

# Strategic initiatives related to private assets (\*)

(\*) Private assets, including private equity, real estate, infrastructure or credit assets, are comprised of alternative assets which are generally known as a counterpart of public assets like listed stocks or fixed income.

July 8, 2022

The graph regarding private assets AUM (page4) was revised.

July 7, 2022

## **Key Messages**

## **Initiatives for ROE improvement**

#### Improvement of the profitability of credit portfolios

✓ Shift to product related credit, which is highly profitable and leads to expansion of asset management and asset administration businesses

#### **Expansion of asset management and asset administration businesses**

✓ Improve ROE by increasing fee Income through asset management and asset administration businesses, beginning with our own investment

## **Expansion of private assets related business**

### Enhancement of initiatives in private assets area in our investment value chain

#### Further expansion of same-boat investment

✓ Expand same-boat investment opportunities in private assets available to Japanese investors

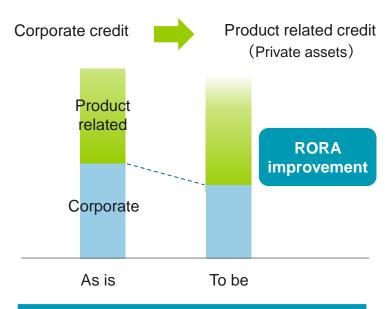
#### Creating new markets by virtuous circulation of funds through private assets investment

- ✓ Provide investment opportunities in private assets to Japanese investors who with long-term investment needs
- ✓ Contribute to the creation of new markets and businesses by providing long-term money to corporate clients

## **Initiatives for ROE improvement**

- Investment in private assets is a part of product related credit shift to improve the profitability of credit portfolio
- Improving ROE by increasing fee income in asset management and asset administration businesses, beginning with our own investment

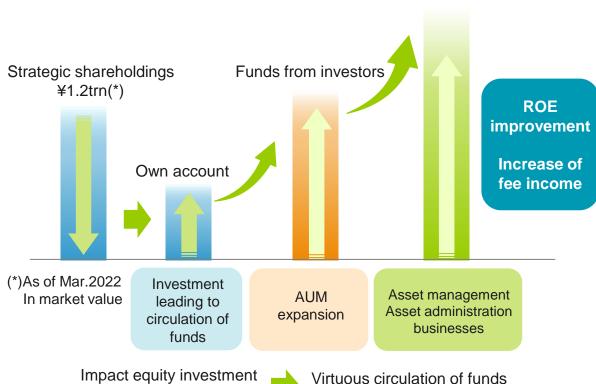
### Improvement of the profitability of credit portfolio



#### Shift to highly profitable product related

Investment contributing to expansion of asset management and asset administration businesses

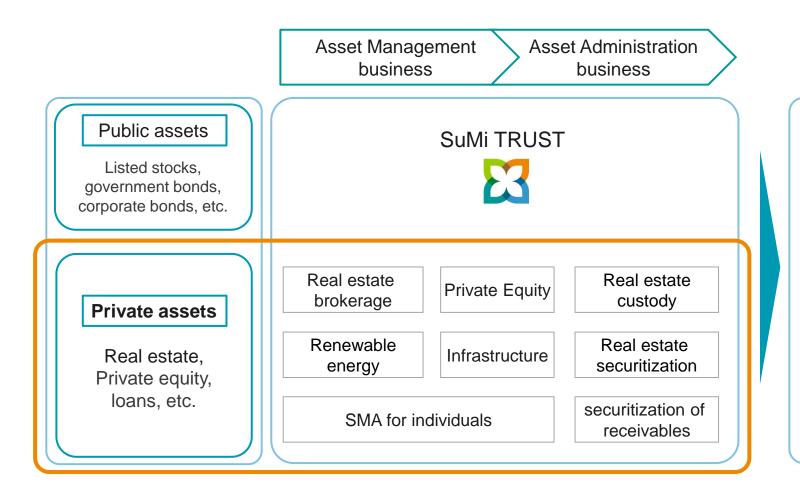
#### Expansion of asset management and asset administration businesses



Private asset investment

## Expansion of private assets related business (Group's investment value chain)

- Providing investment opportunities in both public assets and private assets through SuMi's investment value chain
- Enhancing our initiatives in private assets area more than ever



Investor clients



Public institutions

Pension funds

Insurance companies

Financial institutions (domestic and overseas)

Retail investors

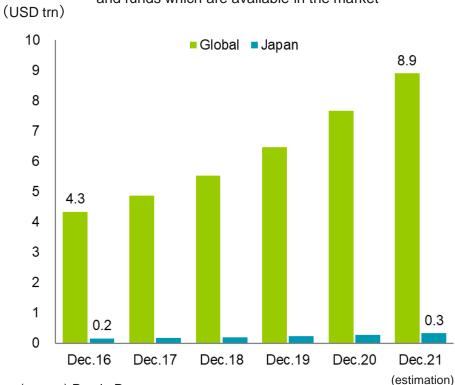
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## Positive potential of expansion of private asset related business

- Expecting vital expansion of Japanese private assets market
- Expanding same-boat investment opportunities further in private assets available to Japanese investors

#### **Investment AUM in private assets (\*1)**

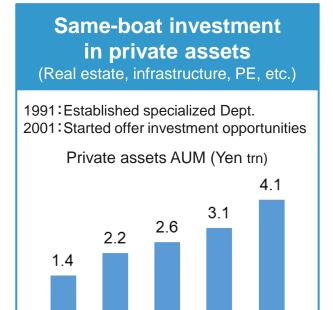
(\*1) Limited to AUM of asset management companies and funds which are available in the market



(source) Pregin Pro

Assets include private equities, corporate debt, real estate, infrastructure and natural resource investments, etc.

#### **Further expansion of Same-boat investment** (\*2)



Mar. 18 Mar. 19 Mar. 20 Mar. 21 Mar. 22

(\*2) Fund managers or sponsors investing in the same fund together with general investors

Further expansion of access to overseas private assets

Providing Japanese investors with diverse investment opportunities

## Generating value from private assets related business

- Providing long-term investors with low liquidity but relatively high return investment opportunities
- Contributing to the creation of new markets and businesses by providing long-term risk money to corporate clients

# Domestic investors with long-term investment needs

#### Institutional investors

Pension, Life insurance, etc.

#### **Retail investors**

With the age of 100-year life, longer time horizon for asset formation

#### Providing long-term risk money to corporate clients





Expansion of the Japanese private assets market

Provision of risk money to corporate clients (Creation of new markets and businesses)



Enhancement our access to overseas private assets market (Diverse investment opportunities)

Relatively high return over the medium to long-term

(Enjoy a liquidity premium)

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