

# Investor Meeting on Financial Results for FY2020

May 21, 2021

# Table of contents

1.	Summary of FY2020	•••P.3~
2.	What the new management aims to achieve	•••P.9~
3.	Important business initiatives	•••P.15~
4.	Decarbonization Initiatives	•••P.37~
5.	Cost structure reform	•••P.39~
6.	Forecast for FY2021	•••P.42~
7.	Financial / Capital policies	•••P.46~
8.	Medium-Term Management Plan	•••P.54~
9.	Appendix	•••P.58~
10.	Summary of Financial Results for FY2020	•••P.88~

< Definitions for terminology used in this presentation >

Consolidated: Sumitomo Mitsui Trust Holdings (consolidated)

Non-consolidated: Sumitomo Mitsui Trust Bank (non-consolidated)

Non-consolidated figures prior to FY2011: former Chuo Mitsui Trust Bank (non-consolidated) + former Chuo Mitsui Asset Trust Bank (non-consolidated) + former Sumitomo Trust bank (non-consolidated)

Net income: The subject period's "Net income (quarterly net income / mid-year net income)"

< Abbreviations used in this presentation >

**HD: Sumitomo Mitsui Trust Holdings** 

TB: Sumitomo Mitsui Trust Bank

TAM: Sumitomo Mitsui Trust Asset Management NAM: Nikko Asset Management

<Per share indicators >

Previous fiscal year's per share indicator figures such as "Net Assets Per Share" / "Dividend Per Share (DPS)" are values calculated assuming that the reverse stock split on October 1st 2016 (1 share per 10 shares of common stock) was carried out last fiscal year.

# **Executive Summary**

FY2020 results displayed "resilience" against shocks with ramp up in recurring income, recovery of non-recurring income in the 2H, restrained credit costs and others

Social challenges revealed / accelerated Growth opportunity for the SuMi TRUST Group by promoting problem solving placing "trust functions" as the core

Promoting a capital light business model Reduction of strategic shareholdings and optimization of hedging transactions to improve capital efficiency 1. Summary of FY2020

# Summary of financial results for FY2020

Net business profit increased YoY despite approx. ¥(18.0)bn impact of COVID-19, due to steady recurring income and recovery of non-recurring fee income in 2HFY20 as well as temporary factors such as profit on investment in partnership reflecting rise of stock prices (posted as part of Effective interest related earnings)

Net income decreased YoY due to impairment of software assets looking ahead of new normal, partially realized unrealized gains/losses of both strategic shareholdings as well as hedging transactions, improved hedging positions (achieved FY20 Forecast) As for FY21, net business profit expected to decrease to ¥280.0bn mainly due to non-recurrence of temporary positive factors,

despite assumption of gradual recovery of fee related businesses. Net income expected to increase to ¥155.0bn due to nonrecurrence of losses on net gains on stocks posted in FY20. Dividend on common share expected to increase by ¥10 YoY to ¥160 per share, equivalent to consolidated payout ratio of 38.7%

<major kpis=""></major>		FY19		FY20	change from	change from
(Yen bn)		Actual	Forecast	Actual	FY19	Forecast
1	Net business profit before credit costs	289.0	260.0	294.7	+5.6	+34.7
2	Substantial gross business profit	742.6	710.0	739.2	(3.3)	+29.2
3	Substantial G&A Expenses	(453.6)	(450.0)	(444.5)	+9.0	+5.5
4	Net income	163.0	140.0	142.1	(20.8)	+2.1
5	Fee income ratio	54.6%		52.9%	(1.7%)	
6	Overhead ratio	61.1%	63.4%	60.1%	(1.0%)	(3.3%)
7	Return on equity	6.25%		5.41%	(0.84%)	
8	Common Equity Tier 1 capital ratio	12.62%		12.12%	(0.50%)	(*)
	(*) Pro-forma figure of March 2021 CET1 Capital Ratio on Finalized Basel III reform basis is 9.4%.					

FY21 Plan	change from FY20
280.0	(14.7)
740.0	+0.7
(460.0)	(15.4)
155.0	+12.8

62.2%	+2.1%

<per information="" share="">  (Yen)</per>	FY19 Actual	Forecast	FY20 Actual	change from FY19
9 Earnings per share (EPS)	434	373	379	(54)
10 Dividend per share (DPS)	150	150	150	± 0
11 Dividend payout ratio	34.5%	40.2%	39.5%	+5.0%

FY21 Plan	change from FY20
413	+34
160	+10
38.7%	(0.8%)

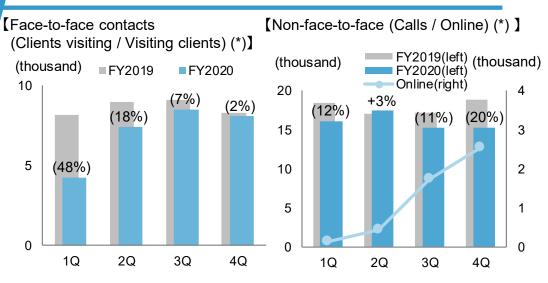
(Yen)	Mar. 20
Net assets per share (BPS)	6,822

<

Mar. 21	change from Mar. 20
7,192	+369

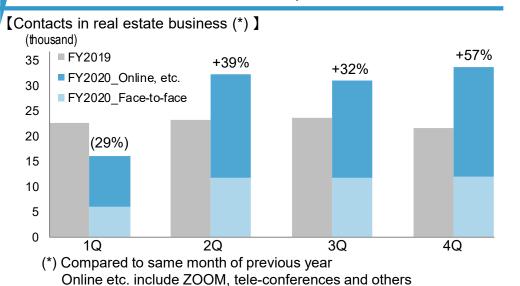
# Impact of COVID-19 on business environment

#### Contacts with individual clients complemented by non-face-to-face contacts

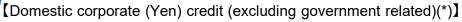


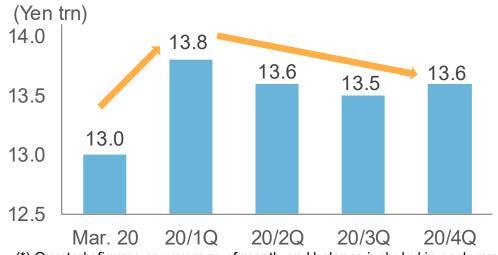
(\*) Daily average. Compared to the same period of previous year

#### Use of online, etc. established in corporate real estate business



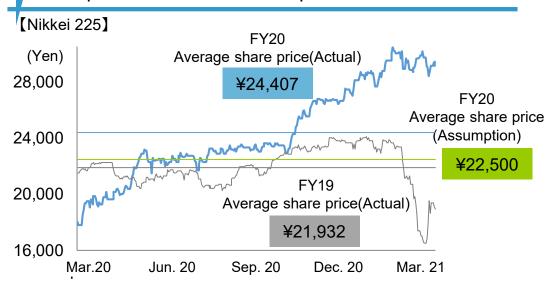
Peak out of COVID-19 related credit





(\*) Quarterly figures are average of month-end balance included in each quarter

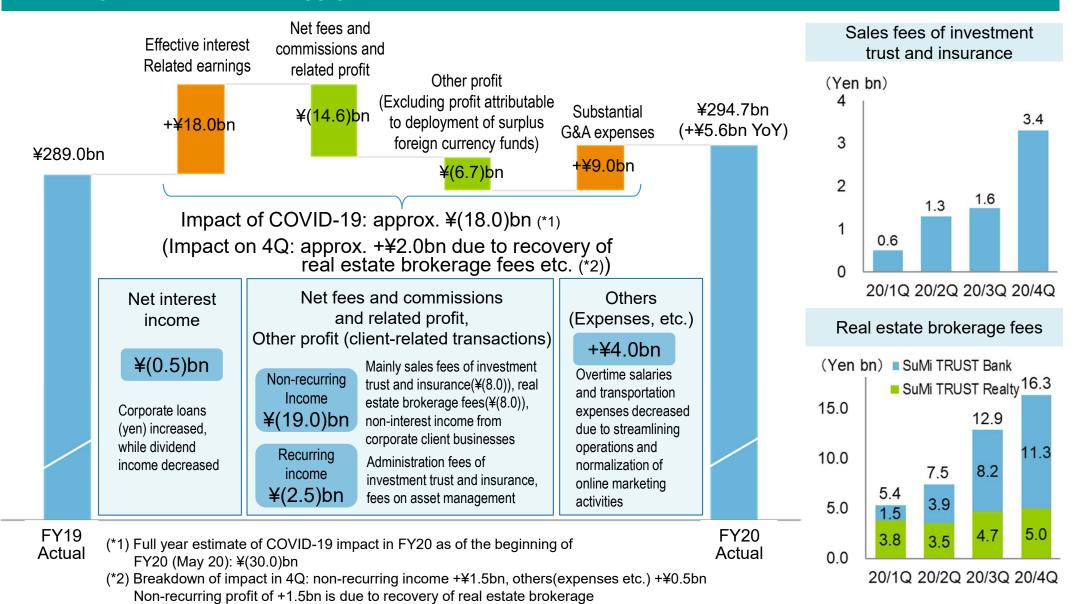
#### Share price level exceeded assumption





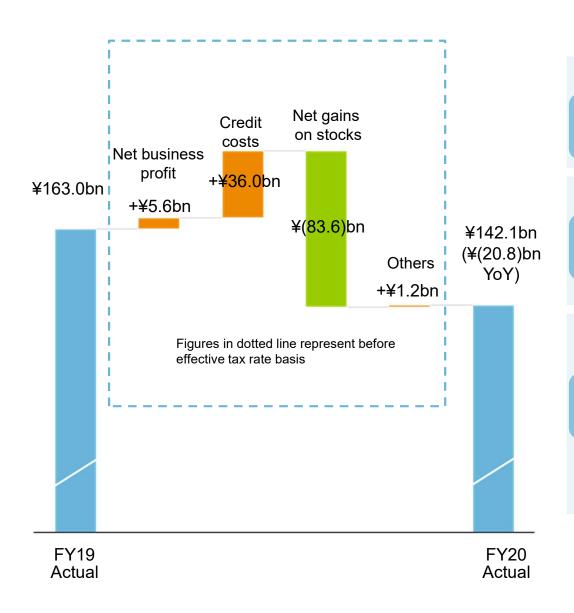
# Net business profit

✓ Negative impact of COVID-19 substantially reduced in 4Q and remained at ¥18.0bn, lower than FY20 initial forecast of ¥30.0bn



6

✓ Achieved targeted net income of ¥140.0bn, despite YoY decrease in net gains on stocks



### Major factors of change

√ Total Credit Cost (FY19:¥(43.8)bn ⇒FY20:¥(7.8)bn)

+¥36.0bn YoY

- Credit cost restrained mainly due to non-recurrence of FY19 special loan loss provision (approx. ¥25.0bn) and partial reversal of special loan loss provision (approx. ¥12.0bn), against new occurrence of credit cost
- ✓ Net gains on stocks (FY19:+¥40.1bn ⇒FY20:¥(43.5)bn)

¥(83.6)bn YoY

- Reduction of strategic shareholdings (\*1)
- Partially realized unrealized gains/losses of both strategic shareholdings and hedging transactions to address rise of stock prices (Please see page 8 for details)
- ✓ Others (Other net non-recurring profit, Extraordinary profit) (FY19:¥(44.6)bn ⇒FY20:¥(43.3)bn)

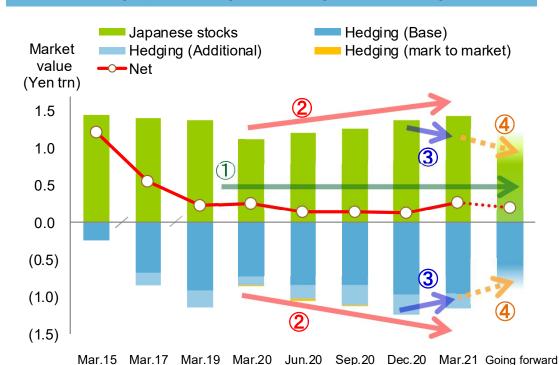
+¥1.2bn YoY

- Net losses on stock related derivatives: ¥(12.6)bn (YoY approx. ¥(20.0)) (\*2)
- Impairment losses on software assets based on the profit forecast of retail total solution services looking ahead of new normal: approx. ¥(20.0)bn YoY etc.
- One-time profit on decrease of accumulated retirement benefit obligations based on change of HR system including extension of retirement age: (approx. ¥37.0bn)
- (\*1) Cost base reduction in FY20: approx. ¥25.0bn
- (\*2) Breakdown of ¥(12.6)bn:
  - Hedging of stock price risk: Approx. ¥(5.0)bn
     (Transferred to AFS securities (bear-type investment trust) in 2Q)
  - •Global Markets Business (investments): Approx. ¥(6.0)bn) (Reduced risk amount in 2Q)

# Strategic shareholdings and hedging transactions

✓ Partially realized unrealized gains/losses of both strategic shareholdings and hedging transactions, improved hedge positions

#### Hedge positions against strategic shareholdings



% hedged (*1)	Hedging policy	As of Mar.21
Base	Maintain current ratio of 65% in principal	Approx. 65%
Additional	Adjust volume in consideration of share price (*2)	Approx. 15%

#### Background of implementing improvement of hedge positions

- Continue restraining net stock price fluctuation risks through hedging transactions (effectively hedged)
- Increased gross unrealized gains/losses of strategic shareholdings and hedging transactions from rising stock prices (tracking errors(\*3) occurred as well)

Improved hedge positions by partially realized unrealized gains/losses of both strategic shareholdings as well as hedging transactions

- Strategic shareholdings: approx. ¥93bn
   (Gains on outright sales: approx. ¥30bn, Realized unrealized gains (repurchase): approx. ¥63bn)
- Hedging transactions: approx. ¥(135)bn
   (Unrealized gains/losses as of Mar. 21: Strategic shareholdings ¥816.1bn, Hedging transactions ¥(373.7)bn, Net ¥442.3bn)

#### Initiatives going forward

Reduction of strategic shareholdings (See page 49 for details) Revised policy: In principle, we shall not hold any "Strategic shareholdings as a conventional stable shareholder"

Aim to reduce by ¥100bn (at cost, or roughly ¥ 250bn at market value) across the next 2 years.

Reducing % of hedging

Reduce hedging volume in accordance with reduction of strategic shareholdings, together with reducing tracking errors

<sup>(\*1)</sup> Hedge ratio against fair value of strategic shareholdings

<sup>(\*2)</sup> Contrarian to stock price (i.e. hedging ratio rise in accordance to rising stock price). Revised policy in Mar. 21 not to further increase hedge positions even if stock price rises going forward, and hedging range reduced from 0-20% to 0-14%

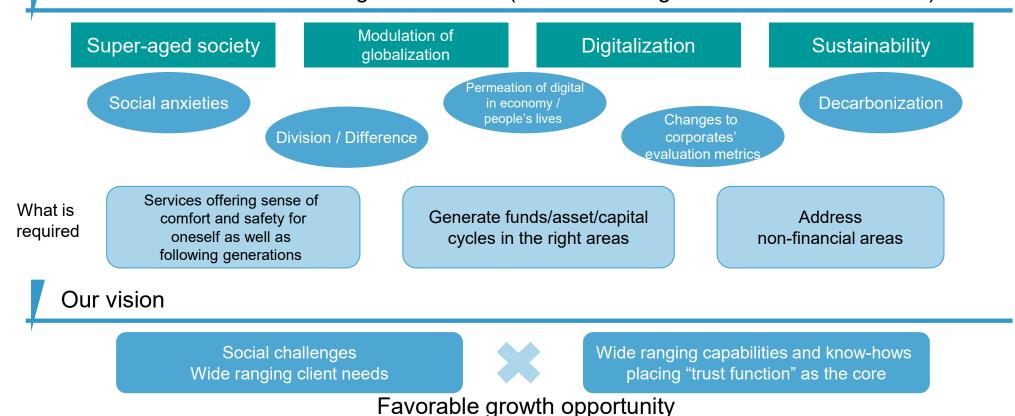
<sup>(\*3)</sup> Due to mismatch between our strategic shareholdings portfolio and related indices (Nikkei 225 and TOPIX) that hedging transactions use for hedging reference

2. What the new management aims to achieve

# Environmental awareness / Our vision

✓ Contribute to solving social issues, generating "cycles" among individuals' life-stage / generation changes, " cycles" in the capital markets. Aim for Sustainable growth.

Awareness on the surrounding environment (Social challenges revealed / accelerated)



Reinforce trust scheme features



Contribute to generating
"virtuous cycles" in the capital markets
and across individuals' life-stage / generation changes



Sustainable growth of the society as well as the SuMi TRUST Group

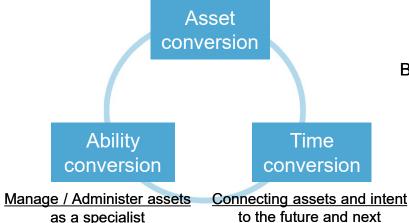
for the SuMi TRUST Group

# Widening role of "trust" (Track-record (1): Funds /Asset /Capital cycles)

# Widening role of "trust" related products and services in generating "cycles" in the capital markets

Broad and flexible capabilities available through "trust"

Liquidity and added value of assets boosted with trust schemes, also contributing to financial inclusion (Investment trusts, REITs, etc.)

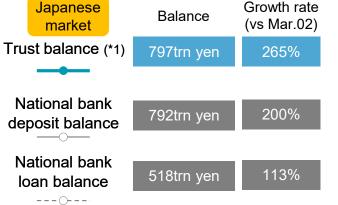


generations

(Will trust, solitary trust etc.)

Growth exceeding lending/deposit

Growth rate



Balance of trust growing to a scale exceeding balance of deposits



(\*1) Money trust+trusts other than money trust (excluding re-trust schemes) (Source) Based on BOJ's "The flow of Funds Accounts Statistics (the FFA)" and Trust Companies Association of Japan's "Current state of trusts under management"

**Expansion in target assets** Japanese market 44trn ven (yen trn) Real estate trust balance 40 20

Assets with trust application track-record (\*2)

Mar.02 Mar.06 Mar.11 Mar.16 Mar.20

**Forest** Infrastructure Artwork

(\*2) Including collaterals such as various rights

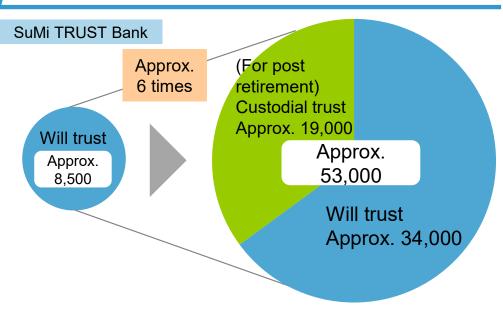
(Pension management,

custody operations etc.)

# Widening role of "trust" (Track-record (2): Safe and Secure service)

✓ Provide services for sense of security/safety of post retirement and generating funds/asset cycles for the next generation in a super-aged society

Growing needs for inheritance and post retirement asset administration



Mar. 01 Mar. 21

- (\*1) Total of Chuo Mitsui Trust Bank and Sumitomo Trust Bank's Inheritance trust contracts for Mar. 2001.
- (\*2) Administrative type trust schemes for March end 2021 include Guardianship system support trust, Security trust, Anshin support trust, 100–year passport and others.

6 fold increase in the number of contracts signed Growth also seen in "administrative type " products that provide sense of security for post retirement Examples of products and services newly developed in the past 5 years

#### Solitary trust

Offer support in addressing personal issues if something were to happen to solitary individuals. Provide sense of security to various post retirement options.



#### Security trust

Offer sense of security and safety by making regular payments from the entrusted funds under consent of family members etc.



#### Medical support donation trust

Trust scheme product that support activities in alignment with themes studied by individual colleges that contribute to the development of advanced medicine.



Provide sense of security and safety by developing trust related products that are in alignment with the times

# Widening role of "trust" (Track-record (3): Sustainability, Non-financial business)

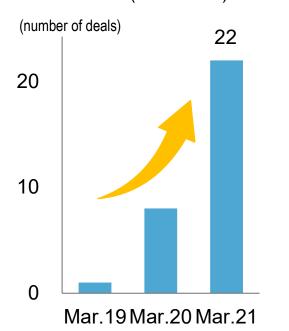
✓ Generating cycles for funds/capital that contribute to decarbonization and support corporates' initiatives for strengthening non-financial areas

Contribution to circulation utilizing group power

Supporting corporate clients' sustainability initiatives

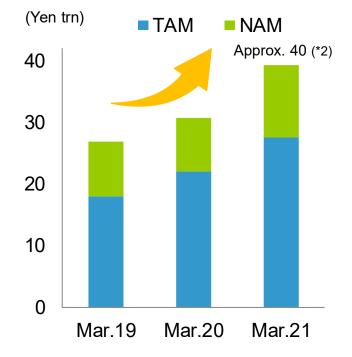
#### SuMi TRUST Bank

# Number of Positive Impact Finance (\*1) handled (Cumulative)



#### TAM, NAM

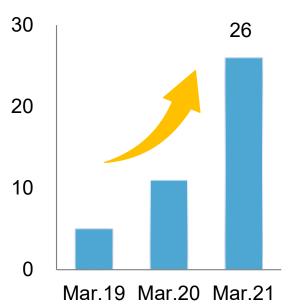
#### ESG related AUM balance



#### SuMi TRUST Bank

Number of mandates won for Sustainability business management support consulting (\*3) (Cumulative)

(number of deals)



(\*3) Sustainability business management consulting :Includes identification of materiality/impact management etc., reinforcement of business management, information disclosure such as Integrated reporting etc., support for dialogue with investors etc.

<sup>(\*1)</sup> Positive Impact Finance(PIF) :Develop evaluation frameworks as well as work continuously with corporates through engagements

<sup>(\*2)</sup> NAM: Balance as of Dec, 20

# (1) Enhance/Sophisticate operational quality (please see P.16~)

Re-strengthen the foundation of "trust" from clients which is the very source of strength of a trust bank group

# (2) Accelerate businesses unique to the trust bank group (please see P.20~)

Sustainable growth by contributing to generating "cycles" across individuals' life-stage / generation changes and in capital markets

# (3) Reduction of strategic shareholdings (please see P.46~ for "Capital policy")

Contribute to generating cycles in capital markets as well as improve SuMi TRUST Group's capital efficiency

# 3. Important business initiatives

# (1) Enhance / Sophisticate operational quality

Re-strengthen the foundation of "trust" from clients which is the very source of strength of a trust bank group

# Enhance / Sophisticate operational quality (1) (Overall)

 Reinforce initiatives for autonomous improvements to operational processes for sophisticating operational quality to respond to clients' "trust"

- Account for smaller volume/high variety, highly specialized operational features that are true to a trust bank group
- · Develop/provide tools for visualizing processes

# Upgrade visualization of processes

 Improve self-inspection capabilities in the front-office divisions

# Sophisticate autonomous operational processes

#### Risk management Strengthen governance

- Strengthen capabilities of risk management divisions for identifying issues (Utilize AI as well)
- · Strengthen governance of individual companies in the group

# Resource allocation

 Accurately allocate human/material resources to required areas

# Improvement/ Efficiency

- · Restoration of issues
- Establish efficiencies, mitigate risks by standardizing processes

Strengthening review of the entire process (Audit strengthening)



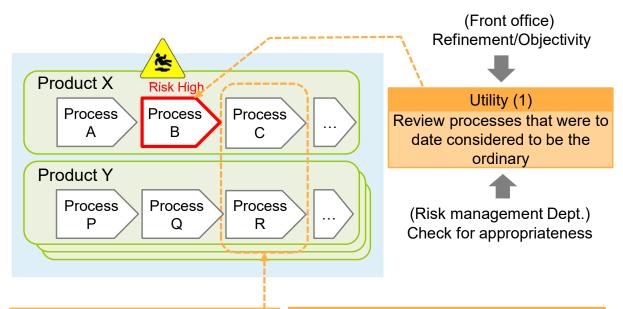
Strengthening continuous supervision by the Board of directors

# Enhance / Sophisticate operational quality (2) (Enhancing visualization and framework)

Enhance issue identification capabilities and ability to address future strategies through enhancing visualization of processes. Also enhance management readiness for sophisticating quality

# Utilities from enhancing visualization of processes

**Business** characteristics Enhance visualization Expertise of processes Small quantity and high variety



#### Utility (2)

Seek operational efficiency through standardization of similar processes

#### Utility (3)

Secure adjustability of middle/back-office areas that make business portfolio reviews easier

# Enhancing management readiness

(Examples of transaction)

(1) Shift operational risk management to the business process management division

Operational Risk management



Planning / Managing of process

Not only respond to risks and issues but also promote optimization of overall processes as well as seek efficiency

(2) Continuous understanding of the gap with clients' expectations

Utilization of client reputation(\*)



**GAP** analysis (Utilization of external consulting)

**Improve** process

Reflected in performance evaluation KPI

Improve client satisfaction

(\*) Periodically conduct client surveys on their evaluation of our company by individual business



# ✓ Review operational processes together with promoting electronic proxy voting

Rectify inappropriate operational processes

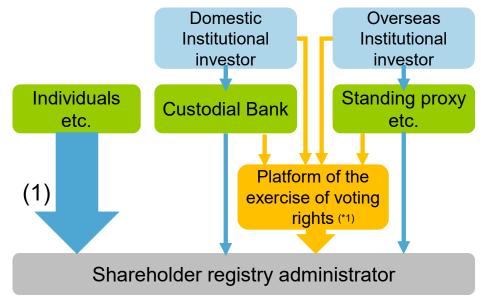
Forward processing

After 2021

Tallying with actual received date as the record date

Legal validity already confirmed with outside counsel

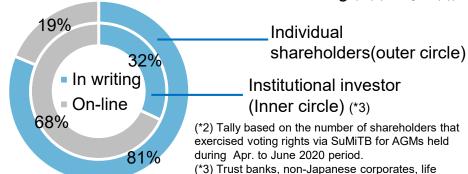
[(Reference)Major flow to exercising of voting rights]



(\*1) Services for institutional investors operated by ICJ (JV between the Tokyo Stock Exchange and Broadridge Financial Solutions, Inc)

Measures for promoting electronic proxy voting

High ratio of individual shareholders in writing (\*2) (left figure(1))

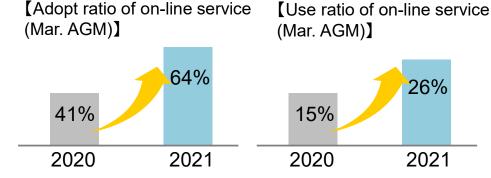


/general insurance companies

Support for counterparties' "promotion of retail shareholders' electronic exercising of voting rights" >

Campaign on exemption of implementation cost for electronic proxy voting

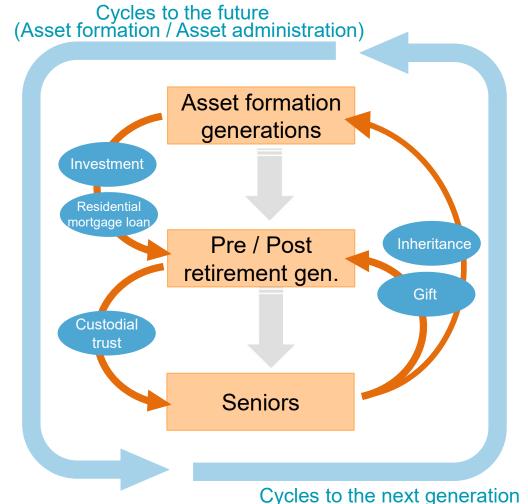
Consulting on incentivizing retail clients for promoting electronic proxy voting



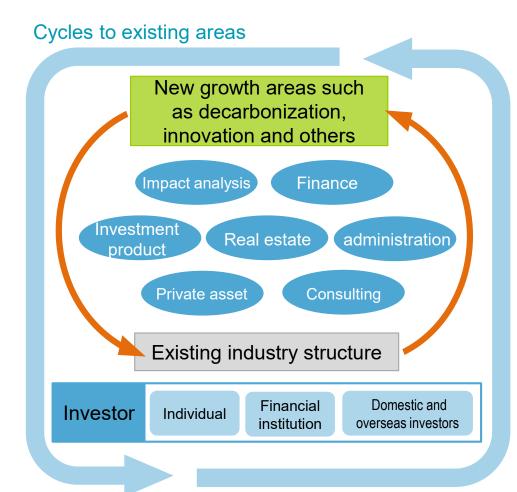
# (2) Accelerate businesses unique to the trust bank group

Sustainable growth by contributing to generating "cycles" across individuals' life-stage / generation changes and capital markets

Cycles across individuals' life-stage / generation changes



Cycles of funds / assets / capital



Cycles to growth areas

By contribution to generating virtuous cycles, aim for sustainable growth of SuMi TRUST Group as well

# Retail business: Asset formation generations (Work Place Business (1))

- ✓ Expand Work place business based on transactions with corporate clients
- ✓ Efficient/effective marketing through virtual branches

Providing added-value by establishing specialized divisions in high-quality clients

Members of corporate DC plans provided (No.1 domestic share)

Approx.

1.6mn clients (Approx. +40k / year)

Approx.

410k clients

(Approx. +20k / year) Worker's asset formation / Savings

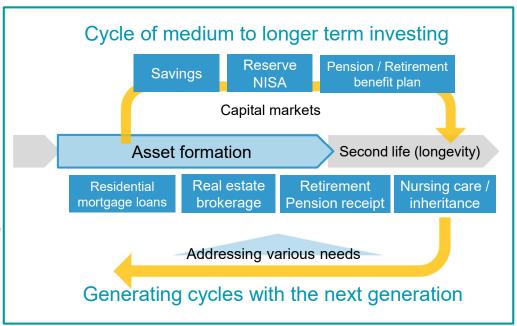
Most recent pace of increase in ()

Work place clients

Approx. 220k clients
Balance ¥440bn

Efficiently offer high levels of expertise

Virtual branches
Well versed with each corporate
clients' schemes through
operating/managing their schemes



Various initiatives for connecting solving clients' issues to SuMi TRUST Group's growth

Efficient / Medium to longer term follow-ups that were difficult to conduct made possible through use of virtual branches

Expand seminars (frequency / content)

Offer solutions that cater to clients' interests and schemes offered by their companies

Continuous support

Individual online consultation Cooperation with branches

Strengthening various infrastructures

Improve convenience for clients by expanding available WEB functions, enhance client management tools, increase capabilities

Develop into various transactions such as real estate brokerage, mortgages and others

Develop into transactional relations for clients' second life

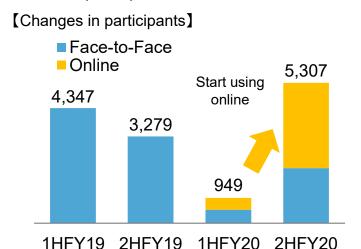
Offer added value to business owners and support identifying / solving newly emerging challenges



# Retail business: Asset formation generations (Work Place Business (2))

#### Expand on-line seminars

Number of participants increase more than before expanding COVID-19 in 2H



Online participation rate

Approx. 60%

Pre retirement Gen.(\*) participation rate

Approx. 30%

Expanding to asset formation

(\*)Under 55 yrs old

# Set up themes that meet individual needs

More participation of clients that are interested, developing into increased opportunities for consultations

Example response rate of seminar participants from recent sessions

Theme setting	Responded to questionnaires	Willingness for consultations
Overall life plan (Set up general themes as in the past)	74%	12%
Focus on real estate purchases and mortgages	82%	24%

#### ~Seminar examples that meet individual needs~



Co. A (pension client company)

Corporate housing usage rates are higher among senior age category employees, requiring departures at the time of job relocations/job transfers

Desire to support post retirement home searches as well

Co. A HR



Capture HR dept.'s needs through daily relations

Host seminars for seniors in cooperation with SuMi TRUST Realty



Set up individualized themes

- Information on real estate adjacent to corporate homes
- Mortgage information

(Co. A employee)
Solve concerns regarding
place to live and post
retirement funds

(Co. A)
Improve engagements
with employees

Win-Win-Win

(SuMi TRUST) Develop into real estate transactions and others

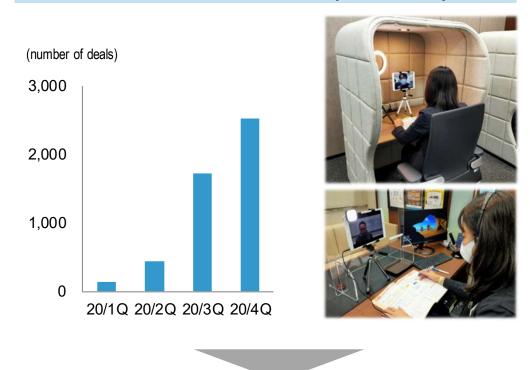


23

# Retail business: Channel strategy

- ✓ Steadily enhance on-line capabilities, based on a hard look at what things will be like post-COVID-19
- Enhance on-line capabilities by leveraging strengths in consulting

## On-line consultation with newly started system



Launch "On-line consultation center" within 1HFY21

### Deepen/expand transactions using on-line

Number of "Pre-best partner" clients (\*) increased with the use of on-line despite the decline in physical visits to the branches and visits by our sales staff due to COVID-19

Approx. +4% (vs Mar. 20)

Asset formation gen. Approx. +29%

Transaction type / volume

Develop into broader / deeper transactions

Current client base

Develop into more transactions

number of clients

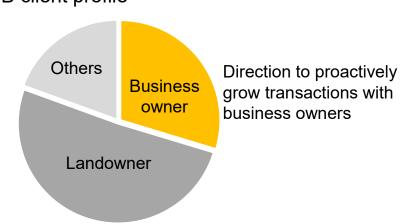
(\*) Our positioning from the clients' perspective. Clients that continually choose us across the longer term (in terms of "types of transactions" and / or "depth of transactions") by our provision of added-value as a trust bank group

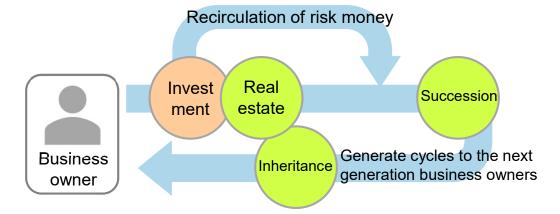
# Retail business: Private banking (PB)

Offer services that merge UBS's expertise for meeting needs for investments and generating cycles of assets / businesses to the next generation

Enhance transactions by capturing the investment management needs of business owners

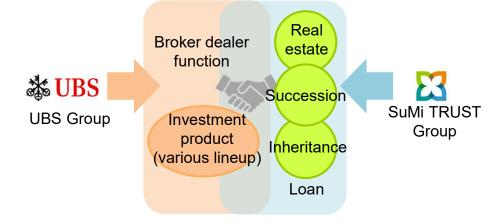
Our PB client profile





Collaboration with UBS Group

Provide high quality services where both groups merge high expertise



Jan. 2020

Operational start of the marketing JV company

(UBS SuMi TRUST Wealth Advisory Inc.)

Despite revenue plans expecting delay due to COVID-19 impact, certain progress made

Aim **Autumn** 2021

#### Establishment of the securities company

Carve out of UBS Securities Japan Co., Ltd.'s wealth management capability

Support generating fund cycles in areas such as decarbonization that are demanded by the society through new initiatives such as advanced "Impact analysis", Technology-Based Finance

## Strengthen "Impact analysis" Framework of impact evaluation Goal setting Investor **SuMiTB** Engagement Respond Impact evaluation / Improvement

Significantly ahead in evaluation framework

Continuous dialogue with / support to counterparties Develop business broadly into areas other than finance

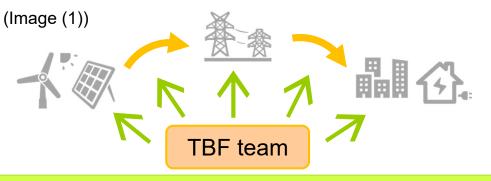
#### PIF balance (\*1) Fee revenue of consulting (Yen bn) Sustainable management support consulting fee 75 (Yen mn) 150 50 100 25 50 Mar.19 Mar.20 Mar.21 **FY21** (Plan)

Initiatives for Technology-Based Finance (TBF)

Set up researcher (\*2) teams such as hydrogen, storage batteries, chemical, materials in the Sustainability Management Dept.



Initiatives going beyond financial institution frameworks



Analyze challenges in the clean energy value chain from a technical perspective, bridge academy, industry and government, promote businesses

(Image (2))

- Utilization of decarbonization related patents not in use
- Consider / compare multiple technologies

TBF team

**Analysis** 

Discover business opportunities through new alliances

(\*1) Positive Impact Finance

(\*2) 6 with Engineering, Doctor of Science degrees, etc.. Plans to add more going forward



# Asset management business (1) (Each company's strength and Strategy of SuMiTAM)

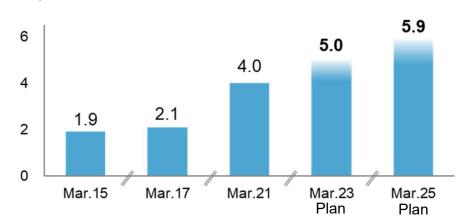
Grow / Promote generating fund/capital cycles in the capital markets by leveraging the strengths of each company in the group

¥122trn Our group AUM (Mar. 2021) Long seller products that become SuMi TAM core to medium to longer term asset formation (Core) Products with edgy features NAM such as global or advanced (Satellite) Providing opportunities to invest to SuMi TRUST Bank private assets Expansion of Diversification of market participants investment products Grow / Promote generating fund/capital cycles Decarbonized society Asset formation Sustainability

# Sumitomo Mitsui Trust Asset Management (Core)

[AUM changes in funds long-selling funds (\*)]

(Yen trn)



[Changes in number of companies of publicly offered investment trusts]



Steadily progress in strengthening / expanding sales channels

Further expansion of long-term funds

(\*) Funds out of publicly offered investment trusts that are assumed to be for core investments that exceed life of 5 or more years

# Asset management business (2) (Strengthening ESG of SuMiTAM)

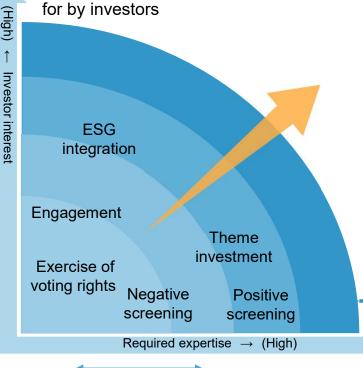
# ✓ Lead the development /expansion of the domestic ESG investment market by providing wide ranging products starting with impact investment related products

Expand product line-up responding to a wideranging degree of interest and expertise called for by investors

Contributions through dialogues

**Participation** in ESG investments

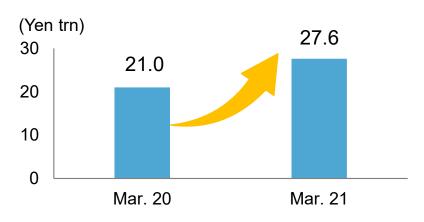
Interested in **ESG** investments



Investments accounting for non-financial information and ESG evaluations from a perspective of mainly avoiding damaging returns

> Investments adding in proactive evaluations for ESG initiatives (opportunities) from a perspective for securing a

## Changes in ESG-related AUM balance



(\*3) Total of Index-linked type, ESG considered type, General ESG type, Impact investment type products

**Impact** investing Launched "Japan equity impact investment fund " in October 2019 and the "Global equity impact investment fund "in January 2021

Areas specifically called for higher expertise

- Setting up and measuring proper KPIs relating to social returns
- Engagements with corporates for improving KPIs
- Striking a balance with economic returns



Acquiring / accumulating know hows in cutting edge areas also contribute to improving quality of ESG related products as a whole

# Asset management business (3) (Global developments of NAM)

# ✓ Products, business roll-outs by leveraging the strength of a global network

# Nikko AM (satellite)

Deployment of **advanced products** through alliances with /equity investments into overseas asset managers

#### **Examples of investee**

Rongtong Fund Management Co., Ltd. (China)

Investment in China (Mostly bonds)

AUM increasing in the past yr. 234.4bn →271.3bn RMB (+15%)

#### **ARK INVEST**

Innovation, Genome, Mobility etc.)

[Balance and goals of advanced products (\*1)]
(Yen trn)



(\*1) Funds that NAM considers as advanced in terms of product concepts or product designs (Ex: Digital transformation equity fund, Global triple times triple assets fund etc.)

#### Roll out ETF businesses both domestic and overseas

by leveraging domestic track-records and global investment management / marketing structures

**Examples of transaction** 

China Bond (ETF)

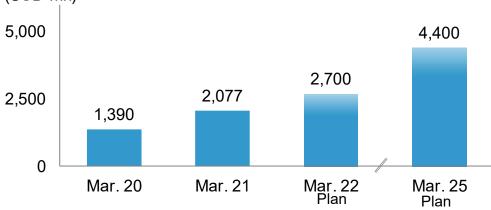
Listed in Singapore

(Nov. 20)

Singapore stock/ bonds(ETF)

Domestic sales

【Balance and goals of listed ETFs in overseas markets (\*2)】 (USD mn)



(\*2) Mainly assuming Singapore market and Hong Kong market



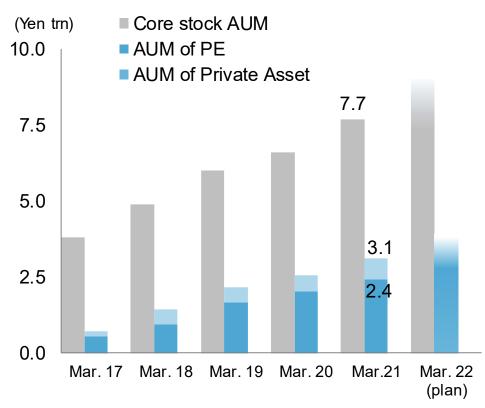
# Asset management business (4) (Private asset investment)

# ✓ Provide investment opportunities across a variety of private assets

SuMiTB (Satellite)

Private asset AUM including Private Equity(PE) increasing steadily

[Core stock AUM (\*1) / Private asset AUM / PE AUM]



- (\*1) Mainly assets generating recurring income, including private placement investment trusts, jointly operated money trusts, private assets etc.
- (\*2) Sponsors of AM: Itochu Enex Co. 50.1%, SuMiTB / Mercuria Investment 22.5% each, and Maiola Asset Management 4.9%

Provide opportunities for investing in renewable energy projects

Opportunities for domestic renewable energy project investments

# Brown Energy Fund (Launched in Apr. 18)

Launched private placement fund on existing domestic solar power PJ (Total assets: ¥11.5bn as of Mar.21)

# Enex Infrastructure Investment (Launched in Feb. 19)

22.5% sponsor of largest domestic listed infrastructure fund AM company on renewable energy

(Market cap: ¥32.9bn as of Mar. 21)

Opportunities for overseas diversified infrastructure investments

Launch private placement investment trusts investing in overseas infrastructure funds

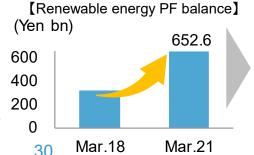
Social infrastructures (rail, powerline etc.)

Renewable energy projects (solar, wind etc.)

Starting expansion of investor base by smaller units /wider penetration

#### Started marketing to regional banks etc.

Origination and distribution of our renewable energy Project finance



[Our renewable energy PF arrangements in FY20]

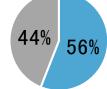
Distribute over 50% of

total arranged amount of ¥350bn to investors (\*3)

Distribution to investors

■ SuMi TB book

(\*3) Partially planned in FY21

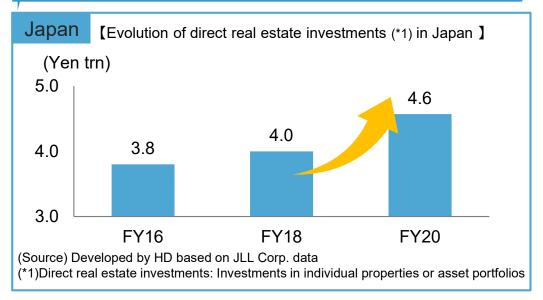




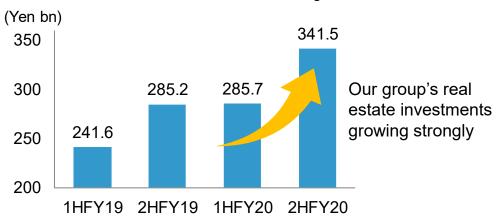
# Asset management business (5) (Real estate investment)

✓ FY20 track record for inbound brokerage declined significantly due to impact from travel restrictions, but expects V-shaped recovery after cessation of COVID-19

Real estate investments with further growth prospects

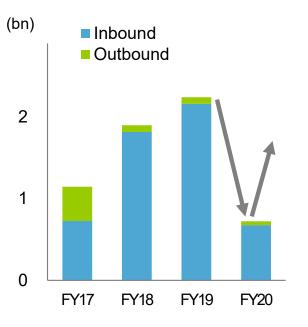


[SuMi TRUST Real Estate Investment Management Co., Ltd.'s AUM]



Expansion of inbound real estate investment needs post COVID-19

[Changes in revenue of Inbound and Outbound]



Significant decline in FY20 due to impact from travel restrictions

On the other hand, strong investment needs from overseas investors for domestic properties observed

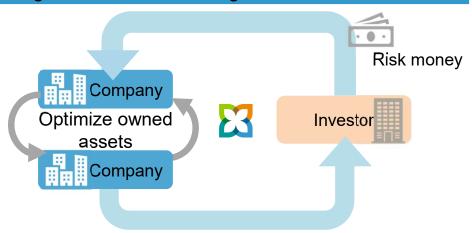
(Example of overseas investors' needs)

- Allocation of investment money to Japan that is perceived to be less impacted by COVID-19 compared to the rest of the world
- Investments in hotels/commercial properties on premises of recovery in the number of travelers after a few years

# Real estate business (1) (Brokerage)

✓ Contribute to generating fund /capital cycles and optimizing assets held by companies through real estate brokerage capabilities

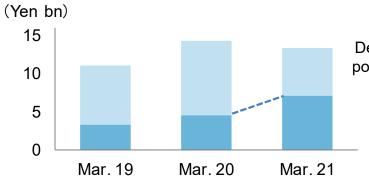
Promote generating "cycles", "asset optimization" through real estate brokerage



Strength in number of grounds for brokerage pipelines

[Pipelines of real estate brokerage (brokerage fee conversion base)]

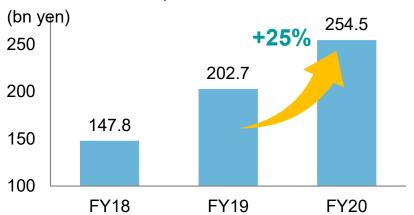
- Deals with lower closure potential
- Deals with higher closure potential



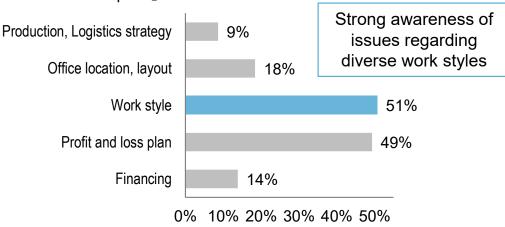
Deals with higher closure potential approx. 1.6 X vs. previous year

Changes in corporates' real estate strategies due to COVID-19 turmoil

[Sales amount from corporates' real estate sales]



【Acknowledgement of issues that companies are facing in light of COVID-19 impact 】

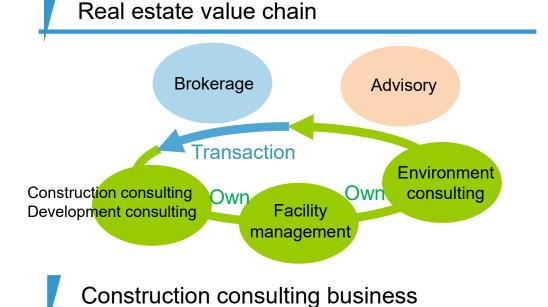


Source: Client survey conducted by SuMi TRUST Bank (May 11-29, 2020)

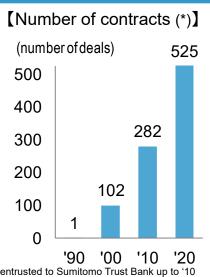


# Real estate business (2) (Service of owned real estate)

Enhance services for properties "that are still being held" since this accounts for majority of the period in the real estate value chain







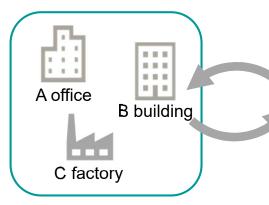
(\*) No. entrusted to Sumitomo Trust Bank up to '10

# Facility management (FM) service

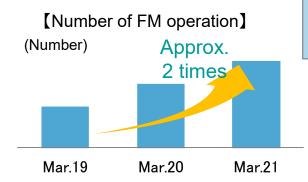
Act on behalf of companies in managing real estate portfolios held by those companies

Offer optimal advice from a neutral standing when churning the

portfolio



Quickly detect changing needs through continuous information exchange with the clients



#### Portfolio visualization

- ✓ Information land/building
- Balance data etc.

#### Portfolio analysis/suggestion

- ✓ Verify effective use
- ✓ Consider cost reduction
- ✓ Offer suitable management structure
- ✓ Support property churning

Companies' needs for outsourcing management of held assets expected to grow going forward as well



# Real estate business (3) (Support companies' initiatives for reducing environmental burdens)

- Industry leader in certification/evaluation of environmental performance of real estate
- Going forward, take on further challenges to support environmental measures for the entrusted properties

### Support application for environmental performance certification of real estate

Support filing of various CASBEE evaluation certifications for varying purposes

#### Real estate

**Environmental** performance evaluation of buildings

#### [Aqua Dojima East]



#### **Block**

**Environmental** performance evaluation of urban development

List Garden Nococotown (Yokohama)]



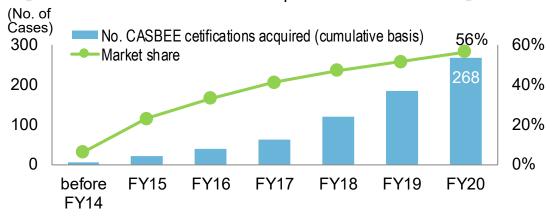
#### Wellness office

Evaluation of health/comfortableness of offices

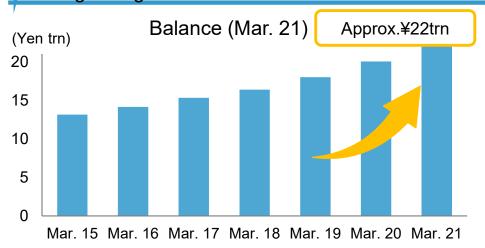
[Round Cross Roppongi]



#### [No. of CASBEE certifications acquired and market share]



#### Industry leader in balance of entrusted real estate and growing further



Possibilities for supporting environmental measures of the entrusted real estate



#### (Challenge)

Support responding to environmental laws and regulations Propose ways to use green energy



Environmental performance improvement Enhance added value



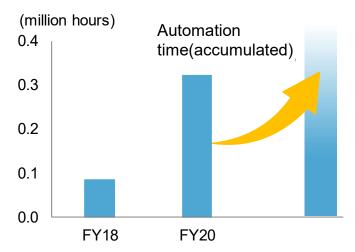
# Digital strategy (1)

✓ Promote use of digital that strikes a strong affinity with business characteristics of a specialized trust bank group

Strategic direction

- Cost reduction / efficiency
- Expand possibilities of expertise using AI and others
- Provision of platforms, frameworks unique to "trust schemes"

Operational efficiency using RPA/AI-OCR

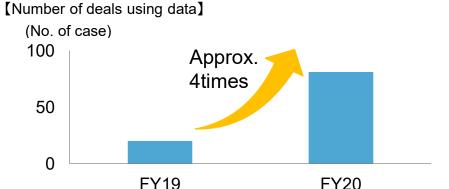


Further promotion of efficiency by AI-OCR

Account for characteristics of administrative work of a trust bank group with smaller volumes / high variety

#### Possibilities of expanding expertise through use of AI and others

Initiatives expanding out across all businesses Increase in number of deals using of AI (language related / numbers related)



Examples of data utilization

#### [Corporate business]

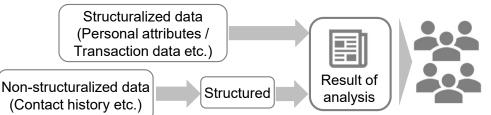


Discover real estate information that were overlooked in the past Full scale rollout from Dec. 2020

Weekly feedback to the real estate business

#### [Retail business]

Advanced understanding of client needs for each life-stage / Marketing efficiency



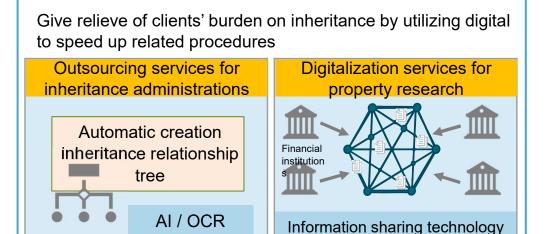
# Digital strategy (2)

Initiative on Inheritance platform





- PoC with financial institutions (Participation of 14 companies)
- Set up a project team to accelerate considerations



## Beyond FY2021

- Seriously start system developments of Al and others
- Discuss with individual financial institutions for moving things ahead

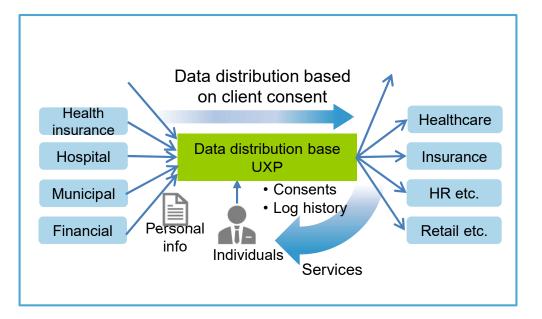
#### Initiative on information business 3



Consideration of medical / healthcare theme as future business



Develop into PoCs under health and medical themes that span across industries such as life insurance, non-life insurance, local governments.



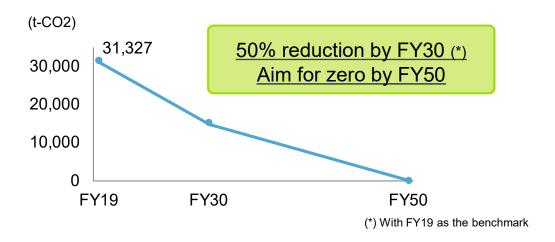
Beyond FY2021  Move PoC forward in stages to deep dive on participating companies' needs for acquiring information and accelerate the full scale service rollout scheduled for FY 2022. 4. Decarbonization initiatives

## Initiatives for materializing a decarbonized society

✓ Proactively work to reduce environmental burdens and support boosting vitality in the society as a corporate citizen

Reduction of CO2 emissions through SuMi TRUST Bank activities

[Changes in our CO2 emissions and future goals]



#### Efforts to achieve FY30 target

- Promote operational efficiency, deployment of highly efficient equipment
  - ⇒Reductions also by returning office floors etc.
- Contribute to reducing power emission factors through permeation of renewable energy
- Deployment of renewable energy

Initiatives for addressing TCFD

【Climate Change risk analysis】

#### **Transition Risks**

Analysis on the "power sector" that has higher shares of carbon related assets

Investment style for renewable energy power generation	STEPS scenario (*1)	SDS scenario (*2)
Will not invest	Credit rating (*3) worse 2-3 notches	Credit rating worse 2-3 notches
Proactively invest	No change	No change

<sup>(\*1)</sup> Stated Policies Scenario (STEPS): A scenario that reflects future policy changes and targets; equivalent to the 3°Ctarget

#### Physical Risks

Analysis on "retail mortgages" that account for approx. 1/3 of total credit portfolio

Credit costs on wind and flood damage of SuMi TRUST Bank

Mortgage loan +¥7bn by the year2100

(vs. Mar. 2020)

Limited impact

Review of policy for coal-fired power generation

In principle, we do not participate in financing for construction of new coal-fired power generations

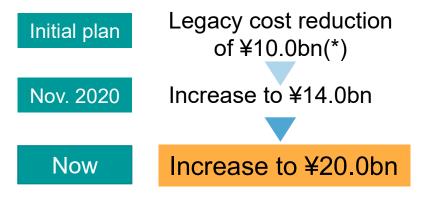


<sup>(\*2)</sup> Sustainable Development Scenario (SDS): A scenario in which measures necessary for achieving the 2°Ctarget of the Paris Agreement are implemented (\*3) Credit rating set in-house

5. Cost structure reform

## Accelerate businesses (Cost structure reform)

Certain level of achievements made in reducing legacy costs above initially budgeted levels. Looking for further reduction opportunities.



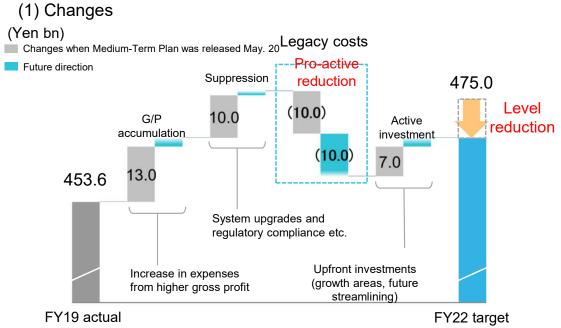
Cloud, Employee reduction, Floor return etc. Efficiencies through use of on-line

Increase amount of returned floor area

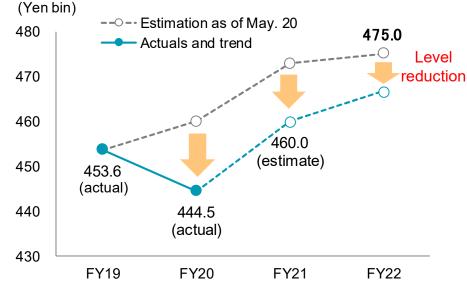
Front-forwarding system depreciation etc.

(\*) Reduction vs. actual results FY19

Image of expenses during the Medium-Term Management Plan



#### (2) Annual transition



## (Reference) Additional cost reduction accounting for changes to the environment (Summary)

Additional reduction announced in Nov. 2020: ¥(4.0)bn



Additional reduction of this time: ¥(6.0)bn

Retail business related

## Reduction of branch space

Consider downsizing/merging branches while working to specialize in consulting

¥(1.5)bn

Front-forwarding depreciation of fixed assets

Front-forward depreciation of fixed assets in the Retail TS services business and mitigate future depreciation burdens

4(4.0)bn

Changes in working style

### Return office floor space

Permanently maintain % of working from home (1/3 of office location workers)

Y(1.0)bn

Reconsider pension schemes (Switch to fixed terms)

Reconsider pension delaying payments in relation to extended retirement

¥(1.5)bn

Using on-line

### Marketing activities using on-line

Permanent reduction of costs for marketing activities requiring travel etc.

¥(1.5)bn

Travel expense etc. ¥(2.0)bn Communication cost +¥0.5bn

### Expand use of on-line

Expand on-line activities Look for additional reduction opportunities

 $\pm$ (0.5)bn

6. Forecast for FY2021

#### Forecast for FY2021

- ✓ Net business profit: ¥280.0bn, assuming gradual recovery of fee related businesses, almost the same as FY20 excluding temporary positive factors
- ✓ Net income: ¥155.0bn, assuming credit costs increase and non-recurrence of losses on net gains on stocks in FY20
- ✓ Dividend per common share: ¥160, increase by ¥10 YoY, equivalent to consolidated payout ratio of 38.7%, in accordance with shareholder return policy (\*)

	(Yen bn)	FY20 Actual	1H Forecast	2H Forecast	FY21 Forecast	Change from FY20	
1	Net business profit before credit costs	294.7	130.0	150.0	280.0	(14.7)	(1)
2	o/w SuMi TRUST Bank	206.5	95.0	100.0	195.0	(11.5)	
3	Substantial gross business profit	739.2	360.0	380.0	740.0	0.7	
4	SuMi TRUST Bank	451.9	215.0	225.0	440.0	(11.9)	
5	Other group companies	287.3	145.0	155.0	300.0	12.6	$\neg$
6	Substantial G&A Expenses	(444.5)	(230.0)	(230.0)	(460.0)	(15.4)	
7	SuMi TRUST Bank	(245.4)	(120.0)	(125.0)	(245.0)	0.4	
8	Other group companies	(199.1)	(110.0)	(105.0)	(215.0)	(15.8)	
9	Total credit costs	(7.8)	(10.0)	(10.0)	(20.0)	(12.1)	(2)
10	Net gains on stocks	(43.5)	0.0	0.0	0.0	43.5	(3)
11	Other non-recurring profit	(60.2)	(13.0)	(22.0)	(35.0)	25.2	(4)
12	Ordinary profit	183.1	107.0	118.0	225.0	41.8	
13	o/w SuMi TRUST Bank	114.0	80.0	80.0	160.0	45.9	
14	Net income	142.1	75.0	80.0	155.0	12.8	
15	o/w SuMi TRUST Bank	95.9	55.0	60.0	115.0	19.0	
16	Dividend per common share (Yen)	150	80	80	160	+10	
17	Consolidated dividend payout ratio	39.5%			38.7%	(0.8%)	

#### (\*) Shareholder return policy

- ✓ As a means of returning shareholder's profits commensurate with earnings, aim to raise consolidated dividend payout ratio to around 40% in or around FY22.
- ✓ May repurchase its own shares flexibly by considering the balance with investment in profit growth opportunities for its mid- to long-term perspective, and the effect of the repurchase on the improvement of capital efficiency, given securing adequate capital level

#### [Assumptions]

- (1) Net business profit: ¥(14.7)bn YoY
  - Mainly due to expected decrease in gross business profit of SuMi TRUST Bank. (See P45 for details)
  - Net business profit of other group companies and G&A expenses to slightly decrease on a net basis
- (2) Total credit costs: forecast ¥(20.0)bn
- •Substantial provisioning of ¥(38.0)bn taking into account special loan loss provision ¥(18.0)bn as of Mar. 21
- (3) Net gains on stocks: forecast ¥0.0bn
  - Gains on sales of strategic shareholding expected to be utilized to fully offset by recognition of unrealized losses on hedging transactions
- (4) Other non-recurring profit: ¥(35.0)bn
  - Improvement YoY is mainly due to write-off of actuarial differences.

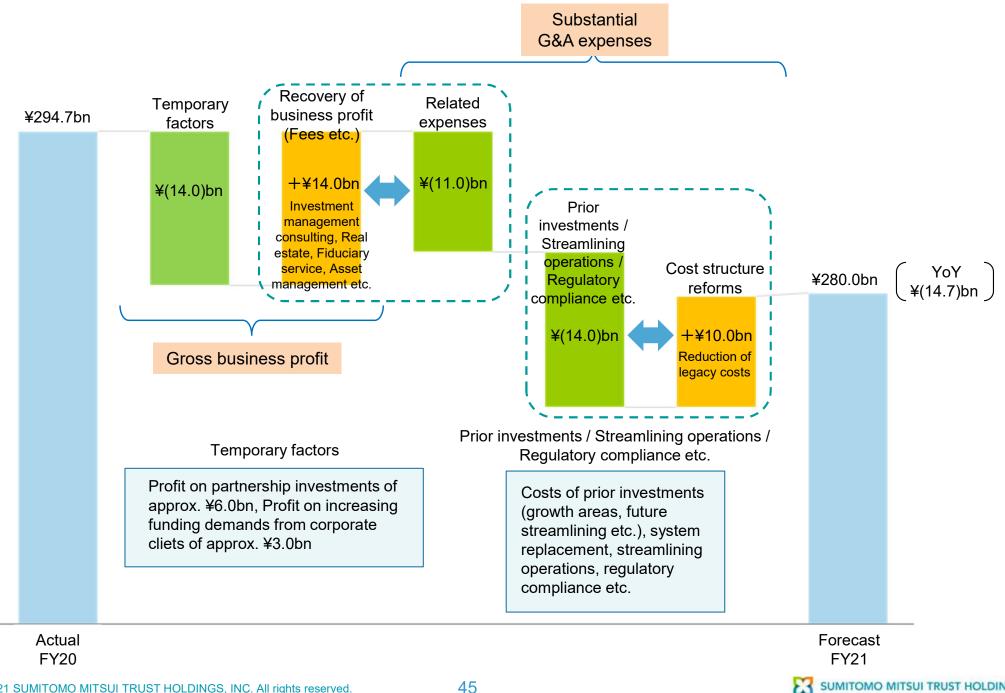
# (Reference) Profit forecast for FY21 by business segment

		(Yen bn)	FY20 Actual	1H Forecast	2H Forecast	FY21 Forecast	Change from FY20
1	Го	tal of net business profit before credit cos	294.7	130.0	150.0	280.0	(14.7)
2	F	Retail total solution services	15.5	9.0	8.0	17.0	1.4
3		SuMi TRUST Bank	(1.2)	1.0	1.0	2.0	3.2
4		Other group companies	16.7	8.0	7.0	15.0	(1.7)
5	١	Wholesale financial services (*1)	132.1	50.0	65.0	115.0	(17.1)
6		SuMi TRUST Bank	102.3	38.0	49.0	87.0	(15.3)
7		Other group companies	29.7	12.0	16.0	28.0	(1.7)
8	5	Stock transfer agency services	20.8	11.0	8.0	19.0	(1.8)
9		SuMi TRUST Bank	19.7	10.0	8.0	18.0	(1.7)
10		Other group companies	1.1	1.0	0.0	1.0	(0.1)
11	F	Real estate	25.5	10.0	18.0	28.0	2.4
12		SuMi TRUST Bank	21.3	8.0	15.0	23.0	1.6
13		Other group companies	4.2	2.0	3.0	5.0	0.7
14	F	iduciary services	34.7	16.0	17.0	33.0	(1.7)
15		SuMi TRUST Bank	30.9	15.0	16.0	31.0	0.0
16		Other group companies	3.8	1.0	1.0	2.0	(1.8)
17	1	Asset management business (*2)	29.8	16.0	16.0	32.0	2.1
18	(	Global markets	54.4	25.0	25.0	50.0	(4.4)

<sup>(\*1)</sup> Combined total of Wholesale total solution services and Wholesale asset management

<sup>(\*2)</sup> Sum of Asset management companies (SuMi TRUST AM, Nikko AM (consolidated), Sky Ocean AM, JP AM)

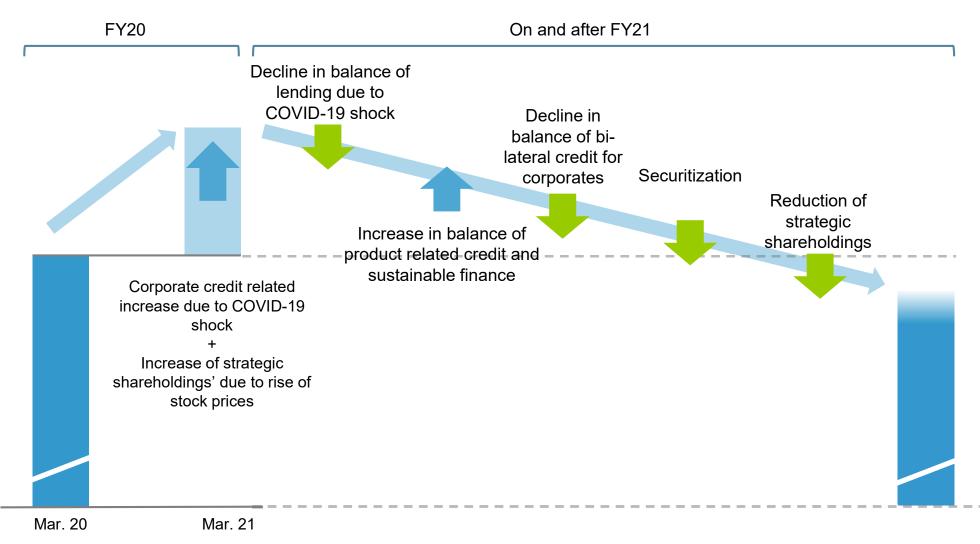
## (Reference) Forecast for FY21 (YoY net business profit before credit costs)



7. Financial /Capital policies

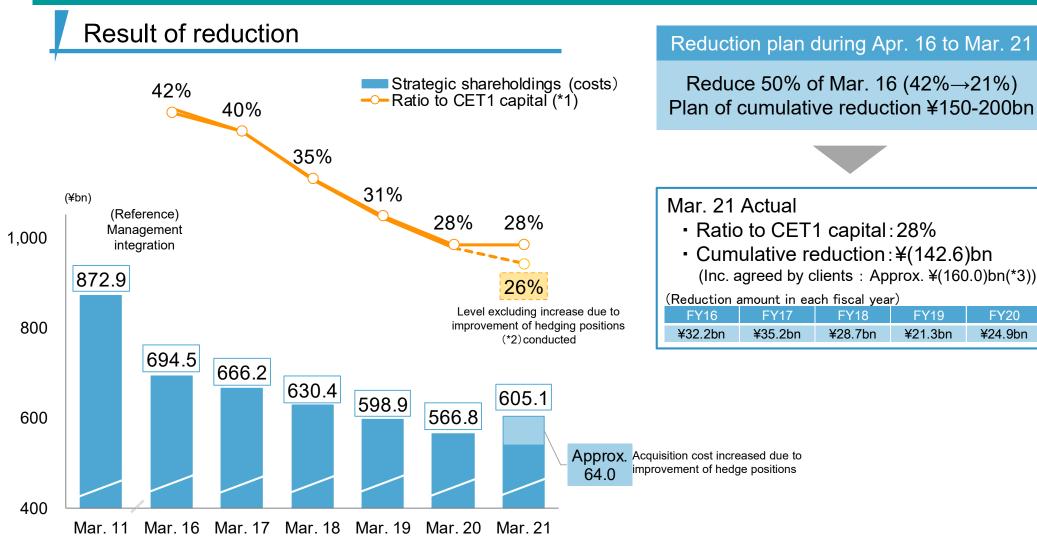
## ✓ Promote credit portfolio reform and reduction of strategic shareholdings

[Image of increase and decrease of RWA(\*)]



<sup>(\*)</sup> Pro-forma figure on Finalized Basel III reform basis

✓ Though target against CET1 ratio was not reached, minimum level of the plan was achieved in acquisition cost base in total including portions already agreed for sale with corporate clients



<sup>(\*1)</sup> CET1 capital excludes available-for-sale securities' valuation differences

<sup>(\*2)</sup> Reflecting rise of stock prices, partially realized unrealized gains/losses on both strategic shareholdings as well as hedging transactions to improve hedge position. Accordingly, portion of shares sold was repurchased, and increased acquisition costs.

<sup>(\*3)</sup> Portions already agreed for sale with corporate clients as of Mar. 21 (Purchase costs): JPY 17.1bn

## Initiatives for reduction of strategic shareholdings

✓ Revised policy: In principle, we shall not hold any "Strategic shareholdings as a conventional stable shareholder"

49

Foster virtuous circle framework as trust bank group

Circulation of funds, assets and capital through asset management / administration services



Enhancement of our corporate clients' enterprise value by offering solution services

### Initiatives based on new policy

- Dialogue policy with our corporate clients whom SuMi TRUST Group is a strategic shareholder
- Offer solutions suited to each client, deepening the understanding of each other to accelerate the reduction of strategic shareholdings
  - (2) Policy regarding the exercise of voting rights on our strategic shareholdings
- Considering of publishing our thoughts on exercising voting rights in our interim disclosure in November this year (Assuming enforcement of the new policy from annual shareholder meetings held on June 2022)
  - (3) Pace of our strategic shareholding reduction guidelines
- Aim to reduce our holdings by ¥100bn (at cost, or roughly ¥ 250bn at market value) across the next 2 years.
- Executives including top management is committed to lead the dialogue with our clients, and oversight from our board shall be strengthened to monitor its progress

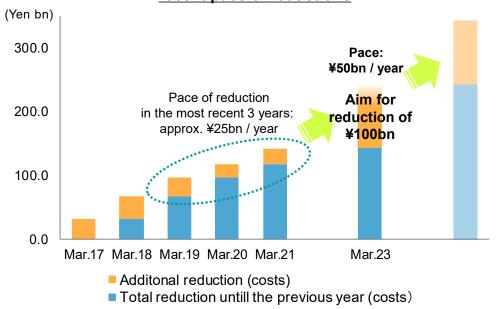
New policy We shall not hold any "Strategic shareholdings as a conventional stable shareholder"

Initiatives for the next 2 years

Aim for ¥100bn reduction on cost base (\*)

(\*) For stocks whose acquisition costs increased (approx. ¥64.0bn) due to improvement of hedge position in FY20, acquisition costs prior to the increase will be applied

# To double the speed compared to the most recent pace of reductions



## Initiatives to improve ROE

### ROE improvement initiatives

# Achieve efficient return



## **ROE** Improvement



Efficient use of equity

#### Expand fee businesses

Increase non-capital intensive profit

Expand businesses in accordance to social needs

#### Improve OHR

Improve profit per unit of expenses

Businesses based on efficient utilization of assets and capital

Enhance asset management business by leveraging expertise in prop-investment

Credit portfolio reformation (Enhancement of profitability)

#### Control of RWA

Reduction of strategic shareholdings

Reduction of hedge position in accordance with reduction of strategic shareholdings

### Actual progress made in FY20

ROE

6.25%→5.41% (FY19) (FY20)

#### Achieve efficient return

Total fee	¥405.8bn-	→¥391.1bn
income	(FY19)	(FY20)

OHR	61.1%→60.1%
(Consolidate)	(FY19) (FY20)

Core Stock	¥6.6trn-	→¥7.7trn
AUM (*1)	(Mar. 20)	(Mar. 21)

Domestic loan- deposit spread	0.39%→0.39% (Mar. 20) (Mar. 21)
Foreign currency loan spread	1.10%→1.14% (Mar. 20) (Mar. 21)

#### Efficient utilization of capital

Reduction of
strategic
shareholdings(*2)

 $421.3bn \rightarrow 424.9bn$  (FY19) (FY20)

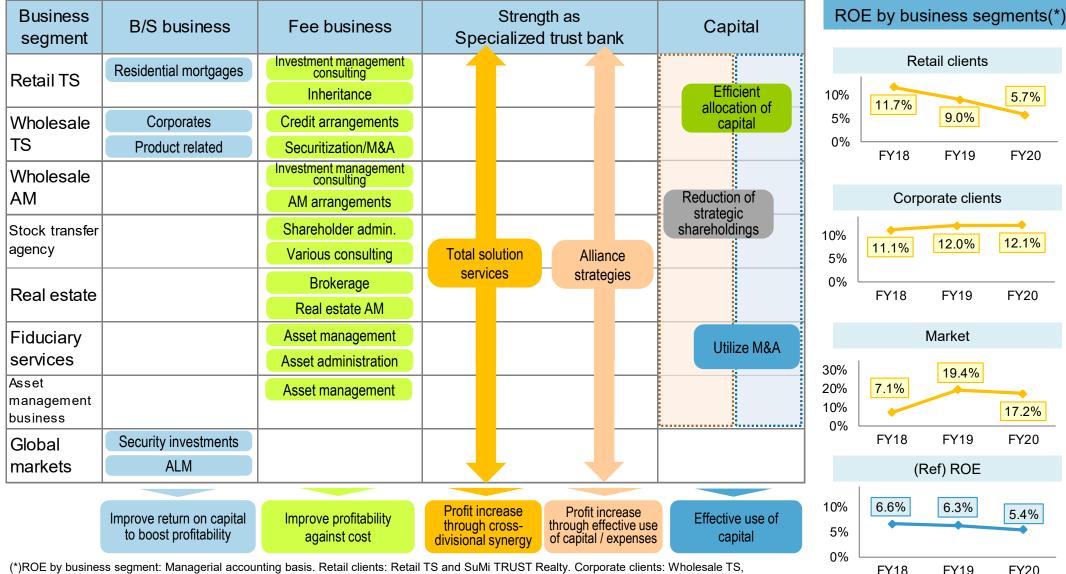


<sup>(\*1)</sup> AUM of assets generate recurring income, such as private investment trust, jointly-managed money trust, private asset-type products etc. Private asset-type products include private equity/debt, real estate, infrastructure etc.

<sup>(\*2)</sup> Cumulative reduction amount based on the plan(FY16-FY20) : ¥142.6bn (Including agreed by clients: Approx. ¥160.0bin in total)

## (Reference) Efforts of each business segment to improve ROE

- To improve B/S profitability through strengthening fee business and credit portfolio reformation
- Creation of growth areas through crossing and merger of businesses and advance alliance strategies



Wholesale AM, Stock transfer agency, Real estate (excluding SuMi TRUST Realty) and Fiduciary businesses. Market: Global Markets. Each segment's net business profit divided by current required regulatory capital (Strategic shareholdings, P&L and capital allocated to Head Office functions such as corporate management and other departments excluded from calculation)

5.7%

FY20

12.1%

FY20

17.2%

FY20

5.4%

FY20

# Our approach to Capital policy

- ✓ Though early achievement of capital adequacy targets will be sought, certain levels have already been reached
- ✓ Consider agile implementation of capital efficiency improvement measures in light of business environment beyond FY21

#### **Capital adequacy**

CET1 ratio (\*)
Stable 10% range
(Medium/long term target)

# Pursue optimal balance

### Capital efficiency

Accelerate response to capital efficiency from the perspective of both capital management and RWA control

Target level: Level where stable 10% range can be maintained

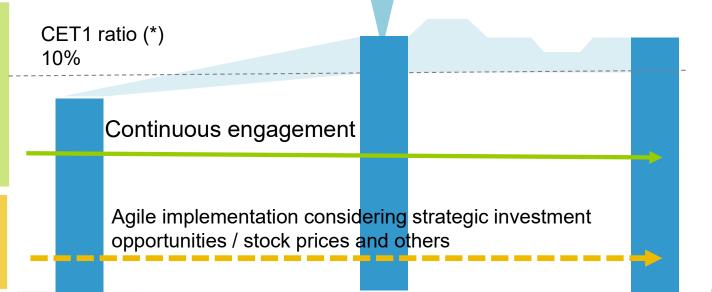
(Recurring distributions)
Strengthen shareholder
distribution through dividends

(Business strategy)

Strengthen fee businesses, improve profitability against RWA

(Capital management)

Strategic investment, share repurchase



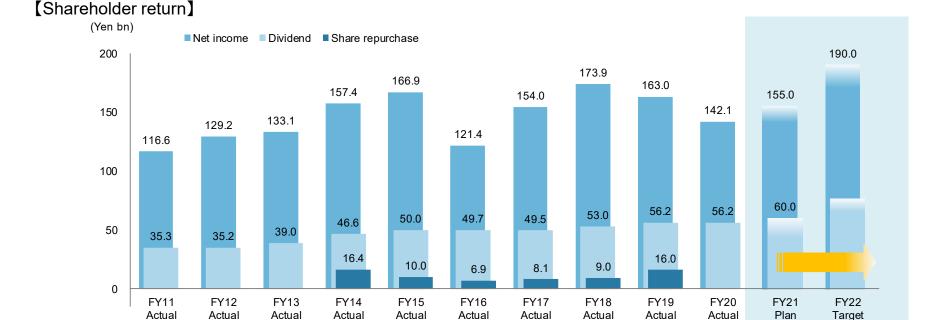
(\*) Pro-forma figure on Finalized Basel III reform basis

#### Evolution of shareholder returns

- ✓ Aim for stable shareholder return in accordance with sustainable growth of businesses in FY21
- ✓ Consider agile implementation of share repurchases based on the policy of shareholder return in FY21

Shareholder return policy

- As a means of returning shareholder's profits commensurate with earnings, aim to raise consolidated dividend payout ratio to around 40% in or around FY22.
- May repurchase its own shares flexibly by considering the balance with investment in profit growth opportunities for its mid- to long-term perspective, and the effect of the repurchase on the improvement of capital efficiency, given securing adequate capital level



¥130

40.9%

46.7%

¥130

32.1%

37.4%

Considering strategic implementation of share repurchases based on the shareholder return policy

¥150

34.5%

44.3%

¥150

39.5%

39.5%

¥140

30.5%

35.7%

¥160

38.7%

38.7%

¥130

30.0%

35.9%

DPS
Payout ratio

Total payout

ratio

¥90

27.2%

27.2%

¥100

29.3%

29.3%

¥120

29.6%

40.0%

¥85

30.3%

30.3%

around 40%

around 40%

8. Medium-Term Management Plan

# Medium-Term Management Plan (Ref.)

✓ The 3 years positioned as a period for expanding the business foundation for materializing the next leap into a sustainable / stable growth

The role our Group should play and what we aim for

<Purpose>

Creating new value with the power of trusts and let prosperous future for our clients and society bloom

Themes to be addressed proactively as social challenges

Individual clients



Asset administration suited for Japan's aging society and asset formation of individuals

Corporate clients



Sustainable growth of the Japanese economy and corporations (addressing both financial and nonfinancial issues)

Investor clients



Diverse range of investment opportunities and development of the investment Chain

To contribute to the sustainable development of society

Three basic strategies for "balanced creation of both social value and economic value"

(1) Strengthening our business portfolio

Strengthen the foundation for a sustainable / stable growth

Strengthen the business foundation

Establish new growth areas

**Strategic** resource mix

(2) Capital strategy

Efficient use of the balance sheet and capital

**Improve** balance sheet efficiency

**Balanced capital** adequacy and efficiency

Strengthen shareholder return through dividends

(3) Sophistication of business quality

Power to support business creation / reinforcement

Service quality that maximizes client value

> Prudent risk management

Strengthen group governance

**Nurture human** resources capable of creating added value

55

# KPI (Client base)

		FY19 (Actual)	FY20 (Actual)	FY22 (Target)	Definition of KPI
Client base	Individual	0.26M clients	0.27M clients	0.29M clients	To increase the number of clients with whom we have a strong relationship, as a result of which the client chooses us
(Pre-Best Partner)	Corporate (*2)	550 firms	620 firms	690 firms	as their "Best Partner" <sub>(*1)</sub> over the long term, as a precursor, to increase the number of "Pre-Best Partner" client base
Responding to societ COVID-19 (individual clients using to face channels (**1) "Post Portner" in the clients'	non-face	1.85M clients	1.99M clients	2.38M clients	Corresponding to changes in society and methods of communication due to corona shock, improve convenience for clients and our productivity.

- (\*1) "Best Partner" is the clients' perspective of our positioning
- (\*2) Determined benchmarking against FY end. Figures were updated due to definition change.
- (\*3) Clients using direct banking and Life Guide

#### **Client base(Pre-Best Partner)**

By offering both individuals and corporations further added value created by the trust bank group, expand "type of transactions" and "depth and volume of transactions" to strengthen ties with our client base, increasing clients who would value us as their "Best Partner."

#### Individual clients using non-facing channels

In addition to non-face-to-face transactions using internet banking, strive to strengthen our services as a trust bank to offer telephone banking consultation for clients who have difficulty using the internet and web-based consultation of defined contribution pension plans for asset formation generation clients (company plan members).

# Financial target (KPI)

	FY20 (Actual)	FY21 (Forecast)	FY22 (Target)	(For reference)  Medium/Long-term  Target	
Net business profit	¥294.7bn	¥280.0bn	¥290.0bn		
Net income	¥142.1bn	¥155.0bn	¥190.0bn		
OHR (Overhead ratio)	60.1%	62.2%	Lower 60% range	Upper 50% range	Promote efficiency despite limited OHR decline based on enhancing fee business
Fee income ratio	52.9%	Mid-50% range	Upper 50% range	Maintain above 60%	Increase stable fee revenue
Common Equity Tier 1 ratio (*1)	9.4%	Mid-9% range	Mid-range b/w 10-11%	Maintain stable 10% range	Maintain prudent level of capital
Return on equity	5.4%	Upper-5% range	Around 7%	Around 9%	Aim for self-sustaining improvement of ROE
Dividend payout ratio	39.5%	38.7%	About 40%	(*) Pro-forma figure on Fina	lized Basel III reform basis
[Assumptions of the market]	Mar. 21	Mar. 22			
10 year JGB	0.01%	0.00%			
Nikkei 225	29,178yen	29,000yen			
USD/JPY	110.7	109.0			

9. Appendix

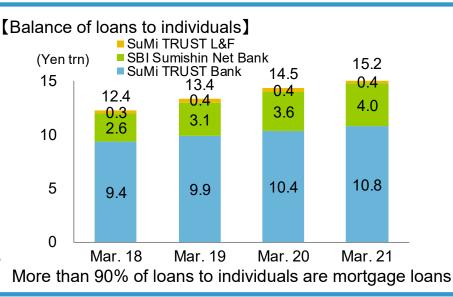
# Appendix: Table of contents

1.	Retail business	•••P.60~
2.	Real estate business	•••P.66~
3.	Corporate business	•••P.67~
4.	SBI Sumishin Net Bank	•••P.68~
5.	Investor related business	•••P.69~
6.	Credit risk	•••P.70~
7.	Initiatives for sustainability	•••P.76~
8.	Status of the Group regarding ESG and sustinability	•••P.79~
9.	Governance	•••P.80~
10.	HR strategy	•••P.83~
11.	Creating the future	•••P.85~
12.	[Reference] Process of exercising voting rights	•••P.86~

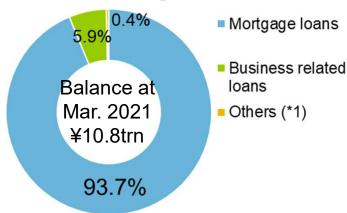
## Retail business: Residential mortgage 1/2

✓ Maintained efficient marketing activities even under the COVID-19 turmoil, steadily building up high-quality mortgage loan balance

#### Steady ramp up of balance



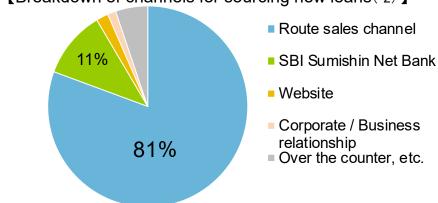
[Breakdown of loans to individuals]



(\*1) Consumer loans, overdrafts, stc

Reinforce marketing activities to major companies with a plethora of quality clients

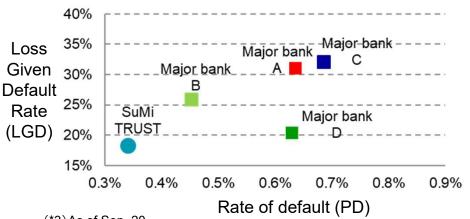
(Breakdown of channels for sourcing new loans (\*2)



High-quality client base



(\*2) FY20 results



(\*3) As of Sep. 20

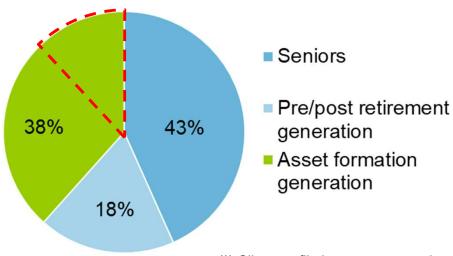


# Retail business: Residential mortgage 2/2

✓ Expanded client base into asset formation generation with multiple transactions basing. off of mortgage loans

Mortgage loan is an effective contact point with clients in the asset formation generation

[Breakdown of mortgage clients by generation(\*)]



(\*) Client profile by age group and ratio of mortgage loan clients to total asset formation generation clients (Mar. 21)

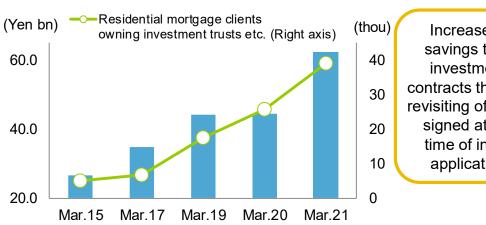
Approx. 30% of asset formation generation clients are mortgage clients

> Starting point of multiple transactions

Growth into multiple transactions with mortgage clients

[No. owning investment trusts out of residential mortgage clients ]

Investment trusts etc. AUM (Left axis)



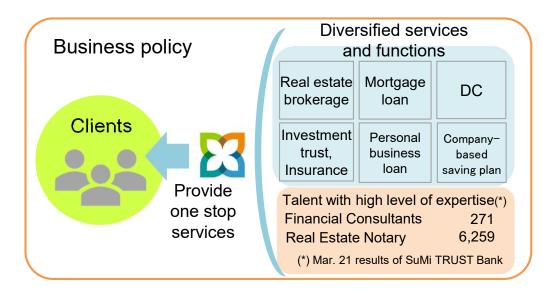
Increase in savings type investment contracts through revisiting of plans signed at the time of initial application

(% of residential mortgage clients attaching morbidity guarantees to the insurance]

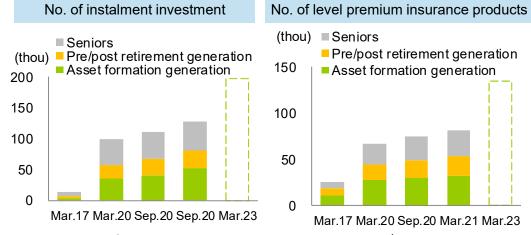
% of attaching morbidity guarantees to the insurance (amount base) Mar. 15 25% Mar. 21 58%

# Retail business: Provision of solutions to asset formation generation (1)

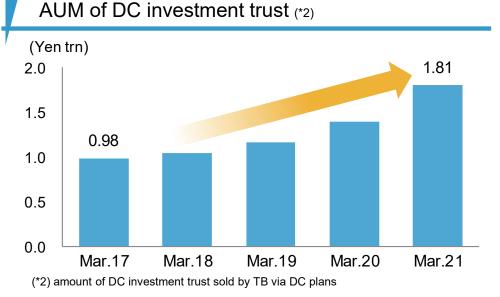
✓ Offer medium to longer term asset formation support to clients currently in the work force through a diversity of services and products coupled with specialized knowledge

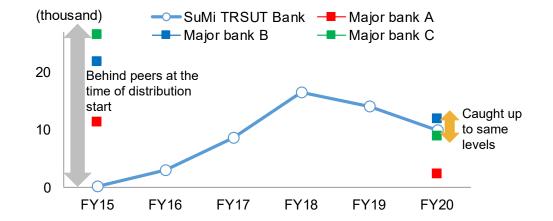


Support future preparedness of the working generation



Number of level-premium insurance contracts (medical cancer)





## Retail business: Provision of solutions to asset formation generation (2)

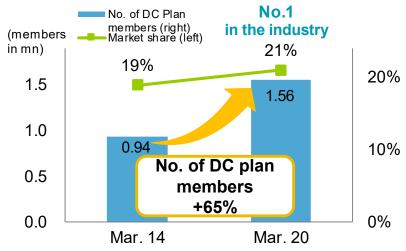
✓ Contributing to asset formation of the working generation through our DC plans that pride No.1 share in the industry

Expansion of base exceeding speed of market growth

(Shift in overall no.of DC plan members and balance)



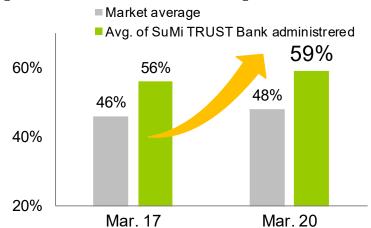
[SuMi TRUST's client companies' DC plan members during the same period]



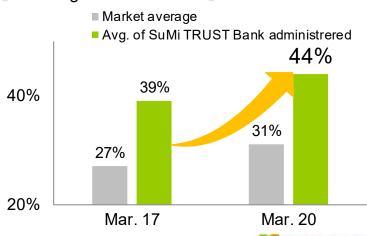
Contribute to elevate financial literacy necessary for asset formation

Investment trust selection rate above market average owing to high quality investment education





#### [Matching contribution rate]

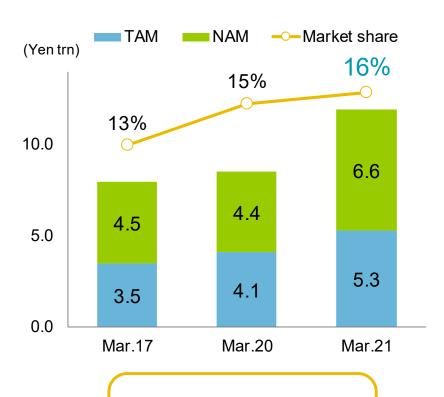


## Retail business: Provision of solutions to asset formation generation (3)

Provision of wide variety of attractive investment products through various channels of group companies

Expanded market share in publicly offered investment trusts

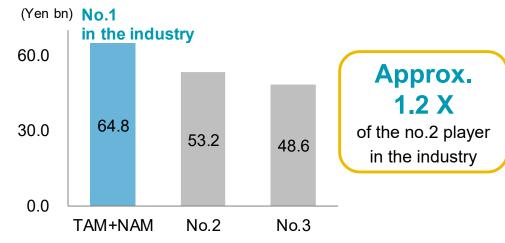
[Balance of publicly offered investment trusts]



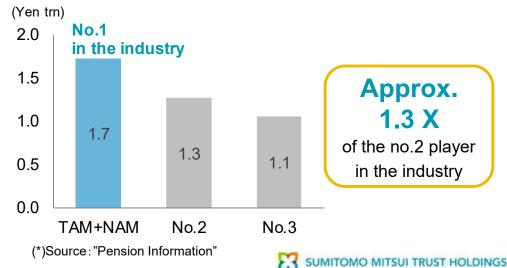
Expand market share to over 15%

Top class achievements also in the DC area

[Net increase of DC investment trusts as of Sep. 20 ] (\*)

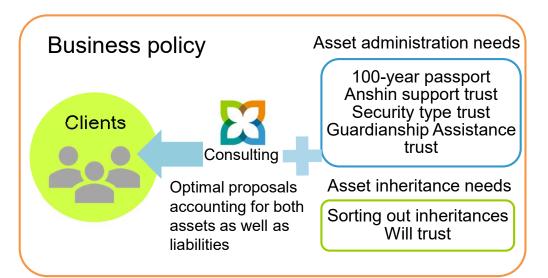


[Balance of DC investment trusts as of Sep. 20](\*)

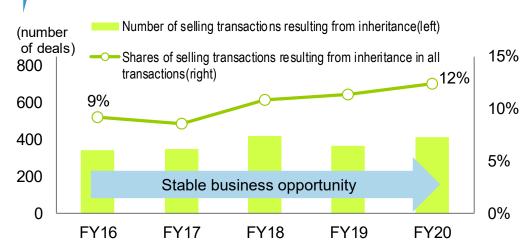


## Retail business: Provision of solution to seniors

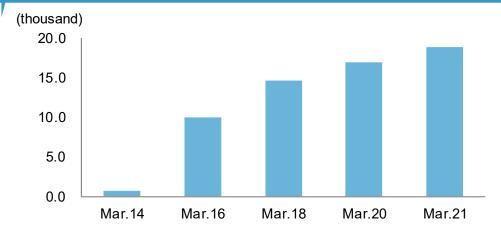
 Respond accurately to asset administration / inheritance needs of seniors through consulting activities



# Retail real estate brokerage basing-off of inheritance occurrences



### No. of asset administration type products(\*) handled



(\*) Guardianship system support trust, Security type trust, Anshin support trust, 100year passport and others

#### No. of will trusts administered an executed

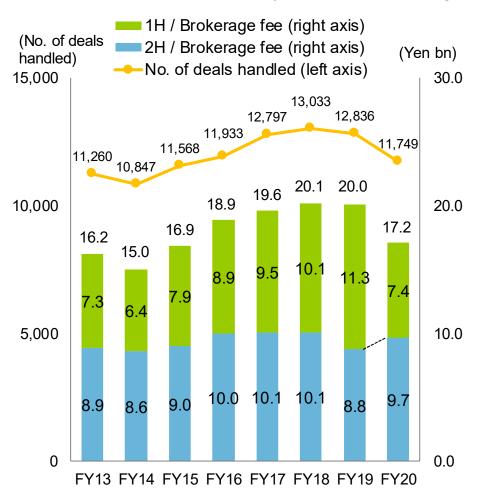


### **Real Estate Business**

✓ Decline in profits YoY due to COVID-19 in 1H, but current volume of activity and fees are under recovery

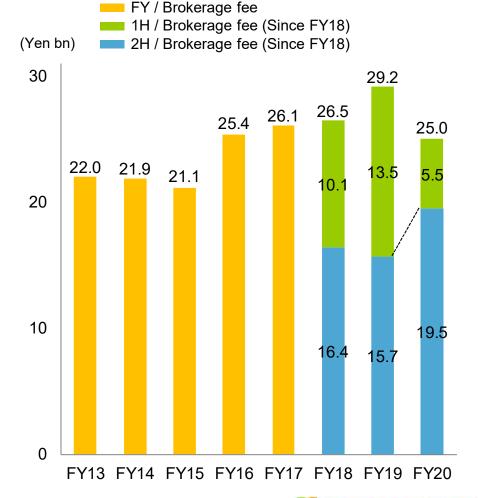
Decreased YoY but under recovery by normalization

【Track record for SuMi TRUST Realty's real estate brokerage】



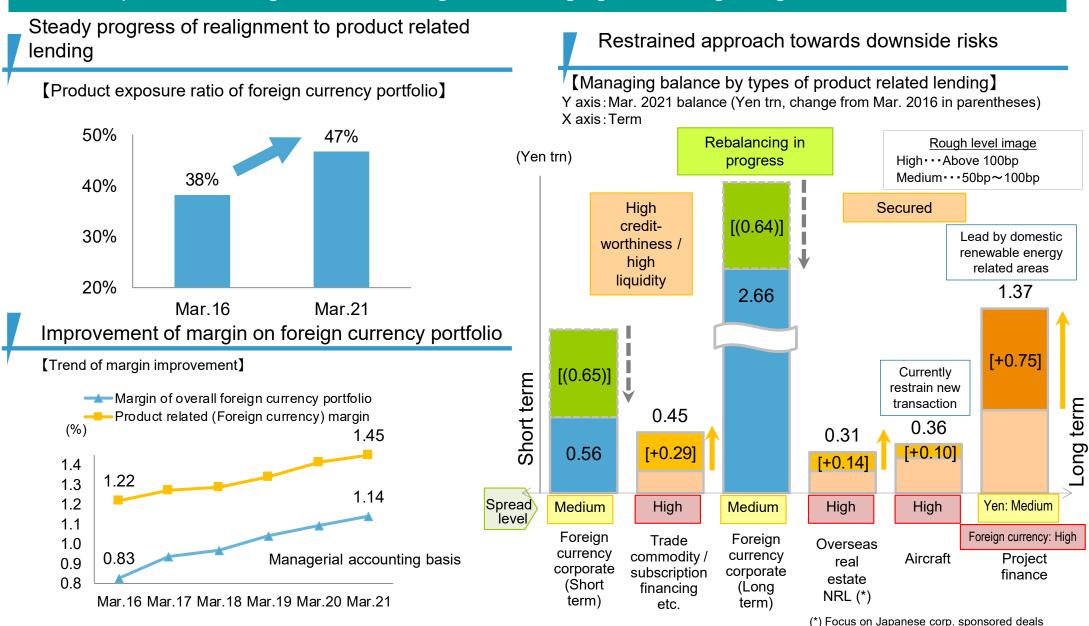
Decreased YoY but corporate clients have strong sales needs

Track record for Corporate real estate brokerage fees



## Corporate business: Credit portfolio management

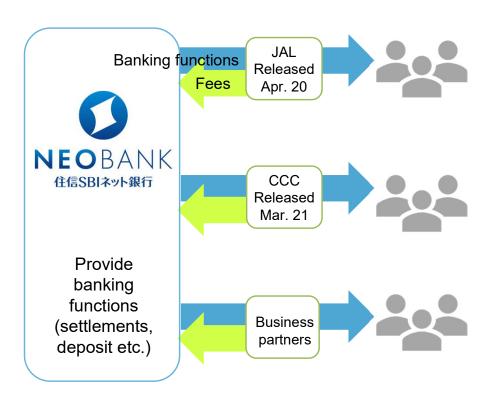
## ✓ Credit portfolio management balancing both managing risks and gaining return



#### SBI Sumishin Net Bank

✓ Expanding client base with growing number of accounts etc. and steady increase in lending / deposit balance even under the COVID -19 turmoil by leveraging the strength as the No.1 domestic internet bank.

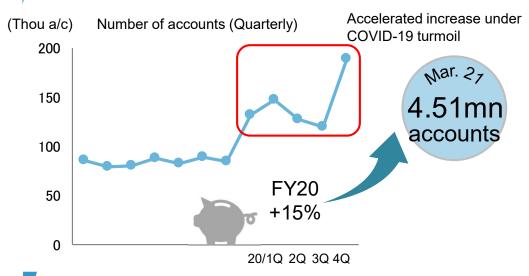
#### **NEOBANK®** initiatives



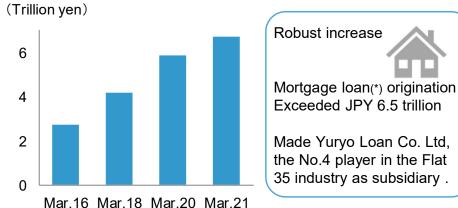
Platform business for expanding the client base Promotion of (Banking as a Service)

Expansion of Enhancement of functions provided

## Accounts acquired remaining at highs



## Mortgage loans origination



(\*) Sum of loans originated by SBI Sumishin Net Bank, originated as marketing affiliates, originated by other marketing affiliates including Flat 35

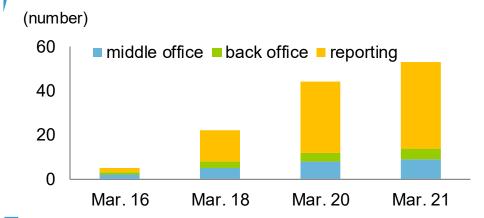
68

### Investor related business: Asset administration

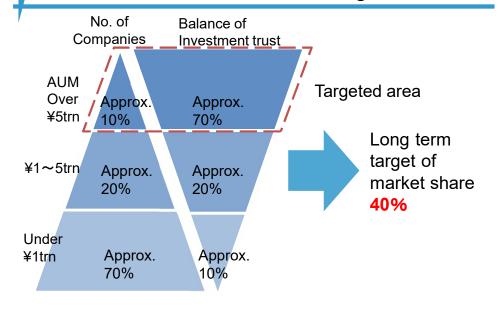
✓ Promote outsourcing services by leveraging high level expertise and know-how of ourselves as asset manager

Provision of high value –added services by JABIS JABIS (Japan Asset Business Information Services) Outsourcing services of custody administration operation Asset manager (Clients) Concentration on competitive area Provided Streamlining operations Cost reduction SuMi TRUST BANK Custody Bank of Japan Outsourcing services Regulatory Client Data Fund Processing Reporting management administration reporting Middle office Middle office Back office services services services

## No. of contracts steadily increased

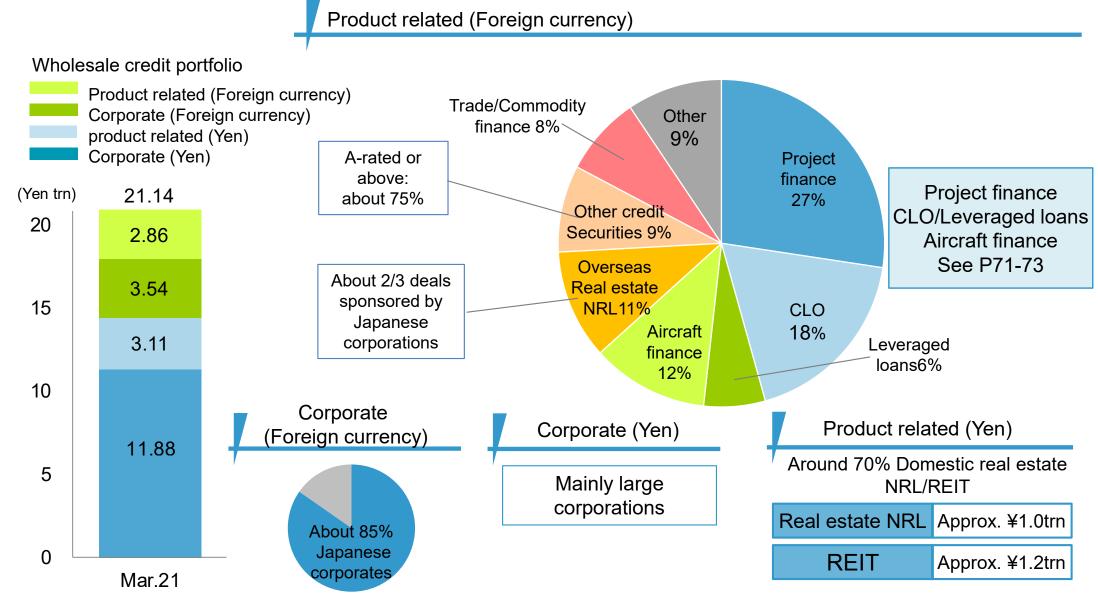


## Market structure and future target

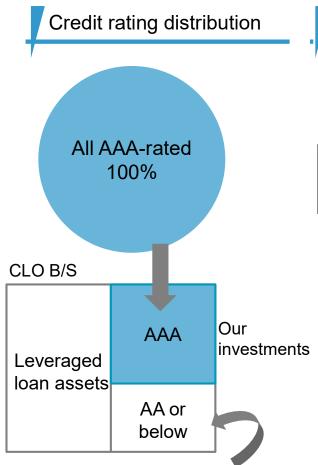


# Credit risk (Overview of Corporate lending/investment)

- ✓ Corporate loans portfolio mainly large corporates and Japanese affiliated companies
- ✓ Foreign currency product lending is mostly non-Japanese credit but diversified, credit risk conscious portfolio



## ✓ All holdings rated AAA, price fall has been limited in comparison to Lehman shock



Junior tranches provide

mid 30% to mid 40%

subordination to secure AAA

tranche

Balance

(By region)

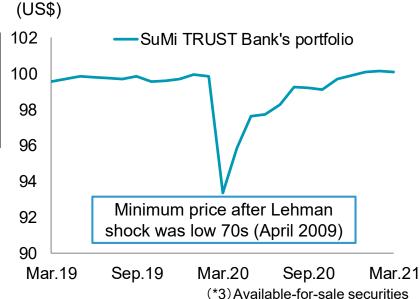
		Mar. 20	Mar. 21	
	(US\$ Mn)			Chg
CI	_O (*1)	4,837	4,643	(193)
	US	4,495	4,317	(177)
	EU	342	326	(16)

(By type)

	(US\$ Mn)	Mar. 21	Unrealized gains/losses
CLO (*2)		4,543	3
	Available-for-sale	3,374	2
	Held-to-maturity	1,168	1

(\*1) Includes Loan-type (\*2) Securities only

Historical performance (\*3)

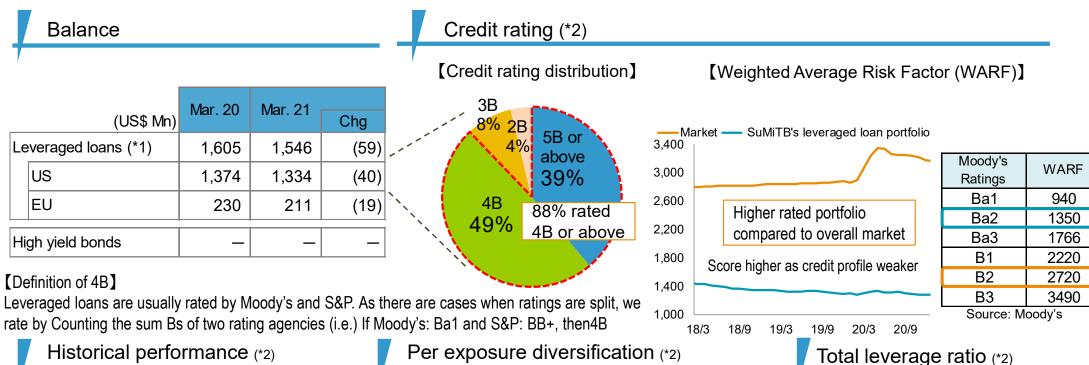


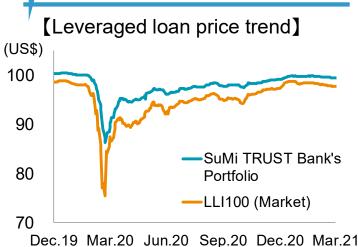
Held-to-maturity portion has been funded with matching 5-year CCS

US\$ liquidity risk mitigation measures taken

## Credit risk (Leveraged loans)

- Most of leveraged loans are 4B or better, relatively high-quality portfolio
- Exposure per borrower also diversified. Risk conscious investment style





Industry diversification Amount per transaction Industries likely to be affected by COVID-19 (Ratio% below 4B) 3B or above: [Retailer] \$5-10mn SuMi TRUST Bank 1.3% vs Market 3.0% 2B or blow: [Leisure] \$3-4mn SuMi TRUST Bank 1.7% vs Market 3.9% 2.0

-Market 7.0 -SuMi TRUST Bank 6.0 5.0 4.0 Lower leverage ratio 3.0 compared to overall market Dec.15 Dec.16 Dec.17 Dec.18 Dec.19

(\*1) Secured loans with floating rates funded by companies rated BB+/Ba1 or lower, includes fund investments

(US: \$110M / Europe: \$211M) (\*2) US Leveraged loans (Proprietary investments)

## Credit risk (Aircraft Finance / Overseas Project Finance)

✓ Selective transactions of both aircraft finance and project finance prioritizing safety and diversification

Aircraft Finance

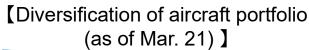
Selective transactions for high quality lessee / lessor

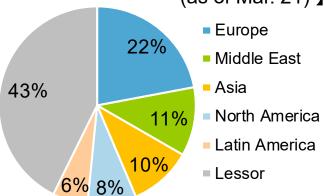
Mar. 21 Balance

US\$3,283M, (506)M vs Mar. 20

Ratio vs total corporate portfolio

Approx. 2%





Exposure exceeds USD100mn for only 3 airlines

Large exposure to Europe/ME/Asia, mainly flag carriers

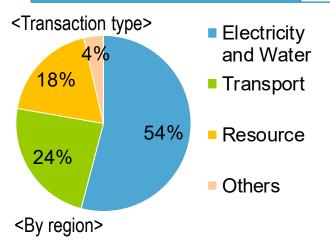
LCC ratio

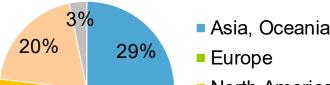
Approx. 9%

## Overseas(foreign currency) Project Finance

ECA guarantee, stable CF from long-term sales contract with high quality off-takers

Mar. 21 Balance	US\$6,962M
Ratio vs total corporate portfolio	Approx. 4%







26%

Others

Public, infrastructure based transactions

Limited number of deals with market price risk (Below 5% of Overseas PF)

Approx. 21% ECA covered

## Credit risk (Domestic real estate NRL / REIT)

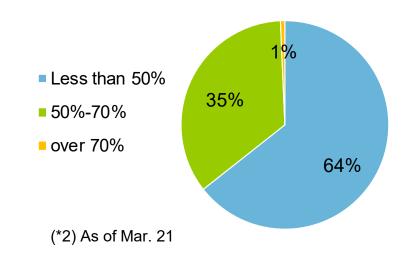
## ✓ Maintaining conservative portfolio management focusing on Low LTV

Outstanding loans to Domestic real estate NRL

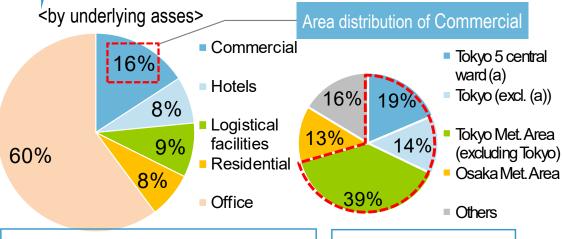
	Mar. 20	Mar. 21	
(Yen bn)			Change
Real estate NRL etc.	2,110.4	2,213.7	103.2
Real estate NRL (*1)	1,023.2	1,004.2	(18.9)
REIT	1,087.2	1,209.5	122.2

(\*1) Including bond-type

LTV (External appraisal base) of Real estate NRL (\*2)

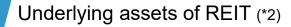


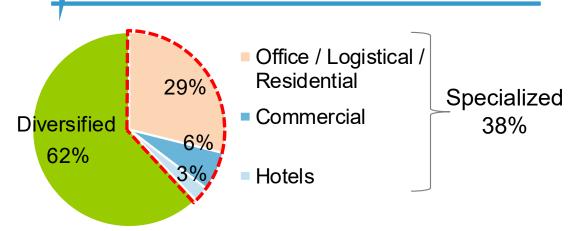




Operating-type 88%
Development-type 12% (Mainly logistics)

Mainly Tokyo Met. Area

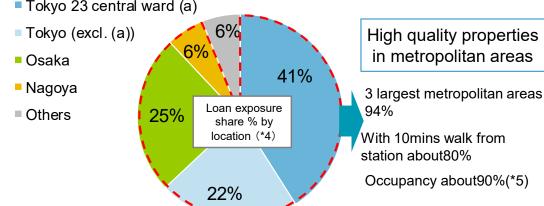


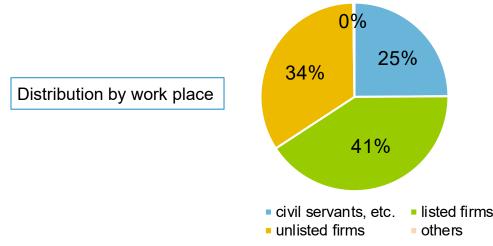


## Credit risk (Personal loans)

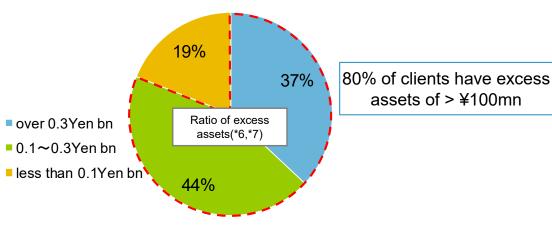
High quality client base (PD/LGD Lower then peers). Personal business loans managed more conservatively

#### Mortgage loans (\*1) Business loans (\*4) (¥635.7bn as of Mar. 21, Approx. 6% of loans to individuals) Tokyo 23 central ward (a) 6% Tokyo (excl. (a)) Osaka 41% Tokyo Met. Area Nagoya Portfolio focused on Osaka Met. Area Loan exposure metropolitan areas 25% Others share % by (\*3) Nagoya region location (\*4) Others 22% (\*4) Balance base (\*1) SuMi TRUST Bank Breakdown of executed amount of mortgage loans and apartment loans in FY20 (\*2) Tokyo 44% (\*3) Osaka 16%





(\*5) 1/3 of properties selected per annum, on-site visit to check occupancy



- (\*6) In-house reporting bases 3-year total
- (\*7) Client excess assets calculated by deducting total debt from total client assets (including valuation of business loan property)

## Initiatives for addressing sustainability (Super-aged society)

Approach the clients' 100-year life (super-aged society) seriously with a broad selection of products

Contributions to "Dementia and Financing"

#### Initiatives for dementia as financial institution

Participate in the Decision-Making Support Organization Japan

: Lead discussions regarding financial operations that incorporate medical knowledge

Helped establish "Bank Gerontologist" accreditation

: Make mandatory the certification of qualifications of the retail TS business practitioners

Offer products that help prepare for various types of anxieties

Dementia

Living fund

Health anxiety

Special fraud

Guardianship System Support Trust

**Security Trust** 

No. of asset

management related transactions Over1.8m

100-Year Life **Solution Trust** 

etc.

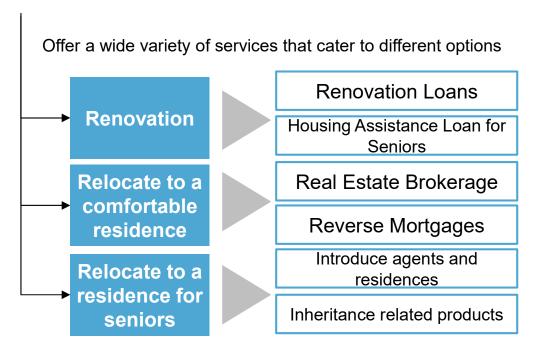
**Anshin Support** Trust

Initiatives for addressing living environment of seniors

Offer information on residence options

Contents on ways to approach/respond to "Aging in Place" for continuing to lead life by maintaining/improving QOL (Quality of life)





## Initiatives of addressing sustainability (Contributions to natural capital/local communities)

## ✓ Proactively engage in providing value to the global/local communities

Initiatives for protecting natural capital

Amamino-kurousagi (Amami Rabbit )Trust(Amami-Oshima)



Purchase forests using trust schemes and promote preservation for the protection of indigenous species of Amami Ooshima

Develop town habitable for red-crowned crane (Naganuma-town, Hokkaido)



Expand/diversify the area of habitat for Japanese red-crowned cranes whose habitat has become confined to mainly the eastern part of Hokkaido

Grave Posts Forest (Chonan-town, Chiba)



Conduct campaigns for enlightenment on a new concept for restoring nature of planting trees as an alternative to grave posts through exhibitions and others in the branch lobbies Activities for fostering supporters of a sustainable society

We are engaging in ESD (Education for Sustainable Development) in aims to "foster individuals that understand the value of nature".

Held an "ESD promotion guidance training" targeting teachers/school administrative workers in Aichi prefecture and conducted a remote lecture session regarding ways for practicing classwork that incorporates ESD, SDGs (August, 2020)





(Reference) Overview of ESD project

## Initiatives for sustainability: Response to TCFD recommendations

✓ Started disclosures based on TCFD recommendations. Further advance the initiatives and promote expansion on the scope of disclosures.

Items **Status**  Developed "Policy on actions for climate change initiatives" (2011) Governance Specified "Climate change" as being subject to materiality (2015) Set up a TCFD project team (2019) Analysis on climate change risk scenario (launched in 2020) Strategy 2020: Power, mortgages Underway Expand sectors subject to analysis Management in lending areas: Sector policy Coal-fired power generation Palm Oil **Forests** 2020: Revisited sector policy for coal fired power generation Risk In principle, we don not participate in financing for construction of new coal-Management fired power generations Underway Expand sectors subject to setting up policies Management in investing: Engagement

Index and Target



 Long-term target for sustainable finance (FY21-FY30)
 Cumulative balance of loans executed in FY21-FY30 : ¥5.0trn (incl. ¥3.0trn in environmental fields)

## Our Group's status regarding ESG / Sustainability Initiatives

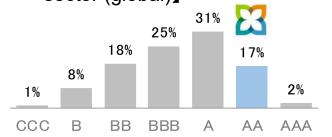
Top class rating for ESG among Japanese banks

Rating distribution on banking MSCI ESG Ratings(\*1) sector (global)

#### No.1 among **Japanese Banks**

Rating AA

(\*1)As of Mar. 21



## Selected ESG indices



FTSE4Good



**FTSE Blossom** Japan



MSCI

2017 Constituent MSCI Japan ESG Select Leaders Index

MSCI

2017 Constituent MSCI SRI Indexes

#### Sustainalytics ESG Risk Ratings

19.4 Low Risk

**High ranking** (92/947 among Global banks)

Neel	Laur	Med	Hick	Course
Negl	Low	Med	High	Severe
0-10	10-20	20-30	30-40	40+

#### Domestic/International ESG related activities



The United Nations **Global Compact** 











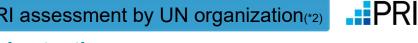








#### PRI assessment by UN organization(\*2)



**Highest rating** 

Rating A+

NAM: 7 consecutive years TAM: 6 consecutive years

(\*2) Evaluation of PRI(principles for Responsible Investment) by UNEP FI

## **Corporate Governance System**

#### **General Meeting of Shareholders** Oversight The Board of Directors **Statutory Committee** ©: External (Chairman) Voluntary Committee : External : Internal • Non-executive : Internal • Executive **Compensation Committee Audit Committee Nominating Committee** Conflicts of Interest Risk Committee Committee Oversight Execution **Exective Committee** Managing EO **Executive Officer Individual Committees**

- ✓ The Board of Directors' meeting and other committees to be chaired by External Directors
- ✓ External director % : 47% (7/15)
- ✓ No. of female director:  $1\rightarrow 2$

# Appointment of external directors with advanced expertise and diversity

	Statut	ory com	mittee		Expertise			
	Nom inati on	Com pens ation	Audit	Corpo rate Mana geme nt	Finan cial Accou nting	Legal	Fina nce	
Isao Matsushita	0	•		•	•			
Shinichi Saito	•		0	•	•		•	
Hiroko Kawamoto	•	0		•				
Mitsuhiro Aso			•			•		
Nobuaki Kato	•	•		•				
Masanori Yanagi	•	•		•			•	
Kaoru Kashima			•		•			

(\*)⊚:Chairman

## Governance: Process for assigning the President

✓ Operate a faithful and sound process for selecting and appointing the new President by an independent Nomination committee

Established Nominating Committee (statutory) (Jun. 2017)

- Consists of more than 3 directors
- More than half of members are external
- Chairman is independent external director

Development of management based on succession plan

- To design "Top management succession plan" and "Each divisional head succession plan"
- Manage and mentor candidates for each succession plan

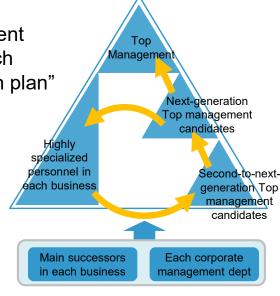


Image of top management (example)

- ✓ Individuals with a plethora of knowledge and experience on business management and operations of a trust bank group.
- ✓ Individuals that can manage/operate the business impartially/appropriately based on strong self-discipline under full understanding of the social responsibilities/missions of banking operations as well as the spirit of fiduciary duty.
- Individuals that possess execution capabilities to personally take the lead not only during normal times but able to breakthrough challenges during challenging times when the business is faced with difficulties without flinching to any adversity to embody SuMi TRUST's purpose/mission/vision/value as well as have the strength to cope with stress.
- ✓ Individuals that develop next generation talent by bringing out the subordinates' potential to the full, advance individuals' inspirational thinking, creativeness, breakthrough capability.

## Governance: Compensation system

## ✓ Operate a remuneration scheme that functions as a valid incentive to corporate earnings

#### (Overview of compensation system)

	<del>-</del>	
	Composition ratio (Executive)	Composition ratio (Non-executive)
Monthly compensation		
Fixed compensation	About 40%	About 45%
Individual performance linked compensation	About 25%	About 25%
Directors' bonus		
Performance linked bonus	About 20%	About 20%
Stock option		
Share delivery trust	About15%	About 10%

For calculating remuneration amount of stock options through the Stock grant trust, account for contributing to various stakeholders by comprehensive evaluation based on nonfinancial factors in addition to financial indicators.

# (Quantitative) Financial indicators



## (Qualitative) Non-financial factors

- ROE (consolidated)
- CET1 ratio (consolidated)
- OHR (consolidated)
- Status of ESG related activities and scoring by rating companies and others
- Status of FD and client satisfaction activities

#### [Actual compensation amount]

		Compensation (¥m)					
Positon	Number		Monthly compensation		Performance linked compensation		
i ositori	Number	Total amount	Fixed compensation	Individual performance linked compensation	Directors' bonus	Stock option	
Director (excl. External Director)	4	145	107	18	11	7	
Executive Officer	9	271	120	69	50	31	
External Director	7	114	114	_	_	_	

<sup>\*</sup> Remunerations and others paid to executive officers that also hold post as directors is included under the column for executive officers Directors' bonuses and stock options state the reserve pool amount since the actual amount is yet to be decided



## HR Strategy: Initiatives to support active participation of specialists

✓ Set up an environment for specialists to display their full potential to create further added value for the clients and society

Support ability to display specialized skills across the longer term

#### Fellow Certification



 Support lively work of employees with particularly high levels of expertise

#### Implemented in FY21

Extension of retirement age  $60 \rightarrow 65$ 

After turning 60 yrs old

- Widely varying treatment corresponding to the role
- Work/life balance with no relocation to distant areas

 Employees exerting expertise to address increasingly complicated client needs

Expertise of fellow employees (examples)

- Financial consultant responding with high levels of expertise to asset administration/inheritance needs
- Internal audit officer capable of shouldering the audit function of a large organization, possessing third-party qualification

Talent pool of specialists (SuMi TRUST BANK as of Mar. 21)

Financial Consultant: 271individuals

Pension Actuary: 41 individuals

Real Estate Appraiser / Assistant Real Estate Appraiser: 208 individuals

Real Estate Transaction Specialists: 6,259 individuals

✓ Provide next generation with role model

#### Broadening of training contents

#### SuMiTRUST University

Knowledge study sessions: Small group lectures/discussions by both in-house and outside experts

Theme

"Financial services under super-aged society"

"Enhancing creativity for developing creative business models" "CSV(Creating Shared Value) Management" etc.

Establish a work environment for talent to exert their true capabilities

Support for balancing

Childbirth and Childcare



Caregiving
Cancer treatment
Fertility treatment

Health promotion month

Worktime interval

Non-smoking office

- Establish a
- ✓ Leave application Shortened working hours
- flexible way
  - ✓ Staggered work hours No overtime
- of working
- ✓ WFH•Working at Satellite Office

--- Expand satellite branches --(Ichikawa, Urawa, Kawasaki, Tachikawa, Omori, Jiyugaoka, Tokorozawa, Matsudo, Sagami-Ono, Fuchu)



Expanding sequentially to Kansai regions



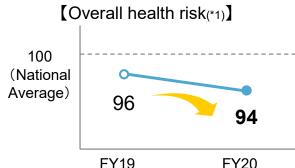
## HR Strategy: Initiatives on health and diversity

✓ Initiatives for establishing an environment for employees to display their abilities to the maximum. Initiatives on diversity also making solid progress

Utilizing external evaluations / quantitative analysis



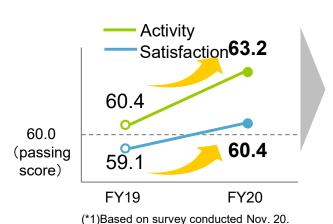
Recognized as top "White 500" enterprise by METI under the Certified Health & Productivity Management Organization Recognition Program 4 years in a row



94point (+2point YoY) in FY20

(\*1)Based on survey conducted Nov. 20. National average is 100, and lower is better.

#### [Score of awareness survey(\*2)]



Start test run of "Engagement survey" for supporting the PDCA cycles of branch divisions by visualizing the status of the team and promoting voluntary improvement actions

(Expand the scope of subject branch divisions in FY21)

## Initiatives for diversity

✓ Initiatives for LGBTQ

Initiatives for employees

Establish consulting counter

Enlightenment activities through training

Revisions to welfare/benefits packages (Leave of absence due to reasons relating to same gender marriage partners and others) Initiatives for clients

Mortgages acknowledging same gender partners as the spouse

Evaluation on initiatives for gender minority Received the top "Gold" award for "PRIDE index



✓ Status of female manager(\*3)

	Mar. 18	Mar. 21	Target(*4)
Women appointed to section head and above positions	9.7%	11.8%	12%
Women engaging in management work	22.6%	26.9%	30%

(\*3) SuMi TRUST BANK (\*4) Target towards Mar.23



## Creating the future

## Support materialization of new services generated voluntarily out of a broad employee base

**Funds** 

Commercialize

and link to new

business offerings

Support from the

Group

Discover new businesses through Future festival (inhouse contest)

Connec

tions

Application in FY20

Numbers 188

**Applicants** 368

Award: 3



Know-how

Cumulative awards from 2018: 11

Establish a virtuous cycle of success stories elevating "the spirit of being ahead"

#### Successful cases = Cases of new services

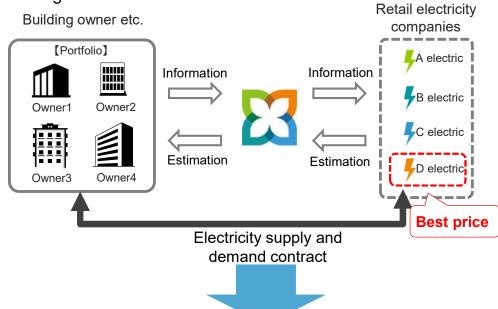


A branch asset management advisor planned and commercialized the scheme that was generated out of own awareness

Provide new services that aim to solve social issues

Combined electricity service

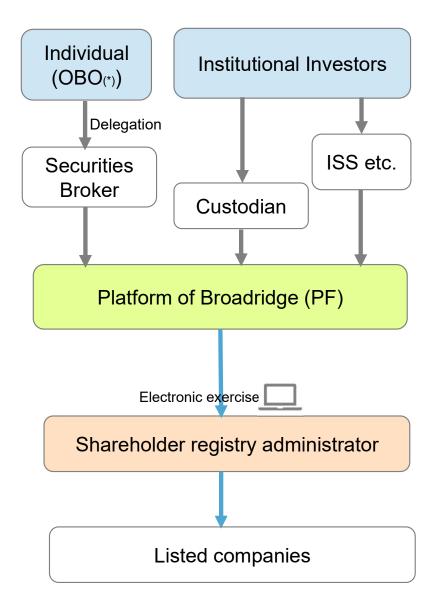
Service for streamlining electricity bills of buildings that the client manages



Renewable energy procurement also possible through this service Currently expanding service offerings for realizing a decarbonized society

> Commercialization of other award-winning ideas into businesses and services that lead to solving social problems under way

## (Reference) Process of exercising voting rights (US)



(\*) Objecting Beneficial Owner: Anonymous individual shareholders

- ✓ The reason why electronic proxy voting spread in the US
  - Most custodians and brokers exercise voting rights electronically via Broadridge's PF

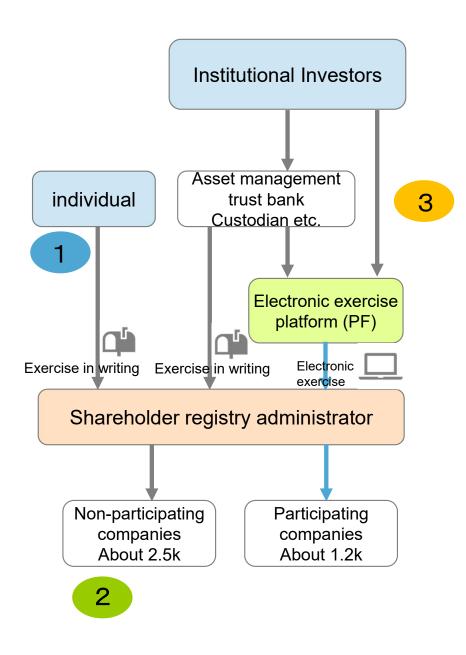
Broadridge's PF is effectively the standard Other options are limited, and as such, Broadridge's system is extremely efficient and convenient.

 Many individual shareholders are registered on the name list under the brokers' names. Therefore, voting rights are exercised electronically on Broadridge's PF via the brokers.

> Due to being under a different legal system where individuals' names do not get listed as shareholders, the brokers that are listed as shareholders outsource proxy voting related administrative work (such as sending AGM materials and exercising of voting rights) to Broadridge

PF fee: Incurred by custodians and brokers (Whereas in Japan, the issuer incurs the fee)

## (Reference) Process of exercising voting rights (Japan)



- ✓ Issues for spreading electronic proxy voting in Japan
  - Majority of shareholders exercise voting rights by replying to postcards received (paper format)

Only one-third of all listed companies have

- participation in PF.
  Therefore, the remaining two-thirds that are not participating cannot exercise voting rights electronically.
  - ⇒ Institutional investors have a propensity to exercise voting rights in writing, which is larger in number, since dividing means (electronic/paper base) by companies/funds will prove too cumbersome
- Electronic proxy voting carries a hurdle of requiring individual consent by asset owner for using this method

## Initiatives for promoting electronic exercise



- ✓ Our Initiatives for resolving those issues
  - Approaching issuers to participate in PF
  - Good prospect on discussion with relevant institutions to simplify the process of seeking individual consent by asset owner

# 10. Summary of Financial Results for FY2020

## Overview of profits

		FY19	FY20	_
	(Yen bn)	1113	1 120	Change
1	Net business profit before credit costs (*1)	289.0	294.7	5.6
2	Substantial gross business profit (*1)	742.6	739.2	(3.3)
3	Effective interest related earnings (*2)	271.3	289.4	18.0
4	Net fees and commissions and related profit	405.8	391.1	(14.6)
5	Other profit (Excluding profit attributable to deployment of surplus foreign currency funds)	65.3	58.6	(6.7)
6	Substantial G&A expenses (*1)	(453.6)	(444.5)	9.0
7	Total credit costs	(43.8)	(7.8)	36.0
8	Net gains on stocks	40.1	(43.5)	(83.6)
9	Other net non-recurring profit	(27.6)	(60.2)	(32.5)
10	Ordinary profit	257.6	183.1	(74.5)
11	Extraordinary profit	(16.9)	16.8	33.7
12	Income before income taxes	240.7	200.0	(40.7)
13	Total income taxes	(75.6)	(56.0)	19.5
14	Income attributable to non-controlling interest	(2.0)	(1.7)	0.3
15	Net income	163.0	142.1	(20.8)
16	Earnings per share (EPS) (Yen)	434	379	(54)
17	Number of shares issued (mn shares) (*3)	375.3	374.5	(8.0)
(Re	ference)			
<b>-</b> 18	Net interest income and related profit	158.6	260.2	101.5
<b>L</b> 19	Other profit	178.1	87.8	(90.2)
L <sub>20</sub>	Profit attributable to deployment of surplus foreign currency funds	112.7	29.1	(83.5)
21	Other	65.3	58.6	(6.7)

#### Net business profit before credit costs

- YoY net business profit turned positive from \(\pm\)(4.0)bn in 3Q to +\(\pm\)5.6bn.
- Effective interest related earnings increased YoY by ¥18.0 due to improvement on domestic profit of loans and deposits and temporary profits related to inestment in partnership etc.
- Net fees and commissions and related profit decreased YoY by ¥14.6bn due to restrictions on marketing activities of investment management consulting and real estate brokerage in 1H. Saw recovery in 2H.
- Substantial G&A expenses decreased YoY by ¥9.0bn due to normalization of online marketing activities, decrease of income related expenses in group companies, etc.

#### Total credit costs

Total credit costs of ¥(7.8)bn due to reversal of the special provisions of approx.+¥12.0bn against new occurrence of credit cost and additional special loan loss provision of approx. ¥(5.0)bn based on uncertainty about the future.

#### Net gains on stocks

■ YoY net gains on stocks w as ¥(43.5)bn due to improvement of hedge position by partially realizing unrealized gains/losses of both strategic shareholdings as well as hedging transactions of approx.+¥93.0bn and losses on sales of hedging bare funds of approx.¥(135.0)bn under rising stock price. (please see page 8 for details)

#### Other net non-recurring profit

Losses on stock related derivatives of approx.¥(13.0)bn, Write-off of actuarial differences of approx.¥(12.0)bn, Write down of goodwill of approx.¥(11.0)bn, Early depreciation of software assets of approx.¥(8.0)bn

#### Extraordinary profit

- One-time profit on decrease of accumulated retirement benefit obligations based on the change of HR system such as extension of retirement age of approx.¥ 37.0bn
- Impairment losses on softw are assets based on the profit forecast of retail total solution services towards new normal of approx. ¥(20.0)bn

<sup>(\*1) &</sup>quot;Net business profit before credit costs", "Substantial gross business profit" and "Substantial G&A expenses" are based on managerial accounting, taking gross income and expenses from affiliates into consideration

<sup>(\*2) &</sup>quot;Effective interest related earnings" is sum of "Net interest income and related profit" and "Profit attributable to deployment of surplus foreign currency funds", included in "Net gains on foreign exchange transaction"

<sup>(\*3)</sup> Average number of common shares outstanding (excluding treasury stocks) during the period

## Overview of balance sheet

		(Yen bn)	Mar. 20	Mar. 21	Change		
1	A	ssets	56,500.5	62,163.8	5,663.3		
2		Cash and due from banks	13,141.1	18,488.7	5,347.5		
3		Securities	6,437.5	6,983.4	545.8		
4		Loans and bills discounted	29,703.3	30,506.9	803.5		
5		Other assets	7,218.3	6,184.6	(1,033.7)		
6	Li	abilities	53,909.6	59,441.3	5,531.6		
7		Deposits and NCD	36,549.2	40,628.2	4,079.0		
8		Borrowed money from trust account	4,750.2	4,915.2	164.9		
9		Other liabilities	12,610.1	13,897.8	1,287.6		
10	To	otal net assets	2,590.9	2,722.5	131.6		
11		Total shareholders' equity	2,334.3	2,416.0	81.6		
12		Total accumulated OCI	220.8	277.7	56.8		
13		Minority interests, etc.	35.6	28.7	(6.8)		
14	Ne	et assets per share (BPS) (Yen)	6,822	7,192	369		
15	Nι	umber of shares issued (mn shares) (*1)	374.5	374.5	0.0		
	(Reference)						

#### (Reference)

16	Loan-deposit ratio (SuMi TRUST Bank)	81.7%	75.6%	(6.1%)
17	NPL ratio (SuMi TRUST Bank)	0.3%	0.4%	0.1%

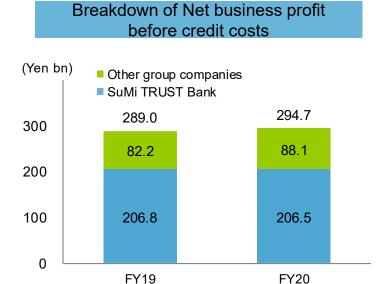
(\*1) Number of common shares issued (excluding treasury stocks) as of the date above

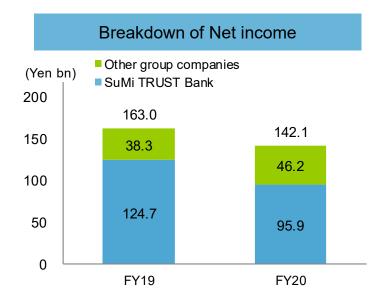
#### Strategic shareholdings Cost basis balance of strategic shareholdings (Consolidated basis) (Yen bn) 700.0 872.9 605.1 (\*2) 63.6 598.9 566.8 541.5 400.0 Mar. 11 Mar. 19 Mar. 20 Mar. 21

(\*2) Increase based on repurchase in FY20/4Q

## Profit by group company

			FY19	FY20	
		(Yen bn)	1113	1 120	Change
1	Ne	et business profit before credit costs (*1)	289.0	294.7	5.6
2		o/w SuMi TRUST Bank	206.8	206.5	(0.2)
3		SuMi TRUST AM	14.4	10.2	(4.1)
4		Nikko AM (*2)	14.8	19.3	4.4
5		SuMi TRUST Realty	5.9	3.6	(2.3)
6		SuMi TRUST Panasonic Finance (*2)	9.9	10.5	0.6
7		SuMi TRUST Loan & Finance	12.1	11.1	(0.9)
8		SBI Sumishin Net Bank (*2)	9.7	10.5	0.7
9		SuMi TRUST Guarantee (*2)	11.5	11.4	(0.0)
10		SuMi TRUST Club	0.6	1.8	1.1
11		Effect of purchase accounting method	(2.7)	0.3	3.1
12	Ne	et income (*1)	163.0	142.1	(20.8)
13		o/w SuMi TRUST Bank	124.7	95.9	(28.7)
14		SuMi TRUST AM	9.1	6.9	(2.1)
15		Nikko AM (*2)	8.7	12.3	3.5
16		SuMi TRUST Realty	4.0	2.3	(1.7)
17		SuMi TRUST Panasonic Finance (*2)	0.3	4.7	4.3
18		SuMi TRUST Loan & Finance	8.2	7.6	(0.5)
19		SBI Sumishin Net Bank (*2)	6.2	6.9	0.6
20		SuMi TRUST Guarantee (*2)	7.8	7.8	0.0
21		SuMi TRUST Club	(10.8)	0.8	11.6
22		Effect of purchase accounting method	3.8	1.0	(2.8)





<sup>(\*1)</sup> Figures on the table above are contribution of group companies, which are substantive amount excluding consolidation adjustment that do not relate directly to the group companies' business results.

<sup>(\*2)</sup> Consolidated basis

## Profit by business segment

		FY19	0.1		FY20		
	p	Net business profit before credit costs	Substantial gross business profit	Change	Substantial G&A expenses	Net business profit before credit costs	Change
1	Total	289.0	739.2	(3.3)	(444.5)	294.7	5.6
2	Retail total solution services	22.8	177.6	(15.1)	(162.0)	15.5	(7.3)
3	SuMi TRUST Bank	7.3	122.7	(7.7)	(123.9)	(1.2)	(8.5)
4	Other group companies	15.5	54.8	(7.4)	(38.0)	16.7	1.2
5	Wholesale financial services (*1)	132.5	207.7	1.5	(75.6)	132.1	(0.3)
6	SuMi TRUST Bank	102.8	148.8	1.7	(46.4)	102.3	(0.4)
7	Other group companies	29.6	58.8	(0.1)	(29.1)	29.7	0.0
8	Stock transfer agency services	18.4	40.3	2.8	(19.4)	20.8	2.3
9	SuMi TRUST Bank	17.6	23.5	2.1	(3.8)	19.7	2.0
10	Other group companies	0.8	16.7	0.7	(15.6)	1.1	0.2
11	Real estate	32.4	49.8	(7.0)	(24.3)	25.5	(6.8)
12	SuMi TRUST Bank	25.8	31.1	(4.2)	(9.8)	21.3	(4.4)
13	Other group companies	6.5	18.6	(2.7)	(14.4)	4.2	(2.3)
14	Fiduciary services (excl. Asset Mgt. business)	36.3	88.8	(1.0)	(54.1)	34.7	(1.6)
15	SuMi TRUST Bank	30.2	54.8	2.5	(23.9)	30.9	0.6
16	Other group companies	6.0	33.9	(3.5)	(30.1)	3.8	(2.2)
17	Asset management business (*2)	29.5	86.9	4.9	(57.1)	29.8	0.2
18	Global markets (*3)	57.5	69.7	(2.8)	(15.3)	54.4	(3.1)

<sup>(\*1)</sup> Combined total of Wholesale total solution services and Wholesale asset management

<sup>(\*2)</sup> Sum of Asset management companies (SuMi TRUST AM (consolidated), Nikko AM (consolidated), Sky Ocean AM, JP AM)

<sup>(\*3)</sup> Substantial gross business profit and net business profit include net gains/losses on stock related derivatives which is posted as "other non-recurring profit" (FY19: ¥8.5bn, FY20: ¥(6.1)bn, YoY change: ¥(14.6)bn)

## Overview of profit (SuMi TRUST Bank)

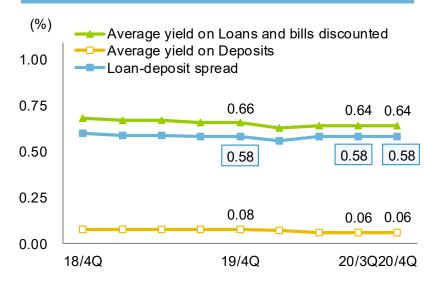
		(Yen bn)	FY19	FY20	Change		FY19	FY20	Change
1	N	et business profit before credit costs	206.8	206.5	(0.2)	22 Gross business profit	453.2	451.9	(1.2)
2	lr	Gross business profit (*)	453.2	451.9	(1.2)	Net interest income and related profit	134.1	229.9	95.7
3	Ш	Effective interest related earnings	246.8	259.1	12.2	Net fees and commissions and related profit	174.3	163.9	(10.3)
4		Net interest income and related profit	134.1	229.9	95.7	— 25 Net trading profit	102.1	(33.2)	(135.4)
5		Profit attributable to deployment of surplus foreign currency funds	112.7	29.1	(83.5)	Net other operating profit  Net gains on foreign exchange	42.5	91.3	48.7
6		Net fees and commissions and related profit	174.3	163.9	(10.3)	27   O/W transactions	48.6	79.1	30.5
7		Net trading profit Net gains on foreign exchange transactions	38.0	16.7	(21.3)	Profit attributable to deployment of surplus foreign currency funds	112.7	29.1	(83.5)
8		Net trading profit	102.1	(33.2)	(135.4)	29 other	(64.1)	49.9	114.0
9		Net gains on foreign exchange transactions (Excluding Profit attributable to deployment	(64.1)	49.9	114.0	Net gains on bonds  Net gains from derivatives	33.9 (40.0)	(7.8) 22.4	(41.8)
		of surplus foreign currency funds)	00.0	(7.0)	(44.0)		( /		
10		Net gains on bonds	33.9	(7.8)	(41.8)	32 Net fees and commissions and related profit	174.3	163.9	(10.3)
11		Net gains from derivatives	(40.0)	22.4	62.4	o/w Investment management consulting	46.0	36.4	(9.6)
12	Ľ	General and administrative expenses	(246.4)	(245.4)	0.9	34 Asset management/administration	52.3	54.8	2.5
13	To	otal credit costs	(34.7)	(6.3)	28.4	Real estate brokerage	29.2	25.0	(4.1)
14	O	ther non-recurring profit	4.4	(86.2)	(90.6)	36 Stock transfer agency services	21.3	23.5	2.1
15	[	o/w Net gains on stocks	16.6	(44.2)	(60.8)	37 Inheritance related services	4.2	3.9	(0.3)
16		Amortization of net actuarial losses	(5.6)	(12.1)	(6.5)	Wholesale credit related	31.4	34.1	2.6
17	Ö	rdinary profit	176.4	114.0	(62.4)	39 Net gains on bonds	33.9	(7.8)	(41.8)
18	E	xtraordinary profit	1.0	15.6	14.5	40 Domestic bonds	(0.3)	(1.3)	(0.9)
19	ln	come before income taxes	177.5	129.6	(47.8)	41 Foreign bonds	34.3	(6.5)	(40.8)
20	To	otal income taxes	(52.8)	(33.7)	19.0				
21	N	et income	124.7	95.9	(28.7)				

<sup>(\*)</sup> Other profit within net business profit before credit costs in FY19 and FY20 is ¥0.0bn and ¥(2.3)bn, respectively.

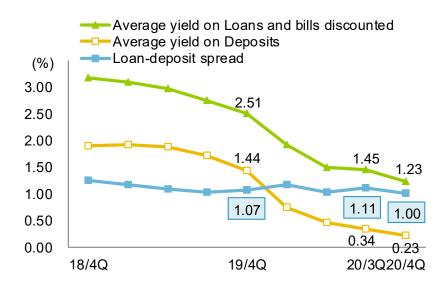
## Net interest income (SuMi TRUST Bank)

				FY20					
		,	verage balance: Yen trn) come/Expenses: Yen bn)	Average Balance	Change from FY19	Average Yield	Change from FY19	Income/ Expenses	Change from FY19
1	Ν	et intere	est income					212.1	94.0
2		Domes	tic business			0.36%	(0.03%)	154.5	1.4
3		Interes	t-earning assets	43.23	4.34	0.48%	(0.05%)	208.3	(1.6)
4		o/w	Loans and bills discounted	24.36	1.56	0.64%	(0.02%)	156.8	4.9
5			Securities	4.15	0.73	1.09%	(0.42%)	45.4	(6.1)
6		Interes	t-bearing liabilities	42.81	4.51	0.12%	(0.02%)	(53.7)	3.0
7		o/w	Deposits	27.05	2.54	0.06%	(0.02%)	(18.1)	2.6
8			Borrowings from trust a/c	3.71	0.47	0.47%	(0.02%)	(17.6)	(1.7)
9			Swaps					(0.6)	0.4
10		Internat	tional business			0.43%	0.72%	57.5	92.5
11		Interes	t-earning assets	13.54	(0.38)	1.03%	(0.88%)	139.5	(127.7)
12		o/w	Loans and bills discounted	6.18	(0.13)	1.52%	(1.32%)	94.4	(84.9)
13			Due from banks	1.95	0.00	0.19%	(1.25%)	3.8	(24.2)
14			Securities	2.30	(0.05)	1.63%	(0.60%)	37.8	(14.8)
15		Interes	t-bearing liabilities	13.59	(0.12)	0.60%	(1.60%)	(81.9)	220.3
16		o/w	Deposits	5.84	0.04	0.43%	(1.31%)	(25.4)	75.7
17			NCD/USCP	5.25	(0.28)	0.36%	(1.61%)	(19.1)	90.5
18			Repo	1.53	(0.08)	0.23%	(1.86%)	(3.5)	30.4
19			Expenses on swaps					(26.8)	14.4
20	П	(+) Trus	t fees from principal guaran	teed trust	a/c			17.7	1.7
21 (+) Profit attributable to deployment of surplus foreign currency					urrency fur	nds	29.1	(83.5)	
		` ,	interest related earnings			•		259.1	12.2
						0.500/	0.000/	400 =	
23	$\vdash$	·	osit spread / income in dome			0.58%	0.00%	138.7	7.5
24	L	oan-dep	osit spread / income in interr	national bu	siness	1.09%	(0.01%)	68.9	(9.2)

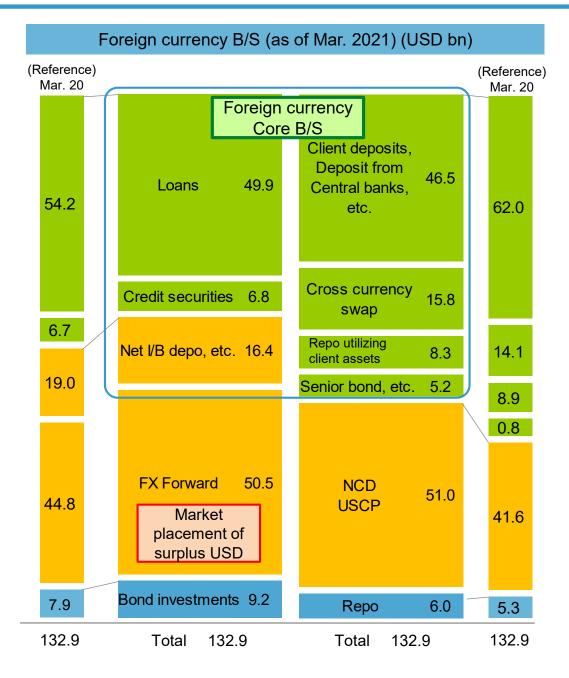
#### Domestic loan-deposit spread (quarterly)



#### International loan-deposit spread (quarterly)

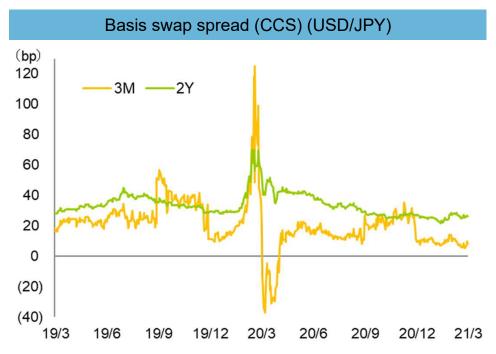


## (Reference) Status of foreign currency balance sheet (SuMi TRUST Bank)



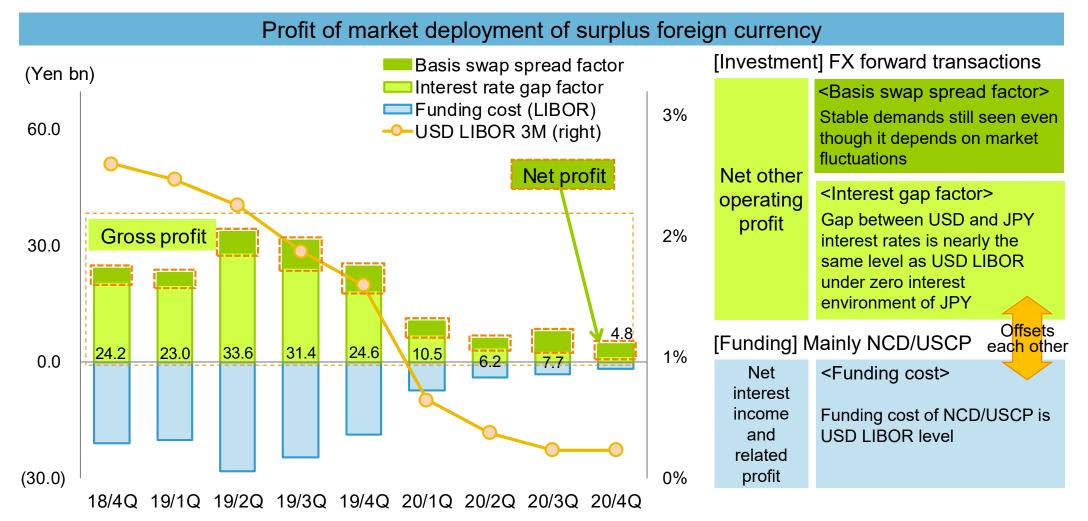
#### Foreign currency ALM management

- ◆ Loans and credit investment securities constitute foreign currency core B/S assets, which are funded utilizing stable sources such as "sticky" client deposits, deposits from central banks, long-term yen CCS, client asset repos and senior bonds.
- ◆ Short term funds sourced through NCD/USCP markets are categorized as contingent funding buffer, and the funds are utilized as short-term funds in the inter-bank or foreign exchange market. Market turmoil caused by COVID-19 at beginning of 1HFY20 cooled down by liquidity supplied of central banks of each country, and back to normalized investment/funding environment from FY20/2Q.



## Profit structure of market deployment of surplus foreign currency

- ✓ Profit from FX forward transactions (Investment) consists of basis swap spread factor and interest rate gap factor (gap between USD and JPY interest rates), but interest rate gap is offset by cost of USD funding
- ✓ Gross funding costs and investment profits decreased due to decline in USD LIBOR and net profit decreased due to basis swap spread factor YoY



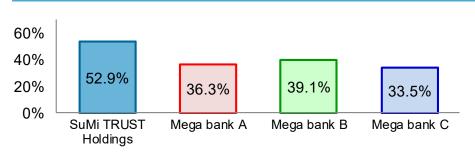
<sup>(\*)</sup> The above contents are simplified to promote understanding the structure of the operations, although actual profitability of market placement of surplus foreign currency changes depending on market environment. Figures show gross profits as sum of basis swap spread factor and interest gap factor.

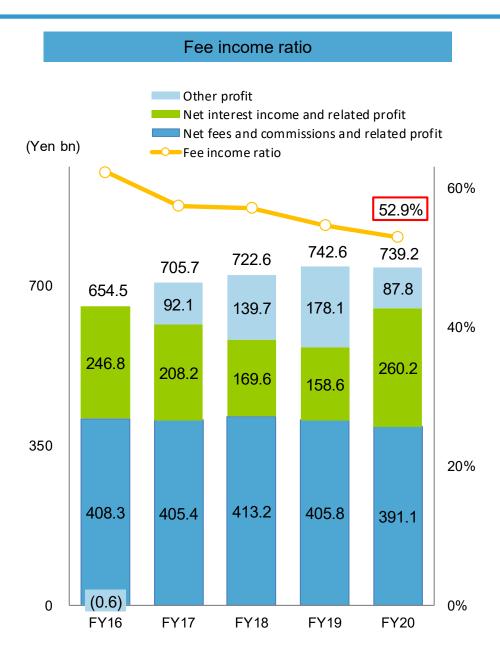
## Net fees and commissions and related profit

				SuMi TRU	JST Bank	SuMi TRUST Group (*1)	
			(Yen bn)	FY20	Change from FY19	FY20	Change from FY19
1	N	Net fees and commisions and rela	ated profit	163.9	(10.3)	391.1	(14.6)
2		Investment trust and insurance	sales	36.4	(9.6)	36.4	(9.6)
3		Card		-	-	35.2	(7.4)
4		Asset management / administra	ation	54.8	2.5	176.1	8.5
5		Profit		92.6	2.1	194.7	7.8
6		Fees paid out for outsourcing		(37.7)	0.3	(18.5)	0.7
7		Stock transger agency services	;	23.5	2.1	40.2	2.8
8		Profit		34.0	2.4	40.2	2.8
9		Fees paid out for outsourcing		(10.4)	(0.2)	-	-
10		Real estate		31.1	(4.2)	49.8	(7.0)
11		Others (Loan arrangement fees	, etc.)	17.9	(1.1)	53.2	(1.9)
L		Fee income ratio (*2)		(36.1%)	(2.3%)	(52.9%)	(1.7%)

<sup>(\*1)</sup> Figures are after eliminations of intra-group transactions

#### Comparison of fee income ratio between major banks



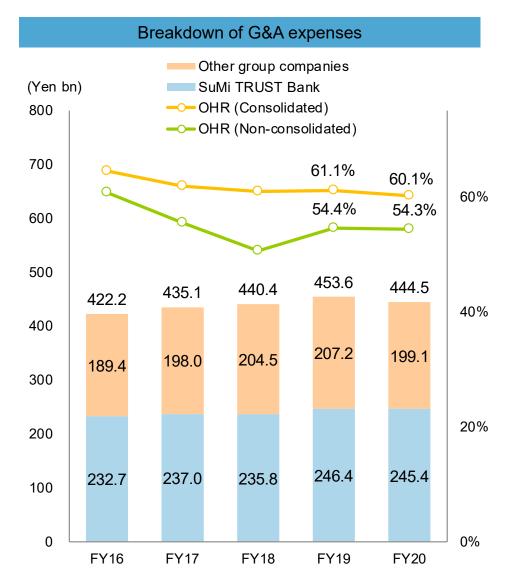


<sup>(\*2)</sup> Net fees and commissions and related profit / Gross business profit

## Expenses

	[SuMi TRUST Group] (Yen bn)	FY19	FY20	Change
1	Personnel expenses	(200.2)	(200.1)	0.1
2	Non-personnel expenses excluding taxes	(234.0)	(225.7)	8.3
3	Taxes other than income taxes	(19.3)	(18.7)	0.6
4	Substantial G&A expenses	(453.6)	(444.5)	9.0
5	Overhead ratio	61.1%	60.1%	△1.0%

	[SuMi TRUST Bank] (Yen bn)	FY19	FY20	Change
6	Personnel expenses	(108.4)	(107.3)	1.0
7	Salaries etc.	(100.5)	(100.5)	(0.0)
8	Retirement benefit expenses	9.6	11.0	1.4
9	Others	(17.5)	(17.8)	(0.3)
10	Non-personnel expenses excluding taxes	(124.3)	(125.1)	(0.8)
11	IT system related costs	(46.8)	(47.2)	(0.3)
12	Others	(77.4)	(77.9)	(0.5)
13	Taxes other than income taxes	(13.7)	(12.9)	0.7
14	G&A expenses	(246.4)	(245.4)	0.9
1E	Overhand ratio	FA 40/	E4 00/	4.0.40/
15	Overhead ratio	54.4%	54.3%	△0.1%



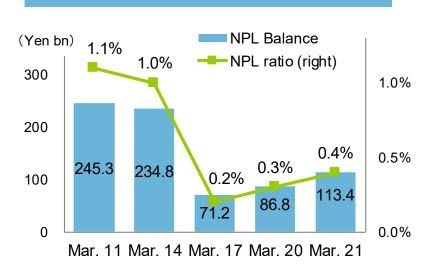
## Total credit costs and problem assets

	[Total credit costs]	FY19 FY20			FY20	Major factors (EV20)
	(Yen bn)		1H	2H		Major factors (FY20)
1	SuMi TRUST Bank	(34.7)	(1.5)	(4.7)	(6.3)	
2	General allowance for loan losses	(33.5)	7.5	(2.7)	4.7	Reversal of special loan provision of approx.10.0
3	Specific allowance for loan losses	0.1	(6.8)	(1.0)	(7.8)	Additional special loan loss provision of approx.5.0
4	Recoveries of written-off claims	0.6	0.1	0.2	0.3	Sum of new occurrence, etc. approx. (11.0)
5	Losses on sales of claims, written-off	(1.9)	(2.4)	(1.1)	(3.5)	As of March 2021
6	Other group companies, etc.	(9.0)	(0.5)	(0.9)	(1.5)	SuMi TRUST Panasonic Finance (0.9)  (Including reversal of special loan loss provision of approx.2.0)
7	Total	(43.8)	(2.0)	(5.7)	(7.8)	

[١	NPL (SuMi TRUST Bank)]				
	(Yen bn)	Mar. 21	Coverage ratio (*1)	Allowance ratio (*2)	Change from Mar. 20
N	PL	113.4	75.5%	47.8%	26.6
	NPL ratio (ratio to Total loan balance)	0.4%			0.1%
	Bankrupt and practically bankrupt	21.5	100.0%	100.0%	12.0
	Doubtful	44.5	90.2%	81.1%	5.3
	Substandard	47.4	50.7%	11.3%	9.3
C	ther special mention debtors	504.0			79.4
C	rdinary assets	30,570.3			624.7
Т	otal loan balanace	31,187.7			730.7
	N	NPL NPL ratio (ratio to Total loan balance) Bankrupt and practically bankrupt Doubtful	NPL (Yen bn)  NPL ratio (ratio to Total loan balance)  Bankrupt and practically bankrupt  Doubtful  Substandard  Other special mention debtors  Ordinary assets  Mar. 21  113.4  0.4%  44.5  44.5  504.0  30,570.3	NPL         113.4         75.5%           NPL ratio (ratio to Total loan balance)         0.4%            Bankrupt and practically bankrupt         21.5         100.0%           Doubtful         44.5         90.2%           Substandard         47.4         50.7%           Other special mention debtors         504.0            Ordinary assets         30,570.3            Total loan balanace         31,187.7	Mar. 21   Coverage ratio (*1)   ratio (*2)

<sup>(\*1) (</sup>Collateral value + allowance for loan losses) / Loan balance

#### Total Balance and ratio of NPL



<sup>(\*2)</sup> Allowance for loan losses / (Loan balance - Collateral value after considering haircuts)

## Securities portfolio

	[Securities with fair value]	Co	sts	Unrealized gains/losses		
	(Yen bn)	Mar. 21	Change from Mar. 20	Mar. 21	Change from Mar. 20	
1	Available-for-sale securities	5,920.5	609.5	467.1	(30.4)	
2	Japanese stocks	605.1	38.3	816.1	272.3	
3	Japanese bonds	2,341.7	327.6	0.7	(1.1)	
4	Others	2,973.5	243.5	(349.6)	(301.6)	
5	Held-to-maturity debt securities	328.2	(1.7)	16.3	5.9	

#### [Securities with fair value (SuMi TRUST Bank)]

14

15

Ava	ailable-for-sale securities	5,731.3	469.2	486.3	(33.7)
Ja	apanese stocks	575.5	38.3	843.3	272.3
J	apanese bonds	2,341.7	268.6	0.7	0.0
	o/w Government bonds	1,644.2	281.6	(1.8)	(1.7)
	others	2,814.0	162.1	(357.7)	(306.1)
	Domestic investment	71.1	8.5	2.4	1.0
	International investment	1,476.2	197.6	8.7	9.6
	o/w US Treasury	662.2	312.7	6.7	(16.1)
	Others (Investment trust, etc.)	1,266.5	(43.9)	(368.8)	(316.8)
	o/w for hedging of strategic shareholdings (*1)	1,174.9	(19.9)	(373.7)	(327.3)

<sup>(\*1)</sup> Of which hedging effect under capital regulation is recognized: Costs  $\pm$ 951.5bn, Unrealized gains/losses  $\pm$ (306.5)bn

#### [Held-to-maturity debt securities with fair value (SuMi TRUST Bank)]

16	Held-to-maturity debt securities	328.1	56.8	16.3	6.0
17	o/w Government bonds	117.9	(0.3)	15.7	(2.1)
18	International investment	134.3	23.1	0.1	8.1

#### Unrealized gains/losses of AFS securities with fair value



#### Reduction of strategic shareholdings (\*3)

		FY19			FY20
(Yen bn)	1H		1H	2H	
19 Reduction amount	3.7	21.3	8.0	16.9	24.9

(Ref.) Cumulative reduction since merger(from FY11 to FY20): ¥356.7bn

(Ref.) Cumulative reduction based on current plan(from FY16 to FY20): ¥142.6bn

(Total reduction includes agreed amont: Approx. ¥160.0bn)

(\*2) SuMi TRUST Bank

(\*3) Cost basis. Excludes 4QFY20 increase due to improvement of hedge position

#### Securities portfolio of Global markets (\*4)

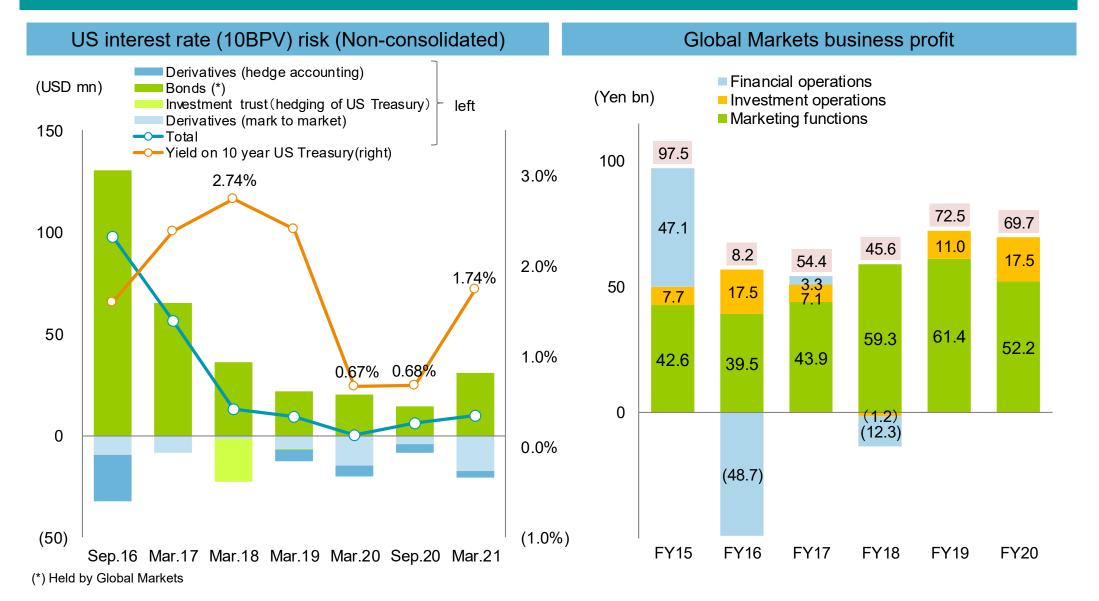
	10BPV (*5)		V (*5)	Duration (years) (*5)	
Yen bn)		Mar. 21	Change from Mar. 20	Mar. 21	Change from Mar. 20
20	JPY	6.2	2.6	3.2	0.9
21 Others		3.3	1.1	4.4	0.2

(\*4) Managerial reporting basis; "HTM debt securities" and "AFS securities" are combined

<sup>(\*5)</sup> In the calculation of 10BPV and duration, investment balance hedged by derivatives transactions, etc. were excluded

### Interest rate risk

- ✓ Continued restrained approach towards US interest rate risks
- ✓ Global Markets' profitability from Marketing functions maintains stability



## Capital

- ✓ Common Equity Tier 1 capital ratio: DOWN 0.50 percentage point from Mar. 2020 to 12.12% due to increase in risk-weighted assets, mainly increased in corporate credit related to COVID-19 and bear-type investment trust (additional) reflecting rise of stock market, etc.
- ✓ Pro-forma CET1 capital ratio on Finalized Basel III: DOWN approx. 0.3 percentage point to 9.4%, mainly due to increase in market value of shareholdings
- ✓ Leverage ratio and liquidity coverage ratio maintained levels well in excess of regulatory requirements

<Capital and total risk-weighted assets>

			· ·				
				Mar. 20	Mar. 21		
			(Yen bn)			Change	
1	To	ota	al capital ratio	17.23%	15.76%	(1.47%)	
2	Ti	ier	1 capital ratio	14.47%	13.51%	(0.96%)	
3	С	or	mmon Equity Tier 1 capital ratio	12.62%	12.12%	(0.50%)	
4	To	ota	al capital	3,283.1	3,190.9	(92.1)	
5		Ti	er 1 capital	2,758.1	2,736.7	(21.4)	
6			Common Equity Tier 1 capital	2,404.8	2,455.1	50.2	(1
7			Instruments and reserves	2,528.2	2,666.6	138.4	
8			Accumulated other comprehensive income (*1)	220.8	277.7	56.8	
9			Regulatory adjustments	(123.3)	(211.5)	(88.1)	
10			Additional Tier 1 capital	353.3	281.5	(71.7)	
11		Ti	ier 2 capital	524.9	454.2	(70.7)	
12	To	ota	al risk-weighted assets	19,053.9	20,243.3	1,189.4	
13		С	redit risk	16,778.2	17,843.7	1,065.5	(2
14		M	larket risk	1,334.5	1,427.2	92.7	
15		О	perational risk	941.2	972.3	31.1	
ا ح .	_	_	•	011.Z	012.0	J	I

- < Major factors of change in capital adequacy ratios> [Capital]
- (1) Common Equity Tier 1 capital: +¥50.2bn
- •Net income: +¥142.1bn
- -Dividend: ¥(56.2)bn
- Unrealized gains/losses of AFS: ¥(22.0)bn

[Risk-weighted assets]

- (2) Credit risk: +¥1,065.5bn
- Increase of corporate credit (corporate loans, commitment line etc.)
   :approx. ¥310.0bn
- Increase of bear-type investment trust (additional) for hedge position against strategic shareholdings: approx. ¥270.0bn
- < Major factors of change in liquidity coverage ratio >
- (3) Total high-quality liquid assets:+¥3,640.1bn
- ·Increase of current a/c with BOJ from increased corporate deposits

<Other ratios required in prudential regulations>

	1 1			
	(Yen bn)	Mar. 21	Change from Mar. 20	
16	Leverage ratio (*2)	5.53%		
17	Including current account with the Bank of Japan	4.16%	(0.48%)	
18	Tier 1 capital	2,736.7	(21.4)	
19	Total exposure (*2)	49,441.2		
20	Including current account with the Bank of Japan	65,672.7	6,347.3	
21	Liquidity coverage ratio (*3)	166.5%	37.3%	
22	Total high-quality liquid assets	18,052.4	3,640.1	(3)
23	Net cash outflows	10,841.4	(308.7)	



<sup>(\*1)</sup> Valuation differences on Available-for-Sale Securities (Mar. 2021): ¥329.4bn

<sup>(\*2)</sup> Calculated according to the revision of Financial Services Agency Notification(effective as of June 30, 2020). For reference, figures on item 17 and 20 are calculated according to the basis applied before the revision.

<sup>(\*3)</sup> Average figures in 4QFY2020. "Change from Mar. 20" represents the comparison to figure for 4QFY2019 calculated in the same manner

## Fee business: Investment management consulting

- ✓ Total Sales volume decreased YoY due to restriction of marketing activities caused by COVID-19, but sales volume recover to almost same level as 4QFY19. Total balance increased YoY mainly due to rising market values
- ✓ Total income decreased by ¥9.6bn YoY mainly due to decrease of sales fees

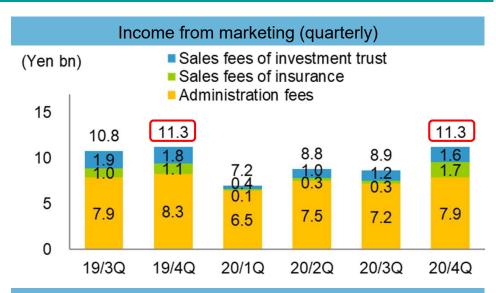
#### Income from marketing of investment products

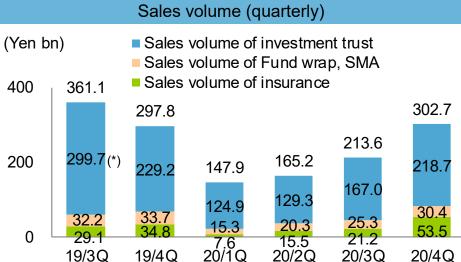
		FY19	FY20		FY21
	(Yen bn)			Change	Plan
1	Income total	46.0	36.4	(9.6)	39.0
2	Sales fees of investment trust	7.9	4.4	(3.4)	6.0
3	Sales fees of insurance	6.3	2.6	(3.6)	3.0
4	Administration fees	31.8	29.3	(2.5)	30.0

Sal	es	VO	ume	/ bal	lance

		FY19	FY20		FY21
	(Yen bn)			Change	Plan
5	Sales volume total	1,255.4	829.6	(425.8)	995.0
6	Investment trust	952.0	640.0	(311.9)	735.0
7	Fund wrap, SMA	127.4	91.5	(35.8)	120.0
8	Insurance	176.0	98.0	(77.9)	140.0

		Mar. 20	Mar. 21		Mar. 22
	(Yen bn)			Change	Plan
9 E	Balance total	6,018.1	6,896.4	878.3	6,875.0
10	Investment trust	2,778.1	3,533.0	754.9	3,570.0
11	Fund wrap, SMA	801.7	918.7	117.0	925.0
12	Insurance	2,438.3	2,444.6	6.3	2,380.0
40	NA	4 005 0	4.040.0	222.2	4 770 0
13	Wrap Selection	1,635.0	1,843.2	208.2	1,770.0





(\*) Including the impact of large allocation transfer from DB to DC (Approx. ¥140bn)



103

#### Fee business: Real estate

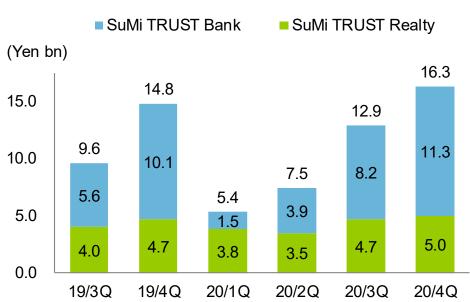
- ✓ Brokerage fees from corporate clients (SuMi TRUST Bank): Increased by capturing end of term sales needs of corporate clients including some pipelines for FY21
- ✓ Brokerage fees from retail clients (SuMi TRUST Realty) : also grew steadily
- ✓ Total profit on real estate business in 2HFY2020 marked a record high of 2H profit

#### Income (group base)

		FY19	FY20	
	(Yen bn)			Change
1	Real estate brokerage fees	49.3	42.2	(7.0)
2	SuMi TRUST Bank	29.2	25.0	(4.1)
3	SuMi TRUST Realty	20.0	17.2	(2.8)
4	Real estate trust fees, etc.	6.2	6.1	(0.1)
5	Net other real estate profit	1.3	1.4	0.0
6	SuMi TRUST Bank	_	_	_
7	Group companies	1.3	1.4	0.0
8	Total	56.9	49.8	(7.0)
9	o/w SuMi TRUST Bank	35.4	31.1	(4.2)

FY21	
Plan	
46.0	
27.0	
19.0	
6.0	
2.0	
_	-
2.0	
54.0	
33.0	

Real estate brokerage fees (quarterly)



#### Assets under management / administration

		Mar. 20	Mar. 21	
	(Yen bn)			Change
10	Securitized real estate	18,004.0	20,047.4	2,043.3
11	Assets under custody from J-REITs	15,835.5	16,785.3	949.8
12	Assets under management	554.1	613.1	58.9
13	Private placement funds	285.2	341.5	56.3
14	J-REITs	268.9	271.6	2.6

## Fee business: Asset management/administration (Fiduciary services/Asset Management)

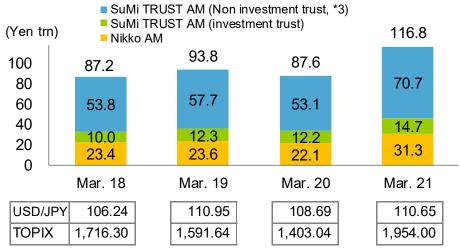
- ✓ AUM increased by ¥29.1trn to ¥116.8trn YoY due to recovery of market value and increasing cash inflows
- ✓ AUC also increased YoY in all of asset categories manly due to recovery of market value of custody assets

#### Assets under management (AUM)

				Mar. 20	Mar. 21	
			(Yen trn)			Change
1	A	SS	sets under management (*1)	87.6	116.8	29.1
2		S	uMi TRUST AM	65.4	85.5	20.0
3			Investment trust	12.2	14.7	2.4
4			Non investment trust (*2)	53.1	70.7	17.5
5			Corporate pension trust	13.1	14.6	1.4
6			Public pension trust	9.7	12.9	3.1
7			Discretionary investment	30.2	43.2	12.9
8		N	ikko AM	22.1	31.3	9.1

<sup>(\*1)</sup> Categorized by entity actually managing asset

<sup>(\*2)</sup> Partially include AUM managed by SuMi TRUST Bank



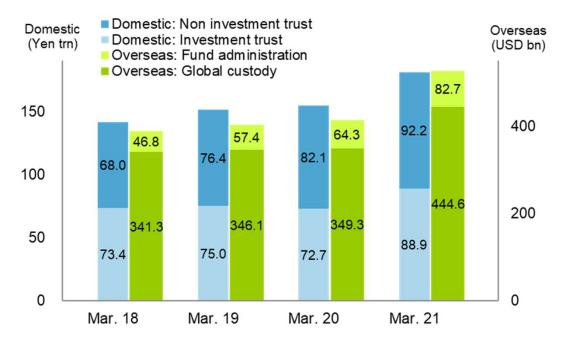
<sup>(\*3)</sup> Managed by SuMi TRUST Bank until the end of Mar. 18

#### Assets under custody/administration (AUC)

		Mar. 20	Mar. 21	
[Domestic]	(Yen trn)			Change
9 Investment trust (*4)		72.7	88.9	16.1
10 Non investment trust (*4)		82.1	92.2	10.1
[Overseas]	(USD bn)			
11 Global custody (*5)		349.3	444.6	95.2
12 Fund administration		64.3	82.7	18.4

<sup>(\*4)</sup> Entrusted balance of SuMi TRUST Bank

<sup>(\*5)</sup> Combined figures of SuMi TRUST Bank, SuMi TRUST Bank (U.S.A.) and SuMi TRUST Bank (Lux.)



## Loan/investment business: Credit portfolio (SuMi TRUST Bank)

- ✓ Loans to individuals: Solid progress against full-year target by steady execution of residential mortgage loans even under COVID-19
- ✓ Corporate credit: Corporate (Foreign currency) decreased due to selective transactions considering profitability. Corporate (Yen) increased due to increased loan demands related to COVID-19

#### Advanced amount and balance for individuals

		FY19	FY20		FY21
	(Yen bn)			Change	Plan
1 Ac	dvanced amount of loans to individuals	1,308.8	1,227.7	(81.1)	1,080.0
2	o/w Residential mortgage loans	1,204.0	1,125.5	(78.5)	1,000.0

		Mar. 20	Mar. 21		Mar. 22
	(Yen bn)			Change	Plan
3 E	Balance of loans to individuals	10,443.2	10,819.6	376.4	11,000.0
4	o/w Residential mortgage loans	9,801.0	10,141.8	340.7	10,300.0

#### Balance of credit for corporates

		Mar. 20	Mar. 21		Mar. 22
	(Yen bn)			Change (*)	Plan
5	Corporate (Yen)	11,369.5	11,885.4	515.8	11,600.0
6	Corporate (Foreign Currency)	3,548.9	3,225.4	(323.5)	3,200.0
7	Product related (Yen)	3,112.1	3,217.5	105.3	3,400.0
8	Product related (Foreign Currency)	2,862.5	2,812.7	(49.8)	3,000.0
9	Total balance of credit for corporates	20,893.2	21,141.1	247.8	21,200.0
10	o/w Product related	5,974.6	6,030.2	55.5	6,400.0

<sup>(\*)</sup> Impact of foreign exchange: Corporate (Foreign Currency) approx. ¥110.0bn, Product related (Foreign Currency) approx. ¥120.0bn

#### Credit portfolio balance

- Individuals
- Product related (Foreign Currency)
- Product related (Yen)
- Corporate (Foreign Currency)
- Corporate (Yen)

30

20

10

0

n trn) = osipoiate (1611)								
	29.47	30.73	31.33	31.96	32.20			
	9.45	9.92	10.44	10.81	11.00			
	2.81	2.97	2.86	2.81	3.00			
	2.94	3.09	3.11	3.21	3.40			
	3.40	3.61	3.54	3.22	3.20			
	10.86	11.13	11.36	11.88	11.60			
		Mar. 19 Actual	Mar. 20 Actual	Mar. 21 Actual	Mar. 22 Plan			

This presentation material contains information that constitutes forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in the forward-looking statements as a result of various factors including changes in managerial circumstances. Please refer to the most recent relevant materials including financial results ("Kessan Tanshin")(including attached explanatory materials), the securities report and other presentations disclosed by Sumitomo Mitsui Trust Holdings and its group companies, for further information that could significantly influence its financial position and operating results as well as investment decisions by investors. Information regarding companies and other entities outside the group in this document has been obtained from publicly available information and other sources. The accuracy and appropriateness of that information has not been verified by the group and cannot be guaranteed. This presentation does not constitute an offer to sell or a solicitation of an offer to subscribe for or purchase any securities.