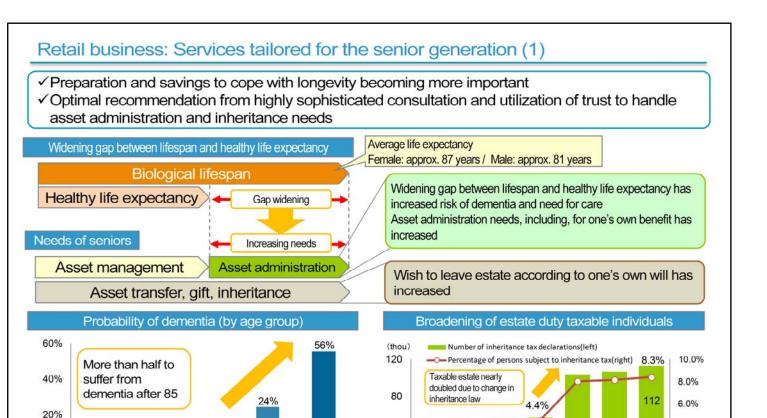
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### Retail business: Services tailored for the asset formation generation (2) √ Expansion of medium/long-term transactions such as instalment investment products and level premium. insurance policies ✓ Expansion of our client base through mortgages as point-of-entry and extension into investment management transactions such as investment trusts Level premium insurance / Instalment investment Expansion of client base utilizing mortgages as entry point (\*2) (Number of Policies) Level premium insurance Instalment investment (thou) 1/4 of asset ■ Pre/post retirement Seniors Asset formation generation formation clients generation Asset formation ■ Pre/post retirement generation almost doubled in 2.5 years started from generation Asset formation generation mortgage loans 39% 43% Asset accumulation 50 generation creased almost 7.5x in 2.5 years (\*2) Client profile by age group 18% and ratio of mortgage loan clients to total asset formation generation 0 clients(Sep.19) Mar.17 Mar.19 Mar.17 Mar.19 Life Cycle Plan (\*1) Number of Policies Expand services with mortgage as entry point Investment trust, etc.(right) (Yen bn) (thou) 50.0 1.5 Steady growth since product Residential mortgage clients with 20 introduction in June 2018 investment trust holdings (left) 1.0 40.0 10 0.5 30.0 0.0 0 20.0 Sep.18 Mar.19 Sep.19 (\*1) Jointly developed product with Cardif Life Insurance. Bespoke insurance policy that can blend Mar.15 Mar.16 Mar.17 Mar.18 Mar.19 Sep.19 necessary coverage from 5 main products depending on clients' life-stage Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights rese SUMITOMO MITSUI TRUST HOLDINGS 21

- ◆ Alongside DC pensions, we also actively support mid-long term asset building with products like instalment type investment trusts and level premium insurance products.
- ◆ We are the No.1 industry leader in value for mortgage loans executed, which serves as an important contact point with quality clients in the asset building stage of their lives. And as illustrated in the bottom-right, this is leading to additional businesses with them such as sales of savings type investment trusts or opening of NISA accounts.
- ◆ Please take a look at page 22.

### Retail business: Services tailored for pre/post retirement generation ✓ Strong results demonstrated in market for retirees where our consultation capability as a trust bank can be maximized ✓ Transaction opportunities arise when key decision maker overseeing several generations reach pre/post retirement age Support asset management of pre/post retirement generation Broaden transaction coverage with asset AUM increase from clients' retirement allowances Opportunities to deal with older and next generation clients management services (\*1) Constant and steady capture of new Increase in investment trusts, fund wrap, (Yen bn) transaction flow insurance transactions Parent Care issues, inheritance events (Yen mn) 200.0 5 Preparation for asset accumulation 100.0 and administration 0 At the start of 2 years after the start Preparation for smooth transfer of 0.0 Children, Grandtransactions of transactions FY15 FY16 (\*1)Total of accounts opened by subscribers since Mar. 2015 assets Wide range of assets covered Overview of retirees' market in Japan stable and high value transaction flow due Estimated population of retired (mn) to Real estate brokerage needs from generation (Japan as a whole) relocation etc. 20.00 Rea Deposits Retirement allowance nvestment **■**60-64 **55-59** 27% estate utilization Real estate 15.00 Real estate 8 36 58% Transactions 7.42 Insurance 10.00 handled: 8% Approx. ¥6bn (\*2 9.55 7.90 5.00 2015 2020 of Populati 2025 and Social 2030 (\*2) Total real estate brokerage transaction amount with clients utilizing retirement allowance plan (1 year between 2018/10/1 to 2019/9/30) (\*3) Source: National consumption survey / Household assets (net assets) Ministry of Internal Affairs: Asset breakdown of over 60s households SUMITOMO MITSUI TRUST HOLDINGS Copyright @ 2019 SUMITOMO MITSUI TRUST HOLDINGS. INC. All rights reserved.

- ◆ People approaching retirement or recently retired, mainly in the age of 50's and 60's, are not only thinking about managing their own assets for the future, but are also the generation that are key decision-makers for issues surrounding their parents or children.
- We believe this is exactly the generation where SuMi TRUST's comprehensive consulting capabilities that capture the client needs crossing over one generation to the next can show its worth.
- ◆ As illustrated in the top left graph, AUM for managing clients' retirement money is growing steadily. Investment product sales is also showing a rising trend through consulting services we offer after they entrust the retirement money with us.
- ◆ We will continue to meet client needs through our total solution based offerings such as providing inter-generational solutions that include inheritances from parents or the transfer of assets to children as well as consulting on non-financial assets such as real estate.
- ◆ Please skip ahead one page to page 24.



40

0

23

2011

85~ (old)

56

2015

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2013

11%

75~79

80~84

5%

70~74

Source: Research of population estimate of old people with dementia

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Min of HW subsidized research project 2014

2%

65~69

0%

4.0%

2.0%

0.0%

2017

### Retail business: Services tailored for the senior generation (2) [Asset administration services] Products and services suitable for increasingly Track record of asset administration related products diverse lifestyles and needs of seniors Guardianship (thousand) 100年パスポート mber of asset (\* 1) Assistance Trust 15.0 administration related products handle 10.0 Market 100 year-Life Solution Trust <100-Year Passport> share (\*2) Approx. Guardianship Security Type Trust 5.0 Introduction of "100-year life 60% Assistance Trust solution trust" One-time payment Insurance To protect ones' important assets Anshin Support Trust Inheritance use it conveniently, and hand it to dispensation Mar.14 Mar.15 Mar.17 Sep.19 the next generation smoothly To prepare, Will Trust (\*1) Guardianship Assistance Trust, Security Type Trust, Anshin Support Trust, 100 year (\*2) Among trust banks (Mar. 19) Passport etc. protect Smart Wills Seniors Policies to improve communication with senior clients Real estate utilized loan To beguest Gerontology qualification Annual Donation Diners Club Support Trust To Family Thoughtfulness ✓ All branch general managers to take To spend, grow qualification exam cherish Inv. Trust/ **Tuition Fund** ✓ Expand to senior manager level **Endowment Trust** Foreign currency deposits Dementia supporter to improve communication by ✓All retail branch staff to obtain qualification understanding their physical constraints

Since the senior aged generation is faced with heightening risks of dementia and nursing care, asset management will be key for them to "safe guard, have easy access for use, and pass on smoothly their valuable assets to the next generation".

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- ◆ We aim to respond to such diverse needs of seniors with various products that are unique to SuMi TRUST and offer new and fine-tuned services up ahead.
- ◆ Asset management products related businesses are growing steadily and we specifically pride a dominant market share in the Guardianship Assistance Trusts area.
- ◆ Furthermore, we have always endeavored to provide intimate and helpful consulting to seniors. An example of this is encouraging all employees at our retail branch offices to be certified as a "Dementia Supporter" to better support our senior clients.
- ◆ Please take a look at page 25.

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### Retail business: Services tailored for the senior generation (3) [Asset inheritance services] ✓ Support smooth transfer of assets to the next generation, catering to the increasing wish to bequest √ Business opportunities to expand transaction base before and after inheritance event Inheritance related business (increased profit from growing needs) Scope of business Number of Will Trusts, wills executed Will Trusts, wills execution related fees Various transactions with Will Trust clients (\*2) (Yen bn) (thousand) Number of will trust (left) 5.0 1,800 Number of execution (right) 1.5x in 1.500 4.0 Investment 30 4 years 1,200 Trust / SMA 3.0 Foreign 900 25 Approx. currency 600 2.0 ¥75bn deposit 300 Approx. 20 0 1.0 FY17 FY15 FY16 ¥15bn FY14 FY14 FY18 Enhanced marketability of Will Trusts Expand to next generation's transaction base Real estate Insurance brokerage Smart Wills Approx. ✓ Limit assets and scope of will Assets ¥18bn ¥45bn covered under ✓ Quick and low cost At time of will Will Trusts execution Total AUM (inheritance WEB Wills event) ✓ Easy will drafting on the web (\*2) As of Mar. 19, total transaction volume (1 year during 2018/4-2019/3) Transaction extended with Will Trust clients to next generations ✓ First step to draft formal will and. Our financial AUM Only lump-sum payment insurance products included in insurance Other firms' financial AUM receive consultation (\*1) Sample survey of our transactions with heirs at final execution of will

- ◆ These are our asset succession services centering on inheritance.
- ◆ The number of Will Trust accounts and executions are steadily increasing, which in turn is leading to additional businesses originating from inheritance matters.

25

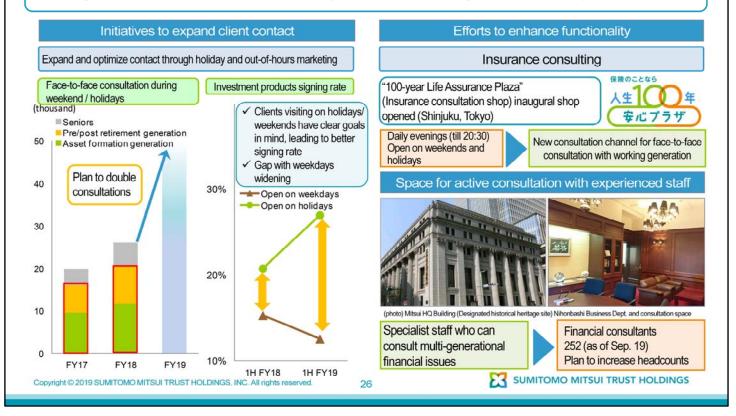
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- ◆ As shown in the bottom-left, we are responding to this growing demand by increasing our variety of will products and making them more accessible.
- ◆ Please take a look at page 26.

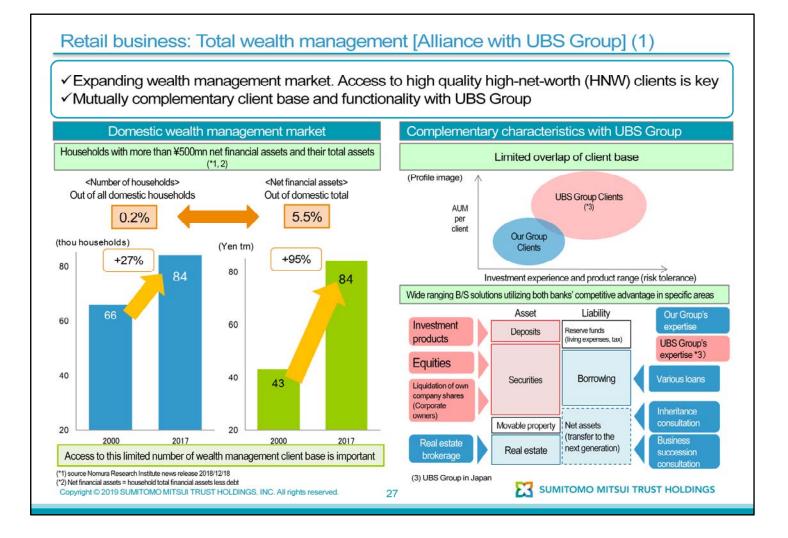
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# Retail business: Strengthen face-to-face consultation unique to a trust bank

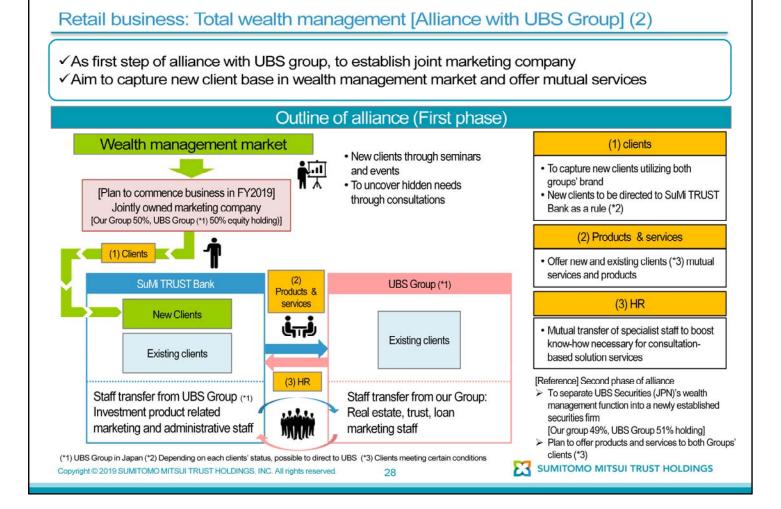
- ✓ Expand holiday, out of hours marketing to capture working generations' consulting needs
- √ Strengthen insurance workshop functionality, enhance consulting staff competency



- ◆ In efforts to respond meticulously to the varying needs of all client categories, we are enhancing our face-to-face consulting capabilities not only for the senior clientele, but also for clients that are or soon to be retired as well as the generation still in the work force that include those in the asset building stage of their lives.
- ◆ For instance, it is difficult for the generations still in the work force to visit our branches on weekdays, the majority of clients that visit our branches over the weekend or on public holidays often have a clear idea of what they want and therefore the contract conclusion rate for investment management products tend to be high.
- ◆ For this reason, from the second half onwards, we are planning to nearly double our weekend and public holiday operating hours of our branches, with the goal of also doubling the number of times we interact with clients.
- Please take a look at page 27.



- ◆ In addition to meeting the needs of each generation, we will strengthen our initiatives for the ultra high net worth clientele, an area we have thus far failed to properly exploit, through our alliance with the UBS Group.
- ◆ Assets of the affluent with net financial assets of ¥500 million and over account for 5.5% of the total assets in Japan but are only 0.2% of the total number of households.
- Accordingly, how we get the access to this market and increase the number of wealth management clients from this limited pool will be critical to developing this area of business.
- ◆ There is not much overlap between SuMi TRUST Group and the UBS Group's client base in terms of client asset size and degree of the clients' risk tolerance. Further, the areas of service offering expertise are also different.
- ◆ We believe alliance between the two groups will enable us to provide a wide array of products and services to even more wealth management clients and will also boost our presence in this market.
- ◆ As illustrated on page 28, the first stage of this alliance will involve the start of sales activities this fiscal year through a marketing joint venture company. Under the alliance scheme, new clients will, in principle, be referred to the SuMi TRUST Group and then services of both groups will be offered.



◆ Please take a look at page 29.

### Loan/investment business: Credit portfolio (SuMi TRUST Bank) ✓ Retail loans expanding centered on mortgages. Corporate loans managed with restraint improving profitability and efficiency ✓ Domestic loan-deposit margin continues to improve, foreign currency managed with stability in mind while holding cost down Domestic loan-deposit income Credit portfolio balance Foreign currency core B/S Individuals Loan interest income (Yen bn) Client deposits, Deposit from central banks, etc. Corporates (Yen) Deposit interest income (\*1) (Yen trn) Senior bond Corporate (Foreign Currency) Net ■Repo utilizing client assets (\*2) 30.7 30.7 75 29.4 29.4 Cross currency swap 64.2 64.8 30 62.9 60.4 (USD bn) 55.8 73.0 72.2 71.1 70.6 9.9 10.2 8.9 9.4 50 20 75.2 75.1 75.4 75.1 50 25 10 0 (10.6)(12.2)(14.7)(18.1)6.8 6.5 6.2 6.3 0 0 (25)Mar. 17

1HFY17 2HFY17 1HFY18 2HFY18 1HFY19 (\*1) Deposit interest income includes interest from NCD Mar. 17

Mar. 18

(\*2) Repo funding utilizing custody client assets SUMITOMO MITSUI TRUST HOLDINGS

Mar. 19

Sep. 19

I would now like to turn to our credit business.

Sep. 19

- ◆ While we maintain the balance of our credit portfolio at around ¥30 trillion, we will continue to implement measures to enhance its profitability and efficiency.
- Please take a look at page 30.

Mar. 18

Mar. 19

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### Loan/investment business: Corporate lending/investment (1)(SuMi TRUST Bank) ✓ Uphold strategy to control overall foreign currency B/S size and shift to product-based lending ✓ Revisit asset allocation to create a robust portfolio that has downside resilience by prioritizing safety (term, security) in deal selection For product areas given priority, transactions selected with downside resilience in mind Corporate credit portfolio plan Product related (Foregin currency)Product related (Yen) Y Axis: Balance as of Sep.2019 (Yen trn, change from Mar.2016 in brackets) (Yen trn) X Axis: Term 25 Corporate (Foregin currency) Corporate (Yen) Rebalancing in progress Spread level image High: Above 100bp Mid: 50bp to100bp 20.81 20.65 20.02 20.49 20.49 [(0.60)]High credit / high liquidity Secured 20 3.11 Driven by domestic 2.71 renewal energy deals 1.18 3.20 15 [(0.48)][+0.56] 3.61 3.93 3.43 3.37 3.40 0.73 0.37 0.36 10 0.30 [+0.11] [+0.19] Short [+0.13] Long term term JPY: Mid 10.96 5 Spread High High Mid Mid Hgih level Non-JPY: High Loans to Foreign Loans to Foreign Aircraft Overseas Project Commodity, finance finance NRL(\*1) currency currency Subscription Corporates 0 Corporates (\*1) Main Focus on deals sponsored by Finance etc. [long term] Mar. 2017 Mar. 2018 Mar. 2019 Sep. 2019 Japanese corporations

◆ Although we are continuing to shift our corporate client loans toward product related loans, we are being selective, placing importance on safety, focusing mainly on loans with higher liquidity or those that are collateralized.

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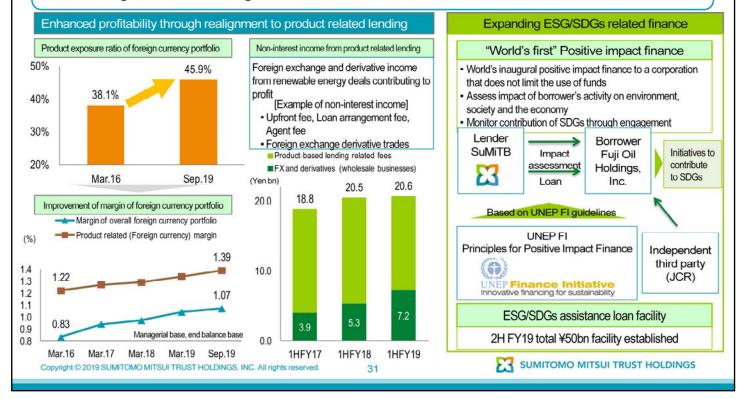
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◆ Please take a look at page 31.

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# Loan/investment business: Corporate lending/investment (2)(SuMi TRUST Bank)

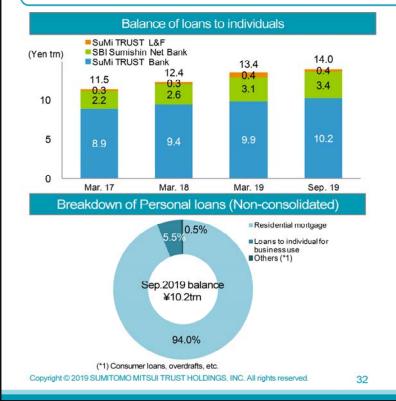
- Corporate lending portfolio to shift to product-based lending, improving spread margins and also increasing non-interest income
- Pioneering efforts in financings that contribute to ESG and SDGs

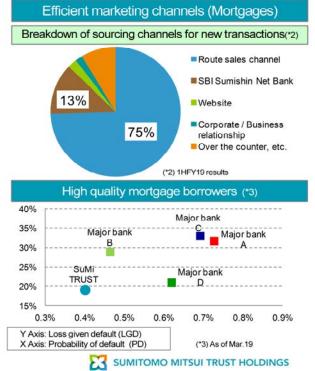


- ◆ This product shift is steadily contributing to our earnings growth.
- ◆ As observed in the bottom-left graph, the overall spread for our foreign currencydenominated portfolio improved by 24 basis points in three and a half years owing to improved spreads in product related loans and improved profitability on corporate loans.
- Plus, by strengthening our product related loans, we are now seeing an increase in businesses other than interest income such as advisory and arrangement services, foreign currency, and derivatives.
- ◆ Please take a look at page 34.

# Loan/investment business: Personal loans

# ✓ Efficient marketing to increase high quality mortgage loans





# Digitalization strategy

- ✓ Cost reduction of existing businesses by utilization of digital technology, steady improvement of productivity
- √To promote creation of added-value as a trust bank group

# Reform of existing businesses utilizing digital technologies

Data analysis, Improve client experience

- •Al for numerical analysis (forecast analysis)
- •Al for linguistic analysis (Chatbot, Call-center AI)
- •Tools to enhance client experience

# To develop an open platform unique to a trust bank

Platform business utilizing blockchain technology such as real estate and inheritance (PoC)

# Creating client value

Refinement of complex, burdensome trust bank unique back office operations

RPA, AI-OCR

- RPA: 500K hours reduction of back office operations (from FY18 to FY20)
- Al-OCR: To expand business areas covered by RPA (plan to introduce in FY2019)

To create new businesses utilizing our business skills

Endeavors to create new businesses with VC and FinTech companies utilizing our business skill in various areas acquired over the years.

Skill-set, HR base (IT literacy improvement), technological base

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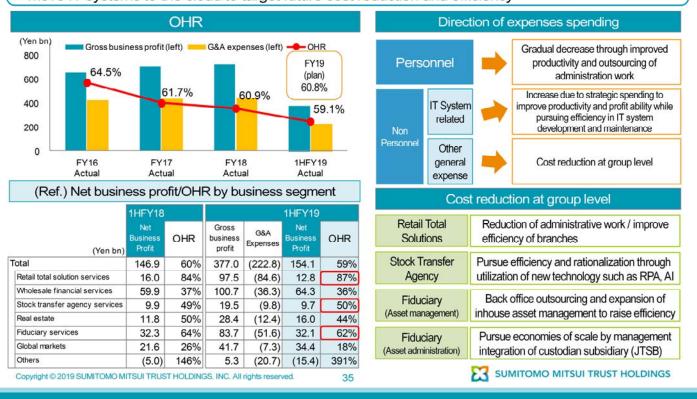
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### Digitalization strategy: examples √To promote platform business in areas unique to a trust bank ✓ Progress in inheritance and real estate business PoC utilizing blockchain technology Inheritance platform (PoC in progress) Real estate platform (PoC in progress) To speed up and rationalize complex paperwork that consumes To centralize real estate information through digitalization time through digitalization To expand business by vitalizing the market and providing a deal To assure transparency of documents through blockchain friendly environment (\*) Mostly paper based or nonstructural data Work flow from Will Trust application and SuMiTB PoC 2019/7~ 2019/1~ 2HFY19 (planned) change of ownership of estate assets (1HFY2019) Verification of Technology/business Business model verification technology model verification using live data (SuMiTB PoC) (10 company PoC) (Several company PoC) (1)(2)(3)(4) New property Will Trust Relationship Lender Asset Change of Property owner owner Contract diagram of heirs survey ownership of estate signing Event of Real estate platform (Block Chain) To consider automation Property info Monitoring info Other info \*\*\*\*\*\* Record Business model Property PoC with other firms loT Banks Disclosure (2H FY2019) management patent pending Manufacturer company SUMITOMO MITSUI TRUST HOLDINGS Copyright @ 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved. 34

- ◆ Here, I would like share some specific examples of our digital strategy.
- We are currently conducting a PoC test of platform businesses in domains such as inheritance and real estate where information is highly specific.
- Our goal is to create new information-driven businesses rather than simply streamlining or replacing any of our existing businesses.
- ◆ Please take a look at page 35.

## Expenses strategy / OHR Improvement: Overview

- ✓ Steady measures to reduce expenses and improve gross margin to pursue initiatives to reduce OHR
- ✓ Move IT systems to the cloud to target future cost reduction and efficiency



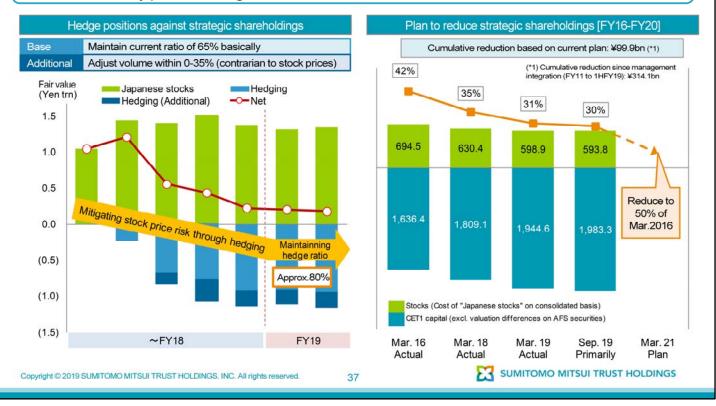
- Now a look at our OHR.
- OHR is improving owing to an increase in gross profit.
- ◆ That said, we have plans to increase our strategic investment in cloud and other systems. Therefore, expenses will naturally increase even during the next medium-term plan.
- ◆ Accordingly, we plan to raise the level of control on personnel and non-personnel costs.
- Please take a look at page 36.

#### Expenses strategy / OHR Improvement: Promoting efficiency ✓ Promote further reduction of branch office space through expanded use of host-linked tablets and concentration of administration work ✓ Optimize resources through reduction / refitting of branch office space and reallocating HO staff to marketing roles Reallocate HO staff to front office roles, reduce branch Reduction of branch operation / branch office space office space Enhance functionality of host-linked tablets, expand coverage to further reduce 10% reduction of head office staff in FY19 administration work 96% Achieved ahead of plan (\*1) host-linked Branch counter HR from rationalization to reassign to front office roles tablets utilization Stock transfer Functionality Functionality Private Real estate agency enhancement client visit etc. enhancement banking Consulting Centralization of branch operation (\*1) Progress rate as of Oct. 1, 2019 Revisit company rules, review operations Expecting 40% 20% reduction of branch office space reduction <Previous> <Going Forward> Approx. 20% Branch operator (Plan) Approx. 900 staff reduction (\*2) equivalent 70% reduction 10% return Approx. 1,600 100% 10% Refitting staff equivalent Back (Centralized 78% Office operations space etc.) 30% Expand client meeting space FY17 FY18 FY19 FY21 (\*2) Ratio to total space for back office and client meeting space SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS. INC. All rights reserved. 36

- ◆ Now I would like to discuss our current initiatives regarding efficiency.
- ◆ As of October, we achieved ahead of schedule, 96% of our target to reduce head office staff by 10% this fiscal year.
- ◆ We also expect to reduce branch administrative work by 40% this fiscal year, and further extend the reduction to 70% by fiscal 2021.
- ◆ Please take a look at page 37.

## Preparation for risk: Stock price

- √ Hedging operation in place to reduce mark-to-market volatility of strategic shareholdings.
- √ While additional reduction of strategic shareholdings is becoming time consuming, endeavor to reduce further by persistent negotiation



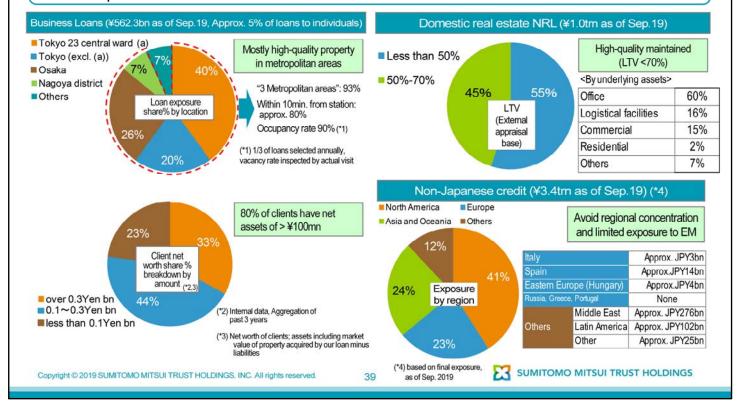
- Now a few words about preparing for risks.
- ◆ Firstly, we maintain a hedge ratio of around 80% for strategic shareholdings.
- Progress on reducing strategic shareholdings saw delays in the first half.
- ◆ Negotiations on reducing these shareholdings are taking more time than before, mainly due to discussions and preparations regarding capital policies and shareholder structures taking place on our client company side. Still, we will continue to tenaciously engage in dialogue with the clients and even more solidly make efforts going forward.
- ◆ Please take a look at page 38.

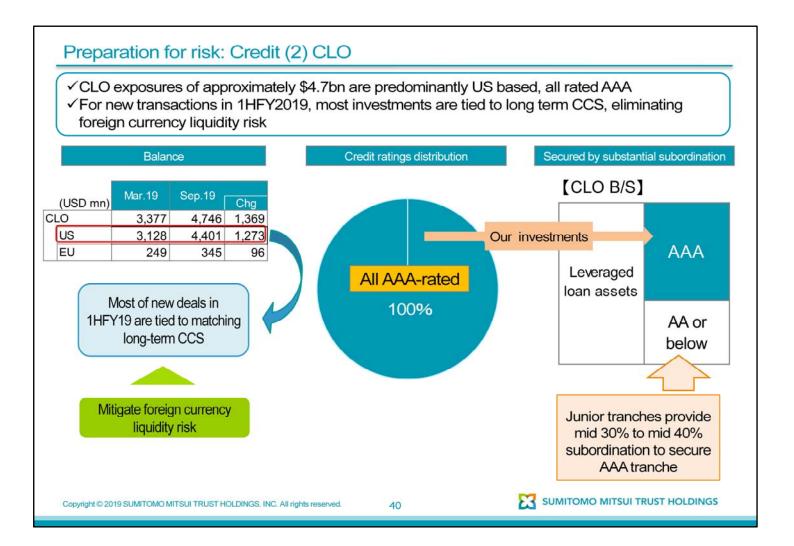
#### Preparation for risk: Interest rate √ Restrained management of US interest rate risk exposure ✓ Global Markets to strengthen stable, client-facing services US interest rate (10BPV) risk Global Markets business profit (Non-consolidated) Additional profit from client-facing services Financial operations Derivatives (hedge accounting) (USD mn) Bonds (\*1) Investment trust (hedging of US Treasury) (Yen bn) Investment operations left Marketing functions Derivatives (mark to market) 150 97.0 97.5 Yield on 10 year US Treasury(right) 100 3.0% 3.06% 68.0 34.8 2.41% 47.1 Plan(FY19) 100 45.6 8.2 54.4 2.0% .66% 50 0.7 50 59.3 1.0% 44.9 42.6 43.9 41.0 39.5 0 (1.2)0 (12.3)0.0% (48.7)Solid profit from client facing services ¥41bn profit for 1HFY2019 (50)(1.0%)Sep.16 Mar.17 Sep.17 Mar.18 Sep.18 Mar.19 Sep.19 FY14 FY15 FY16 FY17 FY18 1HFY19 SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved. 38

- ◆ We continue to be cautious in taking US interest rate risk.
- ◆ The majority of first-half earnings in our Global Markets Business came from client services and our transition to a business model that is more resilient to the impact of unstable market fluctuations is seeing much progress.
- Please take a look at page 40.

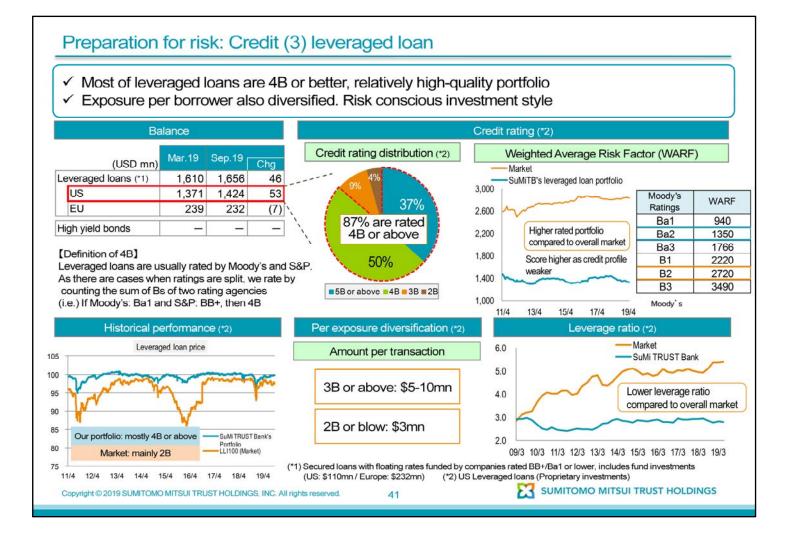
## Preparation for risk: Credit (1)

- ✓ Credit portfolio cautiously managed with diversification, term and exposure size in mind
- ✓ Downside risk is taken into consideration for each asset category, maintaining a high-quality, risk resilient portfolio





- ◆ We took advantage of widening spreads and invested nearly ¥1.3 billion in CLOs in the first half, but we continue to maintain a cautious stance on credit ratings and subordinated cushions, and a large percentage of that first-half increase are tied to longterm funding such as five-year CCS, in an effort to eliminate foreign currency liquidity risk to the extent possible.
- ◆ We also have no plans for the time being to further significantly increase this investment balance.
- ◆ Please take a look at page 41.

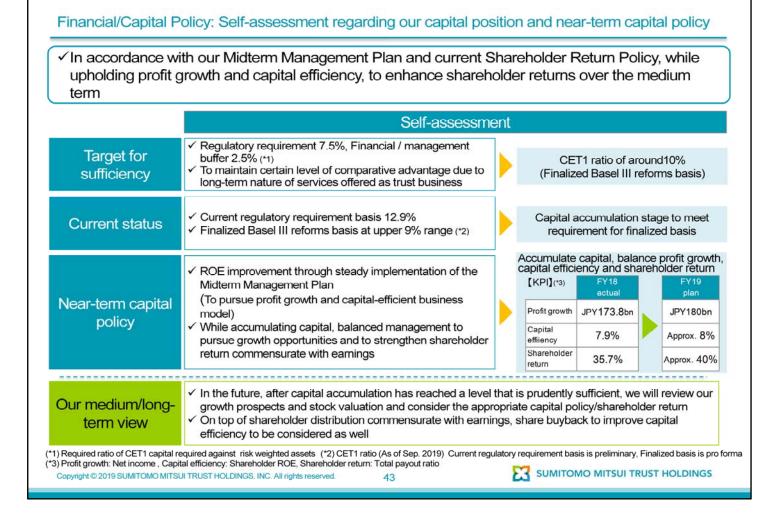


- ◆ Our leveraged loan balance remains unchanged from March end.
- As you may observe, roughly 90% of the loans in our portfolio have a so-called rating of 4B or higher.
- Our weighted average rating factor and leverage ratio also indicate that assets in our portfolio are of higher-quality and diversified across smaller exposures compared to the market average.
- ◆ We continue to employ a conservative approach to keep risks limited even when market conditions deteriorate.
- Please take a look at page 43.

# Financial / Capital Policy

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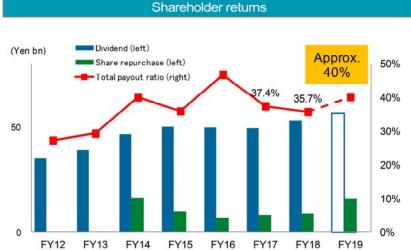
- ◆ No major changes have been made to our capital policy.
- ◆ After having carried out a share buyback in May, we expect to achieve a total payout ratio of 40% within this fiscal year.
- We intend to communicate the details of our future capital policy next May as we are currently deliberating this topic as part of the next medium-term plan development process.
- ◆ Please skip ahead to page 47.

## Financial/Capital Policy: Shareholder return policy

- ✓ Completed share buyback in July 2019 with aim to raise total dividend payout ratio to 40%.
- ✓ Shall aim to strengthen shareholder payout ratio in the future while monitoring accretion of capital

## Shareholder Return Policy> [Announced on May 2017]

As a means of returning shareholders' profits commensurate with earnings, we will maintain a dividend payout ratio of around 30% with respect to ordinary shares, while considering share repurchases based on the balance between profit growth opportunities and improvement in capital efficiency. In the medium term, we shall aim to gradually raise the total payout ratio to around 40% to enhance shareholder returns



#### (For reference) Share repurchases

Repurchase timing	Repurchase Amount	Ratio against Net income
FY14 (JanFeb. 15)	JPY16.4bn	+10.4%
FY15 (JulAug. 15)	JPY9.9bn	+6.0%
FY16 (May 16)	JPY6.9bn	+5.7%
FY17 (JulAug. 17)	JPY8.1bn	+5.3%
FY18 (May-Jun. 18)	JPY8.9bn	+5.2%
FY19 (May-Jul. 19)	JPY15.9bn	+8.9%

(\*) "Ratio against net income": Repurchased amount divided by fiscal year's net income when relevant share repurchase was executed

## (For reference) Cancellation of shares repurchased

15,057,200 shares of the treasury cancelled on Sep. 20, 2019

(Ref.) Status of shares in issue and treasury stock(\*2) as of September 30, 2019 Total number of shares in issue (excluding treasury stock): 374,966,790 shares Number of treasury stock: 324,650 shares

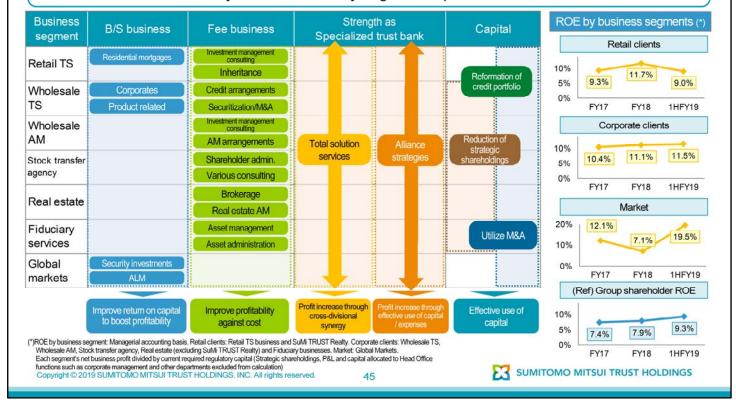
(\*2) Excluding shares [429,000 shares] held by Stock Delivery Trust for Directors

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## Initiatives of each business segment to improve ROE

- ✓ ROE improvement by executing Midterm Management Plan
- ✓ Strengthen fee businesses, enhance B/S profitability through credit portfolio reformation, offer total solution services created by cross-divisional synergies, and promotion of alliances



# Management Base

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#### SuMi TRUST Group's sustainability initiatives and our business activities ✓ Strong affinity between trust bank group's business and its sustainability initiatives ✓ Contribute to the realization of a sustainable society with specific business activities. To designate materiality issues that need to be addressed, endeavor to Social and economic issues as well as demands of clients are constantly changing solve those issues through business The Group's materiality map To offer high value-added services unique to a Materiality trust bank in line with expectations of the age Impact the Group's activities have on society identification Functionality, products that contributes to society Past products New products Loan Trusts (1952) ●Educational gift trust, Will Focus on solving ~Contributed to reconstruction issues through effort after the war ~secure transfer of assets to business activities the next generation Pension Trusts (1962) ~To assist stabilization of Impact on the Group's mid to long term corporate value ●100-year Passport retirement life of salaried ~Preparation for dementia workers (1) Super-aging (2) Climate change society issues issues Environmentally friendly properties (5) Sustainable (3) Natural capital -Measures to alleviate Emphasis on five key investment (biodiversity climate change etc. sustainability themes (ESG investments) issues) (4) Environmentally Contribute to the realization of a sustainable friendly property society with specific business activities SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2019 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved. 47

- ◆ I would now like to talk about our company's sustainability initiatives.
- ◆ Since SuMi TRUST Group has a history of having met the needs of the society with various products centered around trust businesses, I believe we strike a very strong affinity with the concept of sustainability.
- We are currently addressing sustainability with an emphasis on five key themes—the super-aging society, climate change, natural capital, environmentally friendly property, and sustainable investment.
- ◆ Please take a look at page 49.

## Sustainability initiatives in our business activities

✓ Particularly for our initiatives on the five key sustainability themes, we make full use of our trust banking group functions to contribute to the realization of a sustainable society with specific business activities.

## Our Group's business segments and sustainability initiatives

## Five key sustainability themes

- (1) Super-aging society issues
- (2) Climate change issues
- (3) Natural capital (biodiversity issues)
- (4) Environmentally friendly property
- (5) Sustainable investment (ESG investments)

## **Business segment**

- ■Retail total solutions
- ■Wholesale financial services
- Fiduciary (incl. asset management)
- ■Retail total solutions
- ■Wholesale financial services ■Real estate ■Global Markets
- ■Fiduciary (incl. asset management)
- ■Wholesale financial services
- Fiduciary (incl. asset management)
- ■Real estate
- ■Wholesale financial services
- Fiduciary (incl. asset management)
- ■Wholesale financial services

## Relevant SDGs











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## Sustainability initiatives in business activities (Key theme 1/5: Super-aging society issues)

- ✓ We provide high value-added services and products to meet the needs arising from an aging society.
- ✓ By providing a wide range of information and organizing awareness campaigns, we seek to address problems related to dementia and help patients actively participate in the society.

## Providing products and services to meet various needs

## Asset management for clients with dementia

- ✓ Anshin Support Trust
- √ Security Trust
- √ 100-year Life Solution

  Trust (100-Year Passport)



## Secure asset succession for the next generation

- ✓ Annual Donation Support Trust
- ✓ Tuition Fund Endowment 
  Trust
- √ Will Trust (execution course)



# Broad array of information offering and awareness activities

#### Addressing dementia issues

- Dementia supporter training courses
- Having all branch general managers undertake a gerontology certification exam
- √ Digest reports for seniors



#### Silver College

- ✓ A place of learning for seniors to help them enjoy a reassuring and fulfilling "second life"; a total of 160 classes have been held at 62 branches nationwide
- ✓ First-rate instructors host seminars about money, health, dementia, living, etc.

Example of seminar topic: "Making satisfactory preparations to live and die well"



## Providing added value unique to the SuMi TRUST Group

✓ We are preparing for the approaching super-aging society and providing peace of mind with high-level consulting and high value-added products and services that leverage our unique trust banking group functionality and skills

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- ◆ Here, I would like to discuss "our initiative on the super-aging society" as an example of how we approach the five key themes.
- ◆ We not only provide products in preparation for dementia among the senior generation or asset inheritance, but also organize various awareness activities. For example, we have hosted more than 160 sessions of "Silver College seminars" at our branches across the nation to raise awareness about the issues that the elderly are faced with, such as living arrangements in anticipation of nursing care.
- ◆ Please take a look at page 56.

## Sustainability initiatives in business activities (Key theme 2/5: Climate change issues)

✓ We provide solutions utilizing trusts and capabilities of the Group to help solve climate change issues.

Supplying liquidity to project financing market for solar power generation

## Issues to be solved

✓ Providing new opportunities to active ESG investors to invest in renewable energy projects as a measure for combatting climate change

## Specific initiatives for solving the issue

- ✓ Issued beneficiary rights in self-created trusts backed by loans receivable on solar power generation projects
- ✓ Obtained green finance evaluations on the beneficiary rights from a rating agency, making it easier for ESG investors to gain access to the market





Domestic mega solar power generation facility

## Micro-power generation in water supply systems

## Issues to be solved

 Promoting measures to tackle global warming by limiting the use of coalfired power generation and making effective use of natural energy sources

## Specific initiatives for solving the issue

- ✓ Under a leasing system, Sumitomo Mitsui Trust Panasonic Finance borrows water facilities from local governments and installs micro water power generation systems in its pipelines
- ✓ By keeping the power provider's initial investment to zero, this scheme
  promotes the effective use of natural energy



Micro-power generation in water supply systems

## Providing added value unique to the SuMi TRUST Group

✓ In addition to straightforward financing, we are helping to expand the renewable energy market by making full use of our Group capabilities, including trust and leasing functions

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## Sustainability initiatives in business activities (Key theme 3/5: Natural capital (biodiversity issues))

We make use of trust schemes to contribute to nature conservation and regional cooperation.

## Natural capital initiatives

## Forestry trusts

#### Issues to be solved

- Many of the forests that cover roughly two thirds of Japan's land have been neglected because of the decline of the forestry industry and the abandonment of privately owned forests owing to population aging and depopulation of rural areas
- The challenge of reviving the forestry industry by improving productivity and revitalizing the domestic lumber market

#### Specific initiatives for solving the issue

- SuMi TRUST Bank manages privately owned forests on behalf of individuals and local governments and streamlines this management by consigning operations to forestry companies
- We invested in a venture firm launched by Shinshu University to make use of its drone-based measurement technology essential for forest management

#### Overview of the forestry trust scheme



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#### Charitable trusts

✓ Suntory Fund for Bird Conservation Since its establishment in 1990, this fund has supported various bird conservation activities in



✓ Keidanren Nature Conservation Fund This fund supports various nature conservation activities by utilizing a trust scheme to supply funds



## Activities supporting National

✓ We support the activities of National Trusts, which use donations from citizens and corporations to acquire and protect land where endangered species live or land that is of academic importance



#### Providing added value unique to the SuMi TRUST Group

We utilize the functionality of trusts to contribute to nature conservation and regional revitalization by partnering with national and local governments, private forestry operators, forestry unions, universities, and local residents



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## Sustainability initiatives in business activities (Key theme 4/5: Environmentally friendly properties)

√To achieve SDGs through environmentally friendly property consulting to obtain certification for environmental performance and also assistance to obtain subsidies.

## Supported Isetan Mitsukoshi Holdings in obtaining CASBEE certification (S rank) for their flagship stores

Concrete measures for appropriately addressing social, environmental, and other sustainability-related issues outlined in Japan's Corporate Governance Code

Enhancing value of real estate holdings

## Initiatives for achieving targets

Implementation of initiatives aimed at acquiring environmental performance certification (CASBEE) for the company's flagship stores

## Creation of value as environmentally friendly properties

Three flagship stores certified as CASBEE rank (S) (Mitsukoshi Nihombashi, Mitsukoshi Ginza, and Isetan Shinjuku)

Enhancement of economic value as environmentally friendly properties

In addition to certification, the company was able visualize each store's environmental performance issues





Support for environmentally friendly design during new construction phase

Environmental subsidy application system

Brush-up of proposed application

Interview screening

#### Daikin Industries' Technology & Innovation Center

- Integrated office and R&D facility combining state-of-the-art decarbonizing architecture and equipment technology.
- Selected for MLIT's leading projects program for promoting CO2 reduction in housing and buildings (now known as the leading projects program for sustainable buildings).



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## Sustainability initiatives in our business activities (Key theme 5/5: Sustainable Investments)

✓ We play a leading role in joint engagement activities with Asian and Japanese companies, many of which are large emitters of greenhouse gases

Participation in joint engagement to approach the world's 100 biggest GHG-emitting companies

Key role as joint lead manager for the same engagement initiative in the Asia-Pacific region



Future activities We intend to assess climate change risks and opportunities with a view to realizing a society with net zero carbon emissions. As well, we will encourage companies to disclose the financial impact of climate change through constructive dialogues on enhancing corporate value

Main engagement activities in the Asia-Pacific region

Company	Headquarters	Engagement activities
PTT	Thailand	• Discussion to disclose (1) plan for reducing GHG emissions to comply with Paris Agreement and (2) information based on TCFD recommendations, and (3) to incorporate climate change issues into their corporate governance
POSCO	South Korea	<ul> <li>Conduct studies on the outlook for promoting technology related investments and investment opportunities that lower GHG emissions</li> </ul>
KEPCO	South Korea	<ul> <li>Reviewing exposure (risk of stranded assets) for coal-fired power generation and coal resources, while examining the business risks and opportunities in the electric power business. Examples include renewable energy-based power generation or smart grids</li> </ul>
SK Innovation	South Korea	• Corporate commitment to business opportunities arising from decarbonization such as electric vehicle batteries

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## Evaluation from external parties: Our Group's status

#### Top class rating for ESG among Japanese banks Score 7.9 Rating AA MSCI evaluation Rating distribution of banking sector (global) No.1 Japanese Bank 29% 24% 24% $\mathbf{z}$ 12% 8% 2% 1% CCC BB BBB В Α AA AAA PRI assessment by UN organization Rating A+ Evaluation of PRI (principles for Responsible Investment) by UNEP FI\* Total No.1 among Japanese banks 5 consecutive years (SuMi TRUST AM) NPO evaluation Score 3.4 NPO Fair Finance Guide Rating 3.4 No.1 among 3.0 2.8 2.7 2.3 Japanese Banks 1.6 SuMi MUFG MHFG SMFG 2019 Resona





MSCI ...

2017 Constituent MSCI ESG Leaders Indexes



MSCI ...

2017 Constituent MSCI Japan ESG Select Leaders Index

**FTSE Blossom** Japan

MSCI :

2017 Constituent MSCI SRI Indexes

## Domestic/International ESG related activities







UNEP Finance Initiatives The United Nations (UNEP FI)

Global Compact

National Capital Finance Alliance





Equator Principles

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Principles for Financial Action for 21st Century

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## Initiatives regarding the recommendations of the TCFD

- In recognizing the risks financial markets face from climate change, the Financial Stability Board released the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) in June 2017, calling on companies to disclose climate change-related information with more transparency.
- Our Group supports the recommendations of the TCFD and we plan to disclose information based on the recommendations going forward.

## TCFD-based disclosures at SuMi TRUST Group

- ✓ Annual publication of Climate Change Report since 2013
- ✓ One of our Group companies, Nikko Asset Management, already discloses information based on the recommendations of the TCFD (as of Sep 4, 2019)



## Planned process for future initiatives

- Improve the content of our climate change report toward meeting the standards set by the TCFD (Dec 2019)
- Start disclosing quantitative information to the extent possible

- Enhance qualitative information in our integrated report
- Start conducting scenario analyses

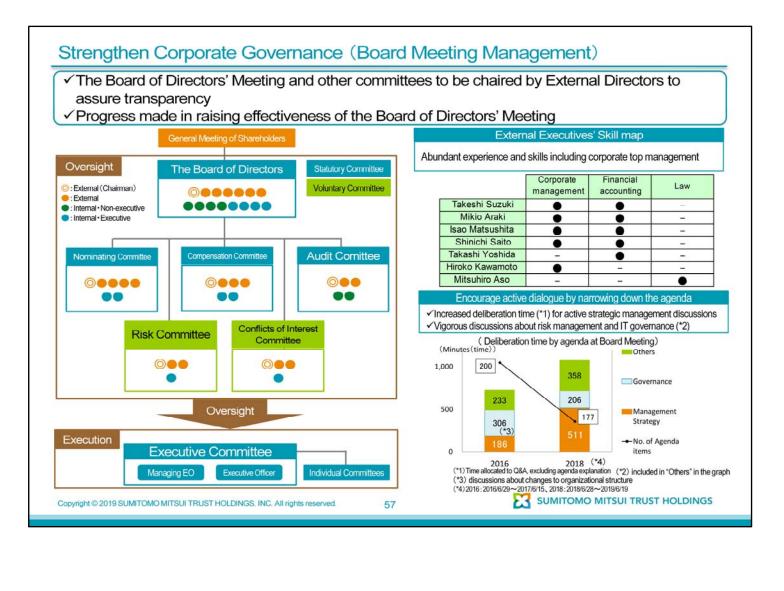
#### Step 3 (by FY2022)

- Further improve our response to TCFD recommendations
- Assess financial impacts based on scenario analyses
- Reflect the results in business strategies

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- ◆ And last but not least, I will introduce "Future Festival", an employee-driven activity that plan and commercialize new business ideas that was launched last year.
- ◆ There were 267 entries this year across the entire group which was more than what we saw last year.
- We are seeing a broad range of age groups and more group companies participating in the program.
- ◆ One of the four ideas that was chosen last year, which we plan to launch in the near future, responded to "diversifying needs of each customer generation", a theme I covered today in my presentation.
- ◆ That concludes my presentation for today.
- ◆ We hope to continue exploring our potential as a trust bank group with the aim of generating sustained, stable growth up ahead by flexibly and swiftly responding to the changing needs of both the society and our clients.
- ◆ Thank you for your attention.



## Corporate governance (Director Remuneration)

- ✓ Director remuneration, to be decided by Remuneration Committee, linked to company and personal performance as well as management competency and talent
- ✓ Stock based compensation to be placed in "stock delivery trust". By increasing ratio tied to medium-term performance, and by paying in stock, to clarify link of director remuneration and our Groups' performance.

	Fixed monthly remuneration	,	Variable remuneration		(Applicable from FY2019)
FY19 Ratio	Approx. 40%	Approx. 30%	Approx. 15%	Approx. 15%	Approx. 15%
Compensation Type	Monthly remuneration Fixed portion	Monthly remuneration Personal performance (*2)	Company performance linked bonus	Share based reward type stock option	Stock Delivery Trust for Directors
Payment Criteria	Payment based on grade	Previous year's performance, Medium/long term performance contribution, Medium/long term activity, Evaluation of competency	Net business profit (consolidated), Net income (consolidated)	Financial performance (single year), Stock price, Business environment, etc	In addition to major management KPIs, to add the following elements  ESG related activity and scoring from evaluation organizations  Activity pertaining to fiduciary duty and client satisfaction

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<sup>( \*1 )</sup> In case of President (same for diagram) ( \*2 ) Range of 70% to 160% of standard compensation

## Human resource strategy (Diversity & Inclusion)

## Active participation of women

## Support career development uninfluenced by life events

#### Career design workshop

✓ In addition to each grade-level workshop, special session to discuss life event issues for A-course (\*1) staff in 6<sup>th</sup> year after employment

(\*1) Employees with transfers limited within specific region

Introduction of work area designation alteration scheme

(Enhanced training curriculum for female employees)

Target to appoint more than 300 senior managers by Mar .2020 has been achieved ahead of schedule (\*2)

More than one in three female staff are managerial level (\*3)





16/3/31

19/10/1

(as of 2019/10/1)

(\*2) SuMi TRUST Bank employees (\*3) Course employees

# ✓ Possible to change work region designation in line with spouses' transfer e-learning and seminars

- during maternity leave

  ✓ E-learning during maternity and childcare leave
- ✓ Extensive seminars for workplace return preparation
- Offer information exchange opportunities for staff in similar circumstances to alleviate worries about returning to work

## Introduction of company operated nurseries

√Alliance with Nichii Gakkan, possible to use nurseries operated by the company to
facilitate return to the workplace



(Seminars for workplace return preparation)

## To deepen understanding of LGBT, actual initiatives

Policies relating to holidays etc. expanded to cover same-sex couples

In-house policies regarding marriage leave, nursing care leave etc. now almost same as hetero-sex marriages

Awareness training for new employees and compulsory semiannual e-learning for all employees

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## Human resource strategy (Active creation of growth opportunities/active participation of specialists)

## Create opportunities for career development (\*1)

#### Support self-led, pro-active career development

## To determine own career before joining

## Work career challenge at application (\*2)

· To choose desired field of work during interview and apply (selection process in place)

## Job posting challenge before graduation (\*2)

- To challenge to enlist in programs which allows time allocation for qualifications such as Certified Real Estate Appraiser
- · To choose field of work after joining and apply (selection process in

To choose career path after understanding wide range of businesses of a trust bank

#### Divisional presentations (twice a year)

• To deepen understanding about each division, work area to enable proactive career development

To select ones' own career path and challenge

## Career Challenge application (once a year)

- To apply to career challenge postings from each division
- Menus such as overseas study
- After passing selection process such as interviews, transfer to new field of

No. of Applicants for Career Challenge



Culture that encourages challenge is being formed

## Support for specialists (\*1)

## Fellow Program

- Highly skilled employees designated as Fellows
- Support their active front line roles over the long run, prospect to pass on expertise to the next generation
- May work until age 70 (upon self-request)

## Numerous specialization opportunities in Career Challenge

#### Trainee for asset services

- · Skill learning for asset administration 2 related departments in one year
- · To train professionals of the business

#### Trust trainee

- To acquire specialist knowledge related to law, taxation and accounting of trust business
- To develop planning staff for overall trust business

(\*1) SuMi TRUST bank's guidelines

(\*2) Career Challenge covers certain business areas

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## Human resource

To advance work place policies that allows diverse work styles and life-work balance

#### Evaluation from external parties

## Actual initiatives regarding environmental improvement

## ★2019 Bloomberg Gender-Equality Index (GEI)

## **★**Semi-Nadeshiko index



## Platinum "Kurumin"



## ★Gold standard for "PRIDE" Index Top 100 for diverse workplace

61

#### work with Pride



(SuMi TRUST Bank: Two straight years (2017, 2018)) (SuMi TRUST Holdings: First time)



## ★ "White 500"

(Two straight years)

ホワイト500



★: Award to SuMi TRUST Holdings

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#### Strict application of minimum interval between workdays

✓ Rule implemented to require minimum rest period between end and beginning of next day's work to assure enough sleep and maintain health

100% coverage of staff's medical check up

Complete non-smoking in all locations

#### Introduction of telework (work from home)

✓ By utilizing company issued iPad Pro, possible to undertake same work at home as in the office. Support compatibility of child, nursing care and

## Operation of satellite office

Opened satellite office in Kawasaki-city with aim to alleviate long commuting hours for staff with childcare or nursing care duties. Plans to expand to other locations under study

Participation in "Corporate action against cancer" program

#### Newly established cancer treatment leave

- Introduced "Cancer treatment and work compatibility program" in April 2019 ✓ 21 staff utilized program since introduction (as of Sep 2019)



# Financial Results for 1HFY2019

## Overview of profits

	(Yen bn)	1HFY18	1HFY19	Change	FY19 Forecast
1	Net business profit before credit costs (*1)	146.9	154.1	7.2	290.0
2	Substantial gross business profit (*1)	367.1	377.0	9.8	740.0
3	Effective interest related earnings (*2)	128.5	130.9	2.3	
4	Net interest income and related profit	93.2	74.2	(19.0)	
5	Profit attributable to deployment of surplus foreign currency funds	35.2	56.6	21.4	ı
3	Net fees and commissions and related profit	204.8	201.5	(3.2)	
7	Other profit (Excluding profit attributable to deployment of surplus foreign currency funds)	33.8	44.5	10.7	
В	Substantial G&A expenses (*1)	(220.2)	(222.8)	(2.6)	(450.0)
9	Total credit costs	13.3	(1.2)	(14.5)	(15.0)
0	Net gains on stocks	(3.7)	5.9	9.6	25.0
1	Other net non-recurring profit	(16.2)	(7.7)	8.4	
2	Ordinary profit	140.3	151.1	10.7	270.0
3	Extraordinary profit	(3.0)	0.1	3.1	
4	Income before income taxes	137.2	151.2	13.9	
5	Total income taxes	(40.2)	(43.4)	(3.1)	
6	Income attributable to non-controlling interests	(5.4)	(1.7)	3.7	
7	Net income	91.5	106.0	14.5	180.0
8	Return on shareholders' equity	8.46%	9.32%	0.86%	
9	Dividend per share (DPS) (Yen)	65	75	10	
C	Earnings per share (EPS) (Yen)	241	281	40	
1	Number of shares issued (mn shares) (*3)	379.2	376.2	(3.0)	

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#### Net business profit before credit costs

 Effective interest related earnings including profit attributable to deployment of surplus foreign currency funds increased ¥2.3bn YoY, domestic loan-deposit spread / income continued to improve

	(Yen bn)	FY18	FY19	Change
22	Net interest income and related profit	93.2	74.2	(19.0)
23	Other profit	69.0	101.2	32.1
24	Profit attributable to deployment of surplus foreign currency funds	35.2	56.6	21.4
25	Other	33.8	44.5	10.7

 Excluding the impact from non-consolidation of JTSB [approx. ¥(5)bn], net fees and commissions and related profit effectively increased by ¥1.8bn YoY. [=¥(3.2)bn+¥5bn]. Investment management consulting decreased but real estate brokerage fee was firm

-Other profits include non-interest income from corporate client businesses such as investment product sales, foreign exchange, and derivatives contributed to increased profitability

Progress rate of approx. 53% against full year plan [¥290bn]

#### Total credit costs

· Limited occurrence of new problem loans

#### Net gains on stocks

Strategic shareholdings reduction of approx. ¥4bn (cost basis) with gains of approx. ¥8bn on disposal

#### Net income

-Progress rate of approx. 59% against full year plan [¥180.0bn]



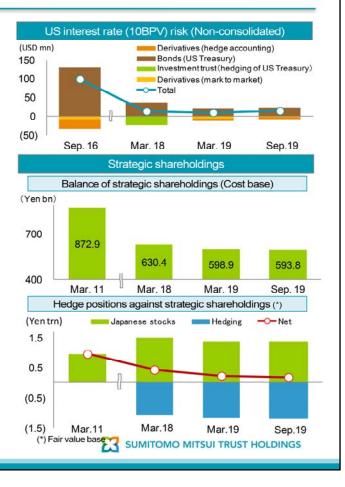
<sup>(\*1) &</sup>quot;Net business profit before credit costs", "Substantial gross business profit" and "Substantial G&A expenses" are based on managerial accounting, taking gross income and expenses from affiliates into consideration.
(\*2) "Effective interest related earnings" is sum of "Net interest income and related profit" and "Profit attributable to deployment of surplus foreign currency funds", included in "Net gains on foreign exchange transaction"
(\*3) Average number of common shares outstanding (excluding treasury stocks) during the period.

## Overview of balance sheet

	(Yen bn)	Mar. 2019	Sep. 2019	Change	
1	Assets	57,029.1	57,095.3	66.2	
2	Cash and due from banks	16,045.8	16,150.1	104.2	
3	Securities	5,759.5	6,156.4	396.9	
4	Loans and bills discounted	29,025.7	29,085.1	59.4	
5	Other assets	6,198.0	5,703.6	(494.4)	
6	Liabilities	54,298.7	54,387.6	88.8	
7	Deposits and NCD	38,232.1	37,630.3	(601.8)	
8	Borrowed money from trust account	5,408.0	3,965.2	(1,442.7)	
9	Other liabilities	10,658.5	12,791.9	2,133.4	
0	Total net assets	2,730.3	2,707.7	(22.6)	
1	Total shareholders' equity	2,242.9	2,305.4	62.4	
2	Total accumulated OCI	410.4	366.3	(44.0)	
3	Minority interests, etc.	76.8	35.8	(41.0	
4	Net assets per share (BPS) (Yen)	7,008	7,133	125	
5	Number of shares issued (mn shares) (*1)	378.5	374.5	(4.0)	
	(Reference)				
6	Loan-deposit ratio (SuMi TRUST Bank)	76.8%	77.7%	0.9%	

(\*1) Number of common shares issued (excluding treasury stocks) as of the date above

0.3%



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17 NPL ratio (SuMi TRUST Bank)

64

0.0%

0.3%

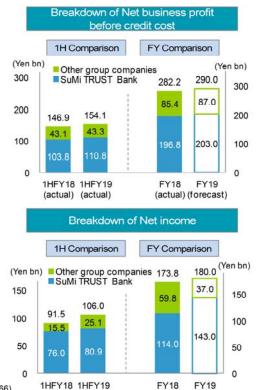
## Profit by group company

	(Yen bn)	1HFY18	1HFY19	Change
1	Net business profit before credit costs (*1)	146.9	154.1	7.2
2	o/w SuMi TRUST Bank	103.8	110.8	(*2) 6.9
3	SuMi TRUST AM	2.4	7.0	(*2) 4.5
4	Nikko AM (*3)	8.5	7.7	(0.8)
5	SuMi TRUST Realty	3.2	4.0	0.7
6	SuMi TRUST Panasonic Finance (*3)	5.2	5.0	(0.2)
7	SuMi TRUST Loan & Finance	5.8	6.0	0.1
В	SBI Sumishin Net Bank (*3)	4.0	4.4	0.4
9	SuMi TRUST Guarantee (*3)	5.8	5.8	(0.0)
0	SuMi TRUST Club	1.7	1.4	(0.2)
1	Effect of purchase accounting method	(1.3)	(1.3)	(0.0)
2	Net income (*1)	91.5	106.0	14.5
3	o/w SuMi TRUST Bank	76.0	80.9	(*2) 4.9
1	SuMi TRUST AM	1.6	4.9	(*2) 3.2
5	Nikko AM (*3)	5.7	4.7	(0.9)
3	SuMi TRUST Realty	2.2	2.7	0.5
7	SuMi TRUST Panasonic Finance (*3)	1.6	2.2	0.5
В	SuMi TRUST Loan & Finance	3.8	4.0	0.1
9	SBI Sumishin Net Bank (*3)	2.6	2.8	0.2
0	SuMi TRUST Guarantee (*3)	4.4	3.8	(0.5)
1	SuMi TRUST Club	0.3	0.5	0.1
2	Effect of purchase accounting method	1.9	2.9	0.9

(\*1) Figures on the table above are contribution of group companies, which are substantive amount excluding consolidation adjustment that do not relate directly to the group companies' business

results, and dividend from group companies aimed to improve capital efficiency (\*2) Including the impact of reorganization of asset management functions on Oct. 1, 2018 (please refer to P66)

(\*3) Consolidated basis





(actual) (actual)

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(actual) (forecast)

## Profit by business segment

	1HFY18	72 00 000				1HFY19	
(Yen bn)	Net business profit before credit costs	Substantial [ gross business profit	Change	Change from initial plan	Substantial G&A expenses	Net business profit before credit costs	Change
Total	146.9	377.0	9.8	17.0	(222.8)	154.1	7.2
Retail total solution services	16.0	97.5	(2.0)	(1.4)	(84.6)	12.8	(3.1)
SuMi TRUST Bank	7.2	66.3	(2.5)	(1.6)	(62.1)	4.1	(3.0)
Other group companies	8.8	31.2	0.5	0.2	(22.5)	8.7	(0.1)
Wholesale financial services (*2)	59.9	100.7	5.6	5.7	(36.3)	64.3	4.3
SuMi TRUST Bank	46.0	72.6	5.3	4.6	(22.1)	50.4	4.4
Other group companies	13.9	28.0	0.2	1.0	(14.1)	13.9	(0.0)
Stock transfer agency services	9.9	19.5	0.0	0.5	(9.8)	9.7	(0.2)
SuMi TRUST Bank	9.4	11.1	(0.1)	0.1	(1.8)	9.3	(0.1
Other group companies	0.4	8.3	0.2	0.3	(7.9)	0.4	(0.0)
Real estate	11.8	28.4	4.5	3.4	(12.4)	16.0	4.1
SuMi TRUST Bank	8.4	16.5	3.4	2.5	(4.7)	11.7	3.3
Other group companies	3.4	11.9	1.0	0.9	(7.6)	4.3	0.8
Fiduciary services	32.3	83.7	(*3) (5.0)	1.7	(51.6)	32.1	(*3) (0.2)
SuMi TRUST Bank	18.3	25.3	(5.9)	0.3	(11.0)	14.2	(4.0
Other group companies	13.9	58.4	0.9	1.4	(40.5)	17.8	3.8
o/w Asset management business (*4)	10.9	39.7	6.8	202	(24.9)	14.8	3.8
Global markets	21.6	41.7	12.4	12.7	(7.3)	34.4	12.7

Sky Ocean AM, JP AM)

(Yen bn)	Substantial gross business profit	Substantial G&A expenses	Net business profit before credit costs
SuMi TRUST Bank	(6.0)	2.0	(4.0)
Other group companies	1.0	3.0	4.0
SuMi TRUST AM	6.0	(2.0)	4.0
JTC HD-JTSB	(5.0)	5.0	-

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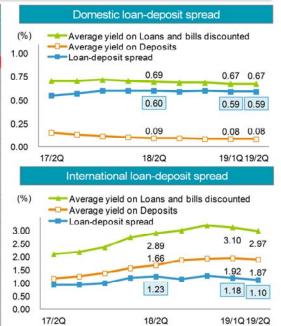
## Overview of profit (SuMi TRUST Bank)

			100	ng dividen companie						ng divider	
)	FY18	FY19	FY18	FY19	- ( . /				group	companie	s (*1)
(Yen bn)	1H	1H	1H	1H [	Change				FY18	FY19	
Net business profit before credit costs	133.9	114.7	103.8	110.8	6.9				1H	1H	Chang
Gross business profit	252.6	236.5	222.5	232.5	10.0		-	ross business profit	222.5	232.5	10.0
Effective interest related earnings	142.4	121.5	112.2	117.6	5.3	23	1 6	Net interest income and related profit	77.0	60.9	(16.1
Net interest income and related profit	107.1	64.8	77.0	60.9	(16.1)	24	1 1	Net fees and commissions	92.3	86.6	(5.7
Profit attributable to deployment of surplus foreign currency funds	35.2	56.6	35.2	56.6	21.4	<u> 25</u>		and related profit Net trading profit	6.7	42.7	35.9
Net fees and commissions and related profit (*2)	92.3	86.6	92.3	86.6	(5.7	26	ш	Net other operating profit  Net gains on foreign exchange	46.3	42.3	(4.0
Net trading profit Net gains on foreign exchange transactions	16.1	26.8	16.1	26.8	10.6	27		o/w transactions Profit attributable to	44.6	40.7	(3.8
Net trading profit (*3)	6.7	42.7	6.7	42.7	35.9	28		deployment of surplus foreign	35.2	56.6	21.4
Net gains on foreign exchange transactions (Excluding Profit attributable to deployment	9.4	(15.9)	9.4	(15.9)	(25.3)	29		currency funds other	9.4	(15.9)	(25.3
of surplus foreign currency funds)						30	П	Net gains on bonds	(4.6)	19.5	24.2
Net gains on bonds	(4.6)	19.5	(4.6)	19.5	24.2	31	Ш	Net gains from derivatives	6.3	(18.0)	(24.3
Net gains from derivatives	6.3	(18.0)	6.3	(18.0)	(24.3)	32	Ne	et fees and commissions and related profit	92.3	86.6	(5.7
General and administrative expenses (*2)	(118.7)	(121.7)	(118.7)	(121.7)	(3.0)			Excluding impact of reorganization of	0.000.000		
Total credit costs	16.3	0.3	16.3	0.3	(16.0)	33		asset management functions	92.3	92.6	0.2
Other non-recurring profit	(10.6)	(0.1)	(10.6)	(0.1)	10.5	34	1	o/w Investment management consulting	27.2	23.8	(3.3
o/w Net gains on stocks	(6.2)	2.2	(6.2)	2.2	8.4	35	Н	Asset management/administration	31.3	25.3	(5.9
Amortization of net actuarial losses Ordinary profit	(1.6) 139.6	(2.8)	(1.6) 109.5	(2.8)	(1.1)	36		Excluding impact of reorganization of asset management functions	31.3	31.3	0.0
Extraordinary profit	(3.8)	0.1	(3.8)	0.1	4.0	37	Н	Real estate brokerage	10.1	13.4	3.3
Income before income taxes	135.8	115.1	105.7	111.1	5.4	38	Н	Stock transfer agency services	11.3	11.1	(0.1
Total income taxes	(29.7)	(30.2)	(29.7)	(30.2)	(0.5)	39	Н	Inheritance related services	2.1	2.2	0.0
Net income	106.1	84.8	76.0	80.9	4.9	40	П	Wholesale credit related	16.3	14.3	(1.9
(*1) Excluding dividend of 1HFY18: ¥30.1bn, 1HFY19: ¥3.9br						41	Ne	et gains on bonds	(4.6)	19.5	24.2
affecting 1, 2, 3, 4, 17, 19, 21, 22, 23						42	-	Domestic bonds	(0.2)	1.5	1.7
(*2) Including the impact of reorganization of asset managem related profit: approx. ¥6bn, General and administrative	expenses: a	pprox. ¥2bn]				42	1 1	Foreign bonds	(4.4)	17.9	22.4
(*3) "Net trading profit" and "Net gains on foreign exchange tr fluctuation in comparison to previous year, but this is print transactions actions and their hedging operations. Copyright © 2019 SUMITOMO MITSUI TRUST HO.	marily due to	differences i	n accounting	treatment of		ldi	Ц	SUMITOMO MITSUI T	, ,		

## Net interest income (SuMi TRUST Bank)

	11			1HF	Y19		
	(Average balance: Yen trn) (Income/Expenses: Yen bn)	Average Balance	Change from 1HFY18	Average Yield	Change from 1HFY18	Income/ Expenses	Change from 1HFY18
1	Net interest income					57.0	(40.7
2	Domestic business			0.40%	(0.13%)	76.4	(24.5
3	Interest-earning assets	38.76	0.77	0.54%	(0.15%)	104.7	(26.8
4	o/w Loans and bills discounted	22.47	0.97	0.67%	(0.02%)	75.4	0.2
5	Securities	3.36	(0.13)	1.55%	(1.49%)	(*) 26.0	(27.2
6	Income on swaps				-	-	(0.2
7	Interest-bearing liabilities	38.18	0.92	0.14%	(0.02%)	(28.2)	2.3
8	o/w Deposits	24.80	1.35	0.08%	(0.02%)	(10.4)	1.5
9	Borrowings from trust a/c	3.18	(0.55)	0.49%	(0.00%)	(7.8)	1.4
0	Swaps					(0.4)	(0.4
11	International business			(0.32%)	(0.27%)	(19.4)	(16.1
12	Interest-earning assets	13.83	0.08	2.09%	0.04%	144.6	3.1
13	o/w Loans and bills discounted	6.36	(0.24)	3.04%	0.23%	96.8	3.3
14	Due from banks	1.99	(0.52)	1.64%	0.30%	16.3	(0.6
5	Securities	2.31	_	2.36%	0.07%	27.3	0.6
6	Interest-bearing liabilities	13.57	(0.10)	2.41%	0.31%	(164.1)	(19.3
17	o/w Deposits	5.59	(0.17)	1.90%	0.30%	(53.1)	(6.6
8	NCD/USCP	5.55	0.52	2.17%	0.29%	(60.3)	(12.6
9	Repo	1.58	(0.13)	2.41%	0.48%	(19.1)	(2.4
20	Expenses on swaps					(21.4)	(3.1
21	(+) Trust fees from principal guaran	teed trust	a/c			7.8	(1.5
22	(+) Profit attributable to deployment	56.6	21.4				
23	(-) Dividend from group companies	3.9	(26.1				
24	Effective interest related earnings					117.6	5.3
25	Loan-deposit spread / income in dome	estic busin	ess	0.59%	(0.00%)	65.0	1.8
26	Loan-deposit spread / income in interr	national bu	siness	1.14%	(0.07%)	43.7	(3.2

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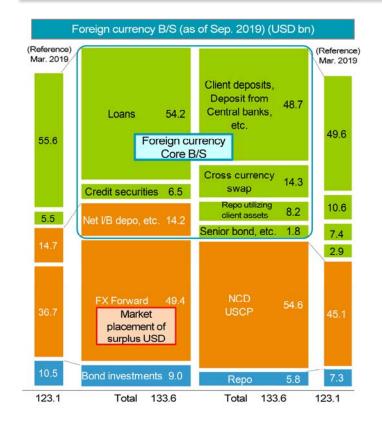


(\*) Breakdown of securities income/expenses in domestic business

	1HFY18	1HFY19 -		
	THETTO	Interior [	Change	
Securities	53.3	26.0	(27.2)	
Dividend from group companies to improve their capital efficiency	30.1	3.9	(26.1)	
Sales gain/loss of investment trust	0.8	(1.3)	(2.2)	
Other income/expenses	22.3	23.5	1.1	



## (Reference) Status of foreign currency balance sheet (SuMi TRUST Bank)



## Foreign currency ALM management

- Loans and credit securities constituting core foreign currency denominated assets, are funded by "sticky" client deposits and central bank deposits as well as "long term" yen swaps and senior bonds issuance.
- Short term funds sourced through NCD/USCP markets are categorized as contingent funding buffer / surplus funds for foreign currency B/S and utilized as shortterm funds after conversion into yen through forward foreign exchange contracts

## Basis swap spread (CCS) (USD/JPY)



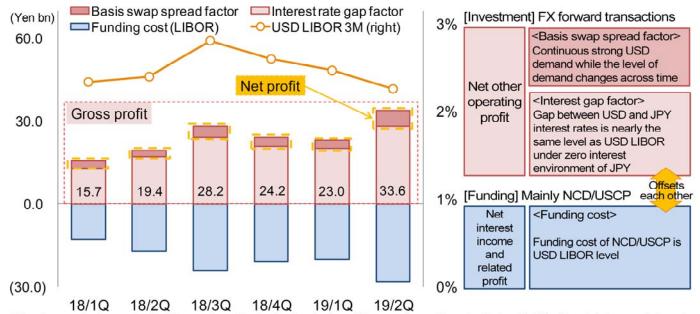
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## Profit structure of market deployment of surplus foreign currency

- ✓ Profit from FX forward transactions (Investment) consists of basis swap spread factor and interest rate gap factor (gap between USD and JPY interest rates), but interest rate gap is offset by cost of USD funding
- Net profit of market placement of surplus foreign currency (net of funding cost) is nearly equal to basis swap spread multiplied by volume of market deployment

## Profit structure of market placement of surplus foreign currency



<sup>\*</sup> The above contents are simplified to promote understanding the structure of the operations, although actual profitability of market placement of surplus foreign currency changes depending on market environment SUMITOMO MITSUI TRUST HOLDINGS

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# Net fees and commissions and related profit

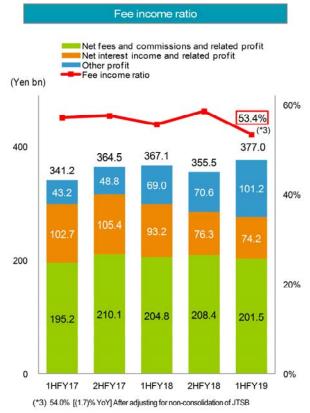
		SuMi TRU	JST Bank	SuMi TRUST	SuMi TRUST Group (*1)		
	(Yen bn)	1HFY19	Change from 1HFY18	1HFY19	Change from 1HFY18		
1 1	Net fees and commisions and related profit	86.6	(5.7)	201.5	(3.2)		
2	Investment trust and insurance sales	23.8	(3.3)	23.8	(3.3)		
3	Card	-	12	21.6	(0.0)		
1	Asset management / administration	25.3	(4.9)	81.9	(3.1)		
5	Profit	44.5	(1.8)	91.7	1.6		
3	Fees paid out for outsourcing	(19.1)	(3.1)	(9.8)	(4.7)		
7	Stock transger agency services	11.1	(0.1)	19.4	0.3		
3	Profit	16.5	pe.	19.4	0.3		
9	Fees paid out for outsourcing	(5.3)	(0.1)	-	-		
	Real estate	16.5	3.4	28.4	4.4		
L	Others (Loan arrangement fees, etc.)	9.6	(0.7)	26.0	(1.5)		
2 F	Fee income ratio (*2) (*3)	36.6%	(0.1%)	53.4%	(2.3%)		

<sup>(\*1)</sup> Figures are after eliminations of intra-group transactions

### Comparison of fee income ratio between major banks



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<sup>(\*2)</sup> Net fees and commissions and related profit / Gross business profit

### **Expenses**

[SuMi TRUST Group] (Yen bn)	1HFY18	1HFY19	Change
1 Personnel expenses	(100.0)	(99.3)	0.7
Non-personnel expenses excluding taxes	(111.5)	(114.1)	(2.6)
Taxes other than income taxes	(8.6)	(9.4)	(0.7)
Substantial G&A expenses	(220.2)	(222.8)	(2.6)
5 Overhead ratio	60.0%	59.1%	(0.9%)

	[SuMi TRUST Bank] (Yen bn)	1HFY18	1HFY19	Change
6	Personnel expenses	(54.8)	(53.7)	1.0
7	Salaries etc.	(52.0)	(50.0)	2.0
8	Retirement benefit expenses	5.7	4.8	(0.9)
9	Others	(8.5)	(8.5)	(0.0)
10	Non-personnel expenses excluding taxes	(57.7)	(61.4)	(3.6)
11	IT system related costs	(20.2)	(23.4)	(3.1)
12	Others	(37.5)	(38.0)	(0.4)
13	Taxes other than income taxes	(6.1)	(6.5)	(0.4)
14	G&A expenses	(118.7)	(121.7)	(3.0)
15	Overhead ratio	47.0%	51.5%	(4.5%)



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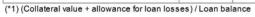
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# Total credit costs and problem assets

	[Total credit costs] (Yen bn)	1HFY18	1HFY19	Major factors (1HFY19)
1	SuMi TRUST Bank	16.3	0.3	
2	General allowance for loan losses	17.3	(2.8)	1
3	Specific allowance for loan losses	(0.6)	3.1	Downgraded: Approx. (3.0)
4	Recoveries of written-off claims	0.7	0.1	Upgraded: Approx. +3.0
5	Losses on sales of claims, written-off	(1.0)	(0.1)	J '
6	Other group companies, etc.	(3.0)	(1.5)	SuMi TRUST Panasonic Finance (0.7)
7	Total	13.3	(1.2)	

	[NPL (SuMi TRUST Bank)]					
	(Yen bn)	Sep. 2019	Coverage ratio (*1)	Allowance ratio (*2)	Change from Mar. 2019	
8	NPL	101.1	86.5%	52.5%	16.9	
9	NPL ratio (ratio to Total loan balance)	0.3%			0.0%	
10	Bankrupt and practically bankrupt	9.6	100.0%	100.0%	(0.9)	
11	Doubtful	58.7	96.2%	83.6%	3.5	
12	Substandard	32.7	65.1%	9.0%	14.3	
13	Other special mention debtors	350.1			(65.2)	
14	Ordinary assets	29,399.3	222	7222	(42.5)	
15	Total loan balanace	29,850.5		1	(90.8)	
			2000000			



<sup>(\*2)</sup> Allowance for loan losses / (Loan balance - Collateral value after considering haircuts)



# Securities portfolio

	[Securities with fair value]		Costs		Unrealized gains/losses	
		(Yen bn)	Sep. 2019	Change from Mar. 2019	Sep. 2019	Change from Mar. 2019
1	Available-for-sale securities		4,881.9	323.4	622.4	(43.2)
2	Japanese stocks		593.8	(5.0)	750.2	(22.4)
3	Japanese bonds		1,147.1	259.7	3.0	(0.1)
4	Others		3,140.8	68.7	(130.8)	(20.7)
5	Held-to-maturity debt securiti	es	360.0	97.6	22.7	0.9

[Securities with fair value (SuMi TRUST Bank)]

Available-for-sale securities	4,852.6	320.4	642.2	(39.0)
Japanese stocks	565.2	(8.7)	776.5	(18.7)
Japanese bonds	1,209.1	256.3	1.8	(0.1)
o/w Government bonds	522.0	220.8	0.0	(0.2)
Others	3,078.3	72.8	(136.0)	(20.2)
Domestic investment	54.7	(20.7)	1.6	(0.2)
International investment	1,473.5	103.7	14.1	9.7
o/w US Treasury	477.6	43.3	10.2	5.1
Others (Investment trust, etc.)	1,549.9	(10.1)	(151.7)	(29.7)
o/w for hedging of strategic shareholdings (*1)	1,417.2	(8.9)	(156.5)	(33.3)

(\*1) Of w hich hedging effect under capital regulation is recognized: Costs JPY1,162.3bn, Unrealized gains/losses JPY (145.6)bn

16	Held-to-maturity debt securities	298.5	101.0	22.6	0.9
17	o/w Government bonds	118.5	(0.1)	21.6	1.0
18	International investment	137.5	99.8	0.2	(0.1)



### Reduction of strategic shareholdings (\*3)

	FY18			1HFY19
(Yen bn)	1H	2H		
19 Reduction amount	16.9	11.7	28.7	3.7

(Ref.) Cumulative reduction since merger(from FY11 to 1HFY19): ¥314.1bn Cumulative reduction based on current plan(from FY16 to FY20): ¥99.9bn

(\*3) Purchase cost of listed shares

### Securities portfolio of Global markets (\*4)

		10BPV (*5)		Duration (years) (*5)			
	(Yen bn)	Sep. 2019	Change from Mar. 2019	Sep. 2019	Change from Mar. 2019		
20	JPY	3.2	1.0	4.3	(0.1)		
21	Others	2.1	(0.0)	2.9	(0.6)		

(\*4) Managerial reporting basis; "HTM debt securities" and "AFS securities" are combined

(\*5) In the calculation of 10BPV and duration, investment balance hedged by derivatives transactions etc. were excluded



### Capital

✓ Common Equity Tier 1 capital ratio: UP 0.72 percentage points from Mar. 2019 to 12.90%, due primarily to increase in retained earnings contributed to accumulation of common equity and decrease in risk-weighted assets due to sophistication of calculation methodology for certain asset classes. Pro-forma CET1 capital ratio on Finalized Basel III reforms basis is in the upper 9% range ✓ Leverage ratio and liquidity coverage ratio maintained levels well in excess of regulatory requirements

<Capital and total risk-weighted assets>

		Mar. 2019	Sep. 2019		
	(Yen bn)			Change	
1	Total capital ratio	16.77%	17.50%	0.73%	
2	Tier 1 capital ratio	14.18%	14.75%	0.57%	
3	Common Equity Tier 1 capital ratio	12.18%	12.90%	0.72%	
4	(Finalized Basel III reforms basis)	(upper	9% range)		
5	Total capital	3,320.1	3,328.0	7.9	
3	Tier 1 capital	2,806.5	2,805.4	(1.0)	
7	Common Equity Tier 1 capital	2,412.1	2,452.5	40.4	(
3	Instruments and reserves	2,626.1	2,644.8	18.6	
9	Accumulated other comprehensive income (*1)	410.4	366.3	(44.0)	
)	Regulatory adjustments	(214.0)	(192.2)	21.7	
1	Additional Tier 1 capital	394.4	352.9	(41.4)	
2	Tier 2 capital	513.6	522.6	9.0	
3	Total risk-weighted assets	19,790.1	19,010.2	(779.9)	)
ļ	Credit risk	17,725.1	17,070.4	(654.7)	(
5	Marketrisk	1,104.0	989.7	(114.3)	
ô	Operational risk	960.8	949.9	(10.8)	

(\*1) Valuation differences on Available-for-Sale Securities(Sep. 2019): ¥438.7bn

- < Major factors of change in capital>
- (1) Common Equity Tier 1 capital: +¥40.4bn
- ·Net income +¥106bn
- ·Dividend/Repurchase of own shares ¥(44.1)bn
- •Unrealized gains/losses of AFS ¥(28.7)bn
- < Major factors of change in total risk-weighted assets>
- (2) Credit risk: ¥(654.7)bn
  - Decrease due to sophistication of calculation methodology for certain asset classes

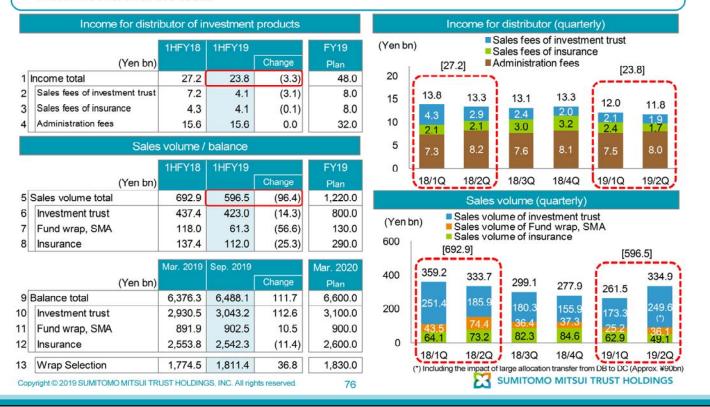
<Other ratios required in prudential regulations>

(Yen bn		Change, from Mar. 2019
16 Leverage ratio	4.66%	(0.01%)
17 Tier 1 capital	2,805.4	(1.0)
18 Total exposure	60,114.6	105.4
19 Liquidity coverage ratio (*2)	134.6%	7.2%
20 Total high-quality liquid assets	15,446.4	214.8
21 Net cash outflows (*3)	11,469.9	(481.2)
(*2) Average figures in 2QFY2019. "Ch	ange from Mar. 20	019" represents

the comparison to figure for 4QFY2018 calculated in the same manner (\*3) Month-end data used for some items instead of daily data to calculate figures

### Fee business: Investment management consulting

- √ Total sales decreased ¥96.4bn YoY to ¥596.5bn due to persistent volatile market environment.
- Profit decreased ¥3.3bn YoY as fees from insurance sales and administration fees as distributor were flat, but fees from
  investment trust sales decreased

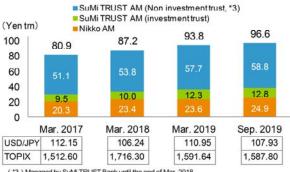


# Fee business: Asset management / administration (Fiduciary services)

- ✓ AUM increased by ¥2.8trn to ¥96.6trn from March 2019 due mainly to cash inflow
- AUC increased for each asset category in both domestic and overseas from March 2019

#### Assets under management (AUM) Mar. 2019 Sep. 2019 (Yen trn) Change 1 Assets under management (\*1) 93.8 96.6 2.8 SuMi TRUST AM 70.1 71.6 1.5 3 Investment trust 12.3 12.8 0.4 4 1.0 Non investment trust (\*2) 57.7 58.8 5 Corporate pension trust 13.7 14.0 0.2 6 Public pension trust 11.1 10.8 (0.2)Discretionary investment 7 32.8 33.8 1.0 Nikko AM 23 6 24.9 1.2

<sup>(\*1)</sup> Categorized by entity actually managing asset (\*2) Partially include AUM managed by SuMi TRUST Bank

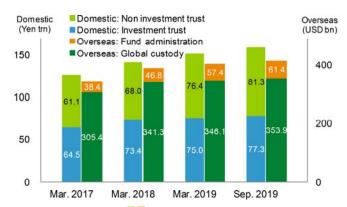


(\*3) Managed by SuMi TRUST Bank until the end of Mar. 2018

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(\*5) Combined figures of SuMi TRUST Bank (U.S.A.), SuMi TRUST (UK) and SuMi TRUST Bank (Lux.)



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### Fee business: Real estate

- ✓ Real estate brokerage fees from corporate clients (SuMi TRUST Bank) increased by ¥3.3bn YoY to ¥13.4bn due to steady flow of new transactions.
- ✓ Real estate brokerage fees from retail clients (SuMi TRUST Realty) also recorded stable growth of ¥1.1bn YoY to ¥11.2bn

	Income (group base)								
		1H	1H		FY19				
	(Yen bn)	FY18	FY19	Change	Plan				
1	Real estate brokerage fees	20.2	24.7	4.5	48.0				
2	SuMi TRUST Bank	10.1	13.4	3.3	27.0				
3	SuMi TRUST Realty	10.1	11.2	1.1	21.0				
4	Real estate trust fees, etc.	2.9	3.0	0.1	6.0				
5	Net other real estate profit	0.8	0.6	(0.1)	1.0				
6	SuMi TRUST Bank	-	-	3-	8.5				
7	Group companies	0.8	0.6	(0.1)	1.0				
8	Total	23.9	28.4	4.5	55.0				
9	o/w SuMi TRUST Bank	13.0	16.5	3.4	33.0				

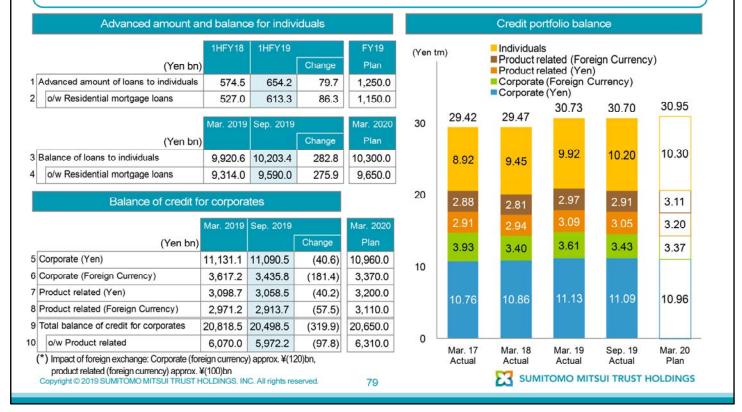
#### Real estate brokerage fees (quarterly) ■SuMi TRUST Bank SuMi TRUST Realty [20.2][24.7] (Yen bn) 16.4 15.0 13.8 12.8 12.5 10.0 8.3 7.3 5.0 6.3 5.2 5.3 4.8 4.6 4.9 0.0 18/1Q 18/2Q 18/3Q 18/4Q 19/1Q 19/2Q

### Assets under management / administration

		Mar. 2019	Sep. 2019		
	(Yen bn)			Change	
10	Securitized real estate	16,389.1	17,148.7	759.5	
11	Assets under custody from J-REITs	14,529.9	15,126.1	596.2	
12	Assets under managemet	732.1	519.9	(212.2)	
13	Private placement funds	463.5	241.6	(221.8)	
14	J-REITs	268.6	278.2	9.6	

### Loan/investment business: Credit portfolio (SuMi TRUST Bank)

- Corporate lending (yen/foreign currency) decreased due to fall in short-term loans, but loans to retail clients increased, overall
  portfolio remained flat at ¥30.7tm
- Corporate lending placing emphasis on product related lending, loan profitability given weight in managing the portfolio



# Forecast for FY2019

### Forecast for FY2019

- Taking 1H results into consideration, maintain forecast announced for Net business profit and Net income at beginning of FY, also dividend forecast remains unchanged in line with shareholder return policy.
- For other non-recurring profit, total credit costs expected to decrease but net gains on stocks also expected to fall.

	(Yen bn)	1H Actual (*)	2H Plan	FY19 Forecast(*)	Change from FY18	Change from initial plan
1 1	let business profit before credit costs	154.1	135.8	290.0	7.7	-
2	SuMi TRUST Bank	110.8	92.1	203.0	6.1	-
3	Substantial gross business profit	377.0	362.9	740.0	17.3	
4	SuMi TRUST Bank	232.5	210.4	443.0	10.3	-
5	Other group companies	144.4	152.5	297.0	41.6	-
6	Substantial G&A Expenses	(222.8)	(227.1)	(450.0)	(9.5)	-
7	SuMi TRUST Bank	(121.7)	(118.2)	(240.0)	(4.1)	-
3	Other group companies	(101.1)	(108.8)	(210.0)	(5.4)	-
7 E	otal credit costs	(1.2)	(13.7)	(15.0)	(12.0)	5.0
0	let gains on stocks	5.9	19.0	25.0	11.2	(5.0)
1	Other non-recurring profit	(7.7)	(22.2)	(30.0)	6.5	-
2 0	Ordinary profit	151.1	118.8	270.0	13.5	2
3	o/w SuMi TRUST Bank	110.9	92.0	203.0	28.5	_
4 1	let income	106.0	73.9	180.0	6.1	-
5	o/w SuMi TRUST Bank	80.9	62.0	143.0	28.9	-
	Dividend per common share (Yen)	75	75		+10	-
16	Consolidated dividend payout ratio			31.2%	0.7%	(0.3%)

<sup>(\*)</sup> Excluding dividend from group companies, which are planned to be paid to improve their capital efficiency. FY2018 (actual): \u00e434.6bn,1HFY2019 (actual): \u00e43.9bn,FY2019 (plan): approx. \u00e47bn

### [Change from initial plan]

- (1) Net business profit before credit costs: No change
- 1) Net business profit before credit costs
- In line with initial projection
- -Regarding its divisional breakdown, taking 1H results and short-term profitability forecast into account, reduce weighting of Retail Total Solutions and increase Global Markets (please refer to P14)
- 2) Total expenses
- In line with initial projection
- (2) Total credit costs: +¥5.0bn
- Though 1H results were ¥(1.2)bn [vs forecast ¥(10)bn], reduce full year forecast to ¥(15)bn due to lower market visibility
- (3) Net gains on stocks: \(\frac{4}{5.0}\)bn
   Taking 1H results +\(\frac{45}{5.9}\)bn [vs forecast +\(\frac{41}{50}\)bn] and progress of strategic shareholdings divestment consent into account, revise full year forecast to +¥25bn
- (4) Net income: No change
- · In line with initial projection

# (Ref.) Breakdown by business segment

(Yen bn)	FY18 Actual	1H Actual	Change from initial plan(*3)	2H Plan	FY19 Plan	Change from FY18	Change from initial plan(*3)	
Net business profit	282.2	154.1	14.1	135.8	290.0	7.7	-	
Substantial gross business profit(*1)	722.6	377.0	17.0	362.9	740.0	17.3	2	
Retail total solution services	199.8	97.5	(1.4)	97.4	195.0	(4.8)	(6.0)	
SuMi TRUST Bank	138.0	66.3	(1.6)	65.6	132.0	(6.0)	(6.0)	
Other group companies	61.8	31.2	0.2	31.7	63.0	1.1	-	
Wholesale financial services(*2)	193.8	100.7	5.7	95.2	196.0	2.1	-	
SuMi TRUST Bank	137.2	72.6	4.6	65.3	138.0	0.7	9	
Other group companies	56.6	28.0	1.0	29.9	58.0	1.3	2	
Stock transfer agency services	37.0	19.5	0.5	18.4	38.0	0.9	-	
SuMi TRUST Bank	21.4	11.1	0.1	10.8	22.0	0.5	-	
Other group companies	15.5	8.3	0.3	7.6	16.0	0.4	-	
Real estate	54.3	28.4	3.4	26.5	55.0	0.6	Ε.	
SuMi TRUST Bank	32.4	16.5	2.5	16.4	33.0	0.5	-	
Other group companies	21.9	11.9	0.9	10.0	22.0	0.0	-	
Fiduciary services	172.1	83.7	1.7	81.2	165.0	(7.1)	-	
SuMi TRUST Bank	57.4	25.3	0.3	24.6	50.0	(7.4)	-	
Other group companies	114.7	58.4	1.4	56.5	115.0	0.2	-	
o/w Asset management business	71.8	39.7		1700000	9700			
Global markets	45.6	41.7	12.7	26.2	68.0	22.3	10.0	
Substantial G&A expenses	(440.4)	(222.8)	(2.8)	(227.1)	(450.0)	(9.5)	-	
SuMi TRUST Bank	(235.8)	(121.7)	(1.7)	(118.2)	(240.0)	(4.1)	-	
Other group companies	(204.5)	(101.1)	(1.1)	(108.8)	(210.0)	(5.4)	-	
Ordinary profit	256.4	151.1	21.1	118.8	270.0	13.5	-	
Net income	173.8	106.0	21.0	73.9	180.0	6.1	-	

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<sup>(\*1)</sup> Dividend from group companies aimed to improve capital efficiency not included in profit for each business segments
(\*2) Combined total of Wholesale total solution services and Wholesale asset management
(\*3) Taking 1H results for HO management administration expenses unallocated to business segments into account, reduce full year forecast by ¥(4)bn
[1H forecast +¥1.0bn→actual ¥(1.1)bn, FY forecast +¥3bn→¥(1)bn]

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